



MOORE COUNTY BOARD OF COMMISSIONERS

TUESDAY, JULY 19, 2022, 5:30 P.M.

REGULAR MEETING

CALL TO ORDER

INVOCATION – *Pastor Tom Everett, House of the Lord – Vass*

PLEDGE OF ALLEGIANCE – *Gary Briggs, Tax Administrator*

I. PUBLIC COMMENT PERIOD (*Procedures are attached to agenda.*)

II. ADDITIONAL AGENDA

CHAIRMAN – *Does any Commissioner have a conflict of interest concerning agenda items the Board will address in this meeting?*

III. APPROVAL OF CONSENT AGENDA

All items listed below are considered routine and will be enacted by one motion. No separate discussion will be held except on request of a member of the Board of Commissioners.

- A. Minutes: June 21, 2022, Regular Meeting
- B. Minutes: June 23, 2022, 2:30pm, Special Meeting
- C. Minutes: June 23, 2022, 4:00pm, Special Meeting
- D. Tax Releases/Refunds – June 2022
- E. Budget Amendments
- F. FY23 Agreement with Partners in Progress
- G. FY23 NC Forest Service Contract
- H. Health – FY23 Activity 403 WIC Funding
- I. Planning – Cost Allocation Plan for Community Development Division
- J. Aging – FY23 Home and Community Care Block Grant Contract
- K. Public Safety – Purchase of Ambulance Using HGACBuy
- L. Public Works – Contract for Purchase of Lime Slurry
- M. Letter of Support for Federal Funding for RDU Runway

IV. RECOGNITIONS

V. PRESENTATIONS

- A. Workforce Development Realignment (*Natalie Hawkins, Partners in Progress Executive Director*)

VI. PUBLIC HEARINGS

VII. OLD BUSINESS

VIII. NEW BUSINESS

- A. SRLS – Request for Approval of Sandhill Regional Library System Agreement with Member Counties (*Jesse Gibson, SRLS Director*)
- B. Health – Request for Approval of Agreement for FY23 School Nurse Funding Initiative (*Matt Garner, Interim Health Director*)
- C. Social Services – Request for Approval of Memorandum of Understanding with NC Department of Health and Human Services (*Tammy Schrenker, DSS Director*)
- D. Tax – Request for Approval of Settlement Reports for 2021-2022 (*Gary Briggs, Tax Administrator*)
- E. Tax – Request for Charge of 2022-2023 Tax Levy (*Gary Briggs, Tax Administrator*)
- F. Planning – Request for Planning and Inspections Fee Schedule Change (*Debra Ensminger, Planning Director*)
- G. Legal – Request for Adoption of Resolution Requesting the NC General Assembly to Change the State’s Allotment of Enhancement Teachers (*Misty Leland, County Attorney / Commissioner Nick Picerno*)

IX. APPOINTMENTS

- A. Agricultural Advisory Board
- B. Board of Health
- C. Juvenile Crime Prevention Council
- D. Nursing and Adult Care Home Community Advisory Committee

X. ADDITIONAL AGENDA

XI. MANAGER’S REPORT

XII. COMMISSIONERS’ COMMENTS

XIII. CLOSED SESSION – *if necessary*

ADJOURNMENT

PUBLIC COMMENT PROCEDURES
MOORE COUNTY BOARD OF COMMISSIONERS

The Moore County Board of Commissioners is committed to allowing members of the public an opportunity to offer comments and suggestions for the efficient and effective administration of government. In addition to public hearings, a special time is set aside for the purpose of receiving such comments and suggestions. All comments and suggestions addressed to the Board during the Public Comment Period shall be subject to the following procedures:

- 1. The Public Comment period will be held at the beginning of the Board meeting. The comment period will be limited to a maximum of thirty minutes.*
- 2. Persons who wish to address the Board during the Public Comment Period will register on a sign-up sheet available on the table outside the entrance door to the Commissioners' Meeting Room indicating contact information and topic. Sign-up sheets will be available beginning 30 minutes before the start of the meeting. No one will be allowed to have his/her name placed on the list by telephone request to County Staff.*
- 3. Each person signed up to speak will have three (3) minutes to make his/her remarks. Each person signed up to speak will only be entitled to the time allotted to each speaker and one additional time period which may be yielded to him/her by another individual who has also signed up to speak on a particular topic.*
- 4. Speakers will be acknowledged by the Board Chairperson in the order in which their names appear on the sign-up sheet. Speakers will address the Board from the lectern at the front of the room and begin their remarks by stating their name and address.*
- 5. Public comment is not intended to require the Board to answer any impromptu questions. Speakers will address all comments to the Board as a whole and not one individual commissioner. Discussions between speakers and members of the audience will not be allowed.*
- 6. Speakers will be courteous in their language and presentation. Matters or comments which are harmful, discriminatory or embarrassing to any citizens, official or employee of Moore County shall not be allowed. Speaker must be respectful and courteous in their remarks and must refrain from personal attacks and the use of profanity.*
- 7. Only one speaker will be acknowledged at a time. If the time period runs out before all persons who have signed up get to speak, those names will be carried over to the next Public Comment Period.*
- 8. Any applause will be held until the end of the Public Comment Period.*
- 9. Speakers who have prepared written remarks or supporting documents are encouraged to leave a copy of such remarks and documents with the Clerk to the Board.*
- 10. Speakers shall not discuss any of the following: matters which concern the candidacy of any person seeking public office, including the candidacy of the person addressing the Board; matters which are closed session matters, including but not limited to matters within the attorney-client privilege, anticipated or pending litigation, personnel, property acquisition, matters which are made confidential by law; matters which are the subject of public hearings.*
- 11. Information sheets outlining the process for the public's participation in Board meetings will also be available in the rear of the Commissioner's Meeting Room.*
- 12. Action on items brought up during the Public Comment Period will be at the discretion of the Board.*

Adopted on the 5th day of March 2007 by a 5 to 0 vote of the Moore County Board of Commissioners.

Revised on the 7th day of April 2015.

Revised on the 7th day of February 2017.



MOORE COUNTY BOARD OF COMMISSIONERS

TUESDAY, JUNE 21, 2022

REGULAR MEETING, 5:30 P.M.

REGULAR MEETING

The Moore County Board of Commissioners convened for a Regular Meeting at 5:30pm, Tuesday, June 21, 2022, in the Commissioners' Meeting Room of the Historic Courthouse, One Courthouse Square, Carthage, North Carolina.

Commissioners Present:

Chairman Frank Quis, Vice Chair Catherine Graham, Jerry Daeke, Nick Picerno, Otis Ritter

Chairman Quis called the meeting to order and welcomed everyone. Pastor Thomas Toguchi of Grace Church offered the invocation and Planning Director Debra Ensminger led the Pledge of Allegiance.

PUBLIC COMMENT PERIOD

The following offered comment: Nicholas LaSala, Camilla Shadly, Patrick Lachny.

ADDITIONAL AGENDA

Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to add to the agenda appointments to the Partners in Progress Board of Directors and the Fire Commission. Upon motion made by Commissioner Ritter, seconded by Commissioner Graham, the Board voted 5-0 to move the following Consent Agenda items to New Business: contract for paving project for DSS, contract for roofing project for DSS, and contract for firewall purchase.

Chairman Quis asked if any commissioner had a conflict of interest concerning agenda items the Board would address in the meeting and there was none.

CONSENT AGENDA

Upon motion made by Commissioner Graham, seconded by Commissioner Ritter, the Board voted 5-0 to approve the following consent agenda items:

Minutes: June 2, 2022, Special Meeting

Minutes: June 7, 2022, Regular Meeting and Closed Session

Budget Amendments
Pandemic Recovery Capital Project Ordinance (Fund 437)
Subaward Agreement between Moore County and East Moore Water District
Local Educational Bonds – 2018 Bond Referendum – Revision 18
Lease & Budget Amendment – GASB 87 Policy
Tax Releases/Refunds – May 2022
Contract for Inmate Food Services
Detention Center Medical Plan
Amendment to Administrative Services Agreement w/ First Carolina Care Insurance Co.
Fuel Agreement between Moore County and Village of Pinehurst
Contract Amendment No. 2 w/ Southern Pines Women’s Health Center
Amendment to Soil & Water FY 22 Fee Schedule
Contract with SHI for Purchase of Laptops
Memorandum of Understanding between DSS and MCTS
General Management Contract with Moore County Airport

The budget amendments, Fund 437 capital project ordinance, bond referendum revision 18, GASB policy documents, tax releases/refunds resolutions, and Soil & Water fee schedule amendment are hereby incorporated as a part of these minutes by attachment as Appendices A, B, C, D, E, and F, respectively.

PUBLIC HEARINGS

Public Hearing/Administration – FY 2023 Proposed Budget

County Manager Wayne Vest briefly reviewed information regarding the proposed Fiscal Year 2023 budget. Chairman Quis opened the duly advertised public hearing regarding this matter. Mr. Luke Arno, Ms. Alexa Roberts, and Ms. Cheryl Christy-Bowman asked the Board to fully fund the Moore County Schools budget request. Mr. Jim Pedersen stated his agreement that the schools should be funded but said he also wanted some return on his investment and he read excerpts of books found in some Moore County Schools libraries that he deemed inappropriate. There being no further speakers, Chairman Quis closed the public hearing. Mr. Vest reviewed the schedule for budget adoption.

Public Hearing/Public Works – System Development Fee Analysis for Moore County Public Utilities

Public Works Director Randy Gould requested the Board hold the public hearing regarding the system development fee analysis for Moore County Public Utilities. Commissioner Picerno asked him to summarize the fee increase and Mr. Gould said it would be about a 7% increase. County Manager Wayne Vest explained that it would be a multi-year implementation plan. Chairman Quis opened the duly advertised public hearing regarding this matter. There were no speakers. Chairman Quis closed the public hearing.

Public Hearing/Planning – General Use Rezoning Request: Highway Business (B-2) to Rural Agricultural (RA) – NC 211 HWY

Planning Director Debra Ensminger presented a request for a General Use Rezoning from Highway Business to Rural Agricultural on Highway 211. Chairman Quis opened the duly advertised public hearing regarding this matter. Mr. Pete Mace (owner) explained the background and his desire to keep the property consistent with the surrounding area per feedback he received. There being no further speakers, Chairman Quis closed the public hearing. Upon motion made by Commissioner Daeke, seconded by Commissioner Picerno, the Board voted 5-0 to approve the Land Use Plan Consistency Statement and authorize the Chairman to execute the document as required by N.C.G.S. 160D-604. Upon motion made by Commissioner Daeke, seconded by Commissioner

Picerno, the Board voted 5-0 to approve the General Use Rezoning from Highway Commercial (B-2) to Rural Agricultural (RA) of one parcel of approximately 5.74 acres located on NC 211 Highway, owned by Peter C. Mace and Joanne G. Mace, per Deed Book 5706 Page 540 and further described as ParID 00020759 in Moore County Tax Records. The consistency statement and Ms. Ensminger's staff report are hereby incorporated as a part of these minutes by attachment as Appendix G.

Public Hearing/Planning – General Use Rezoning Request: Residential and Agricultural (RA-40) to Highway Commercial (B-2) – NC 73 Highway – Continued from May 16, 2022

Planning Director Debra Ensminger presented a request for a General Use Rezoning from Residential and Agricultural – 40 to Highway Commercial on NC Highway 73. This matter was continued from the Board's May 16, 2022, Regular Meeting. Commissioner Picerno asked if the property was already in the Highway Corridor Overlay District and Ms. Ensminger confirmed it was.

Chairman Quis reopened the public hearing regarding this matter.

Mr. Larry McCune, representing West End United Methodist Church, offered information regarding the church's history in the area and noted the church had been offered the opportunity to purchase the subject property for an amount much greater than the owner's purchase price.

Ms. Linda Dick spoke regarding the safety of children in the neighborhood if the property were to become commercial.

Mr. Nicholas LaSala said he did not know if the Board had enough information to make a decision and he reviewed goals of the County's Land Use Plan.

Ms. Jodie Anderson discussed that existing commercial properties in the area were failing and the businesses were leaving.

Commissioner Picerno inquired again about property in the HCOD and Ms. Ensminger confirmed. Chairman Quis asked for confirmation that there was no sewer service and Ms. Ensminger said there was not, only water. Commissioner Graham asked if a convenience store could be located on the property if it were rezoned and Ms. Ensminger confirmed it could.

Upon motion made by Commissioner Daeke, seconded by Commissioner Ritter, the Board voted 5-0 to close the public hearing.

Chairman Quis inquired regarding Planning Board's recommendation for this request and Ms. Ensminger said the Planning Board voted to deny the request 5 – 1. Commissioner Graham discussed that while she strongly encouraged people to use their property and commercial development, the owner bought the property knowing it was directly across from a place of worship and she personally could not approve the change. Commissioner Daeke said having a career in real estate development, construction, appraising, and sales, he could not see the problem people were speaking of; however, since the majority was opposed, he would side with them. Commissioner Ritter commented regarding the widening of Highway 211 in the area. Chairman Quis asked when that was estimated to start and Ms. Ensminger said in 2025. Commissioner Picerno said he was struggling as this was one of those where you wanted to vote for both sides. He said he respected Commissioner Daeke and what he said made 100% sense. Chairman Quis discussed that with the highway widening, the removal of the Stanley furniture plant in West End, etc., there would be development as the area was one of transition. He said he wanted the community to be engaged and realize there could be good commercial development. He said he did have some concern with the uses but the County's HCOD was a good check on less desirable commercial uses. Commissioner Picerno asked if the Board denied the request if the owner could come back and Ms. Ensminger explained that he could not for two years but he could come back sooner with a specific use.

Upon motion made by Commissioner Graham, seconded by Commissioner Daeke, the Board voted 5-0 to deny the Land Use Plan Consistency Statement and authorize the Chairman to execute the document as required by

N.C.G.S. 160D-605. Upon motion made by Commissioner Graham, seconded by Commissioner Ritter, the Board voted 5-0 to deny the General Use Rezoning from Residential and Agricultural-40 (RA-40) to Highway Commercial (B-2) of one parcel of approximately 2.49 acres located on NC 73 Highway, owned by Southern Golf & Land, LLC, per Deed Book 5604 Page 221 and further described as ParID 00021818 in Moore County Tax Records. The consistency statement denial and Ms. Ensminger's staff report are hereby incorporated as a part of these minutes by attachment as Appendix H.

NEW BUSINESS

Public Works – Request for Approval of Transfer of Ownership of The Carolina (aka Caropines) Water System to Southern Pines

Public Works Director Randy Gould asked the Board to accept a request from the Town of Southern Pines for transfer of ownership of The Carolina Water System to the Town. Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to approve the resolution and agreement transferring the ownership of The Carolina (aka: Caropines) water system from the County to Southern Pines and authorize the Chairman to sign any necessary agreements and resolution. The resolution and Mr. Gould's staff report are hereby incorporated as a part of these minutes by attachment as Appendix I.

Public Works – Request for Approval of Sole Source and Contract for Badger Meters Replacement

Public Works Director Randy Gould requested the Board's approval for a sole source contract for replacement of Badger meters. Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to approve the sole source justification form to Badger Meter, Inc. and authorize the Chairman to sign. Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to approve the purchase contract with Badger Meter, Inc. in the amount not to exceed \$242,780 and authorize the Chairman to sign. The sole source approval is hereby incorporated as a part of these minutes by attachment as Appendix J.

Public Works – Request for Approval of Sole Source and Contract for Badger Meters Purchase

Public Works Director Randy Gould requested the Board's approval for a sole source purchase from Bader Meters. Upon motion made by Commissioner Daeke, seconded by Commissioner Ritter, the Board voted 5-0 to approve the sole source justification form to Badger Meter, Inc. and authorize the Chairman to sign. Upon motion made by Commissioner Daeke, seconded by Commissioner Ritter, the Board voted 5-0 to approve the purchase contract with Badger Meter, Inc. in the amount not to exceed \$204,552.45 and authorize the Chairman to sign. The sole source approval is hereby incorporated as a part of these minutes by attachment as Appendix K.

Legal – Request for Approval of Resolution Requesting NC General Assembly to Revise G.S. 115C-301(c2) to Change the State's Allotment of Enhancement Teachers

Commissioner Graham made a motion to table the subject item until the Board's July 19 meeting as the Board needed answers to some questions. Commissioner Picerno seconded the motion which carried 5-0.

Property Management – Contract for DSS Paving Project

Property Management Director Gene Boles presented a request for approval of a contract for a paving project at the Department of Social Services and he described the project. Upon motion made by Commissioner Graham, seconded by Commissioner Picerno, the Board voted 5-0 to approve the service contract and addendum

between the County of Moore and FSC II, LLC dba Fred Smith Company in the amount of \$309,090.00 for materials and labor and authorize Chairman to sign, pending Legal and Finance approvals.

Property Management – Contract for DSS Roofing Project

Property Management Director Gene Boles presented a request for approval of a contract for a roofing project at DSS and reviewed the project. Upon motion made by Commissioner Picerno, seconded by Commissioner Daeke, the Board voted 5-0 to approve the service contract between the County of Moore and WaynCo. Roofing, LLC in the amount of \$308, 971.00 for materials and labor and authorize Chairman to sign, pending Legal and Finance approvals.

Information Technology – Contract with SHI for Firewall

Information Technology Director Chris Butts requested approval of a contract with SHI for purchase of a County firewall and three years of licensing. Commissioner Picerno reiterated comments made by Mr. Butts regarding the protection of the County's networks being of the utmost importance. He said this was a very necessary expenditure. Upon motion made by Commissioner Graham, seconded by Commissioner Picerno, the Board voted 5-0 to authorize the Chairman to execute the contract with SHI for the purchase of the County firewall, pending approval with the County Attorney's office and Finance Department.

APPOINTMENTS

Convention & Visitors Bureau Board

Upon motion made by Commissioner Daeke, seconded by Commissioner Ritter, the Board voted 5-0 to reappoint Andy Hofmann, George Little, and Kelly Miller to the CVB Board for three-year terms expiring June 30, 2025.

Partners in Progress Board of Directors

Upon motion made by Chairman Quis, seconded by Commissioner Graham, the Board voted 5-0 to appoint Commissioner Picerno to the Partners in Progress Board of Directors (to fill the position of the late Commissioner Louis Gregory).

Fire Commission

Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to appoint Brian Cusumano to the Fire Commission for a two-year term expiring June 30, 2024.

ADJOURNMENT

There being no further business, upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to adjourn the June 21, 2022, Regular Meeting of the Moore County Board of Commissioners at 7:24pm.

Francis R. Quis, Jr., Chairman

Laura M. Williams, Clerk to the Board



**MOORE COUNTY BOARD OF COMMISSIONERS
SPECIAL MEETING
THURSDAY, JUNE 23, 2022, 2:30 P.M.**

The Moore County Board of Commissioners convened for a Special Meeting at 2:30pm, Thursday, June 23, 2022, in the Commissioners' Meeting Room of the Historic Courthouse, 1 Courthouse Sq., Carthage, NC.

Commissioners Present:

Chairman Frank Quis, Vice Chair Catherine Graham, Jerry Daeke, Otis Ritter, Nick Picerno

Chairman Quis called the meeting to order and welcomed everyone. The purpose of the meeting was for a budget work session.

Chairman Quis read a statement as follows:

Today we are where we are with the finances of Moore County Government because of good fortune and conservative budgeting. Our local economy performed far better than expected during the pandemic. Sales tax and property tax revenue grew with new residents and visitors coming to Moore County. While we control our budget, we can't count on a healthy economy going forward. Conservative budgeting has helped produce a credit rating just one notch from the very best AAA rating resulting in lower borrowing costs. Our fund balances are strong and help prepare us to meet future capital needs. But these "savings" don't buy what they did just a couple of years ago. What we do know is that inflation is at a level we haven't seen in 40 years and interest rates have risen and will continue to rise. Now is the time to use a "pay as you go strategy," to the extent possible, to fund the capital needs of the Moore Co. Schools and the County. For example, a new elementary school in Carthage has been proposed and could be funded without borrowing. If a future bond issue is necessary, this strategy will only bolster the possibility of achieving the highest AAA rating and thus further reduce future borrowing costs. Our manager, working with the budget team, has produced a very sound budget for the next fiscal year. A year from now we will have completed the revaluation process. We will better know the state of our local economy, property values, and sales tax receipts. We will better understand the toll that inflation and higher interest rates have taken. With this information, continuing our conservative fiscal policies, Moore County will remain financially strong.

Commissioner Graham also read a statement as follows:

I have served five years on the Budget Team for the Moore County budget. The current Budget Team for establishing our County budget was established before my tenure but for the past almost eight years that I have served as a commissioner, our Board has adhered to that budget formula process which consists of the County Manager, department heads, and two commissioners appointed by the Board of Commissioners to serve on the

Budget Team. After several meetings with the County Manager, department heads, separate one-on-one discussions with other commissioners, and follow up budget work sessions, Moore County citizens have benefited from a sound, conservative budget. As a result of years of conservative budgeting, we now find Moore County to be on sound financial ground with adequate services to our citizens and increased funding to our schools. However, we also face continued challenges for capital school needs and important school safety capital needs. I have for many years of service agreed with what I sometimes refer to as the “Nick Picerno pay-as-you-go plan,” for school construction. With our current available funds and a continued successful economy, that is now a possibility for some school construction. However, we have enjoyed a robust sales tax revenue for the past two years and with inflation, interest rates increasing, and a looming recession, that has the potential to decrease. I also strongly support the plan the Moore County Schools may present for funding of additional School Resource Officers on an emergency disbursement pending federal or state funding. With these comments, I move we enter into discussion of a possible one cent tax reduction for the upcoming budget year.

Commissioner Picerno discussed that the Budget Team was created when he was formerly Chairman of the Board and reviewed reasons for its establishment. He expressed his hope that everyone would have an open mind and he was confident everyone would listen and get the best result for the citizens.

County Manager reviewed a budget chart. He discussed a potential property tax reduction and its impacts, including a reduction in the recommended funding to Sandhills Community College. Commissioner Picerno also discussed a tax reduction and asked Internal Auditor/Budget Manager Tami Golden to share documents she had provided him showing a 2.5 cent rate reduction. Commissioner Picerno then reviewed the Moore County Schools funding request and his recommendations and strategy. Commissioner Ritter inquired regarding whether the Board was bound in any way with the Article 46 sales tax and Mr. Vest explained that the Board was bound by its own resolution. Commissioner Picerno explained that the funds in reserve would be used to pay debt. He said instead of sitting in the bank, it would be used to pay for schools. Mr. Vest discussed his expectation that the reserve fund would not be growing. Lengthy discussion followed regarding using reserve funds from the Article 46 sales tax to pay for Schools debt service. Mr. Vest noted that the most critical part of the budget process was to finalize the rate and then through the budget amendment process the Board could allocate additional funds.

Commissioner Graham asked Moore County Schools CFO Andrew Cox, present at the meeting, for his response regarding some questions raised by Commissioner Picerno with regard to the Schools budget request. Mr. Cox reviewed information regarding salaries and stated his agreement with some points made by Commissioner Picerno. There was further discussion regarding cost for pay scale decompression. Schools Superintendent Dr. Tim Locklair, also present at the meeting, said he was happy to sit down and talk in more detail and he welcomed the opportunity to collaborate on a plan for additional School Resource Officers (SROs). Chairman Quis noted that the addition of the SROs could encompass more than just the positions, including fences, cameras, etc., and he said the Board was willing to meet with the Schools representatives. Commissioner Picerno asked that they bring the detail behind the numbers when they did so. Mr. Cox asked Commissioner Picerno to review his recommendations regarding the Schools’ budget request once more and he did. Chairman Quis asked the amount of ESSR funding remaining and Mr. Cox reviewed.

Chairman Quis summed up budget suggestions. He discussed with Tax Administrator Gary Briggs the median home value in the County and thus impacts of a rate reduction on tax bills. Commissioner Picerno offered a reminder that the money belonged to the taxpayers and Commissioner Graham noted that the citizens received good and adequate services that did not come free. Chairman Quis thanked everyone for coming.

Documents shared during the meeting are hereby incorporated as a part of these minutes by attachment as Appendix A.

Adjournment

There being no further business, upon motion made by Commissioner Graham, seconded by Commissioner Ritter, the Board voted 5-0 to adjourn the June 23, 2022, 2:30pm, Special Meeting of the Moore County Board of Commissioners at 3:41pm.

Francis R. Quis, Jr., Chair

Laura M. Williams, Clerk to the Board



**MOORE COUNTY BOARD OF COMMISSIONERS
SPECIAL MEETING
THURSDAY, JUNE 23, 2022, 4:00 P.M.**

The Moore County Board of Commissioners convened for a Special Meeting at 4:00pm, Thursday, June 23, 2022, in the Commissioners' Meeting Room of the Historic Courthouse, 1 Courthouse Sq., Carthage, NC.

Commissioners Present:

Chairman Frank Quis, Vice Chair Catherine Graham, Jerry Daeke, Otis Ritter, Nick Picerno

Chairman Quis called the meeting to order at 4:10pm. The purpose of the meeting was for adoption of the FY23 budget ordinance, approval of the Classification and Pay Plan, approval of the State Salary Reporting Form, and to continue a quasi-judicial hearing regarding a request by Tri South Builders, Inc. for a Special Use Permit for a Major Conservation Subdivision Preliminary Plat approval for 53 lots on 73.77 acres, ParID 00034394, located on Union Church Road, Carthage, owned by James and Carolyn Ring, per Deed Book 2368, Page 240. The hearing was originally opened on May 16, 2022, and was continued to June 2, 2022, and then to this day, June 23, 2022.

ITEMS OF BUSINESS:

FY23 Budget Ordinance Adoption

Chairman Quis read a statement as follows:

Today we are where we are with the finances of Moore County Government because of good fortune and conservative budgeting. Our local economy performed far better than expected during the pandemic. Sales tax and property tax revenue grew with new residents and visitors coming to Moore County. While we control our budget, we can't count on a healthy economy going forward. Conservative budgeting has helped produce a credit rating just one notch from the very best AAA rating resulting in lower borrowing costs. Our fund balances are strong and help prepare us to meet future capital needs. But these "savings" don't buy what they did just a couple of years ago. What we do know is that inflation is at a level we haven't seen in 40 years and interest rates have risen and will continue to rise. Now is the time to use a "pay as you go strategy," to the extent possible, to fund the capital needs of the Moore Co. Schools and the County. For example, a new elementary school in Carthage has been proposed and could be funded without borrowing. If a future bond issue is necessary, this strategy will only bolster the possibility of achieving the highest AAA rating and thus further reduce future borrowing costs. Our manager, working with the budget team, has produced a very sound budget for the next fiscal year. A year from now we will have completed the revaluation process. We will better

know the state of our local economy, property values, and sales tax receipts. We will better understand the toll that inflation and higher interest rates have taken. With this information, continuing our conservative fiscal policies, Moore County will remain financially strong.

Commissioner Graham also read a statement as follows, noting while reading her statement Moore County's rapid development and all the services required by its citizens, which would increase in cost:

I have served five years on the Budget Team for the Moore County budget. The current Budget Team for establishing our County budget was established before my tenure but for the past almost eight years that I have served as a commissioner, our Board has adhered to that budget formula process which consists of the County Manager, department heads, and two commissioners appointed by the Board of Commissioners to serve on the Budget Team. After several meetings with the County Manager, department heads, separate one-on-one discussions with other commissioners, and follow up budget work sessions, Moore County citizens have benefited from a sound, conservative budget. As a result of years of conservative budgeting, we now find Moore County to be on sound financial ground with adequate services to our citizens and increased funding to our schools. However, we also face continued challenges for capital school needs and important school safety capital needs. I have for many years of service agreed with what I sometimes refer to as the "Nick Picerno pay-as-you-go plan," for school construction. With our current available funds and a continued successful economy, that is now a possibility for some school construction. However, we have enjoyed a robust sales tax revenue for the past two years and with inflation, interest rates increasing, and a looming recession, that has the potential to decrease. I also strongly support the plan the Moore County Schools may present for funding of additional School Resource Officers on an emergency disbursement pending federal or state funding. With these comments, I move we enter into discussion of a possible one cent tax reduction for the upcoming budget year.

Commissioner Graham made a motion, seconded by Chairman Quis, to approve a one cent tax reduction. Commissioner Ritter offered comments and said Mr. Vest's recommended budget made a lot of sense but did not give money back to the people. He recommended a 2.5 cent rate reduction. Commissioner Picerno respectfully asked for Commissioners Graham and Quis to withdraw their motion and second and do the right thing for the voters. Commissioner Graham restated that her motion was to pass a reduction in the tax revenue rate of one cent. County Attorney Misty Leland offered clarification of the motion which would be to adopt the budget ordinance with a .50 cent tax rate. Commissioner Graham and Chairman Quis stood by their motion and second and upon vote the motion failed 2-3 (*Graham, Quis – for; Picerno, Ritter, Daeke – opposed*). Upon motion made by Commissioner Picerno, seconded by Commissioner Daeke, the Board voted 3-2 (*Picerno, Daeke, Ritter – for; Quis, Graham – opposed*) to pass the proposed budget ordinance that was presented to the Board by County Manager Wayne Vest with the following amendments: cut the tax rate to 48.5 cents per \$100 valuation, use Article 46 to supplement that revenue by \$2,939,412, set the Sandhills Community College expense at \$5,015,653, set the Schools' current expense at \$34.5 million, and the Schools' capital outlay at \$800,000. The budget ordinance is hereby incorporated as a part of these minutes by attachment as Appendix A.

Mr. Vest offered comment regarding implication by Commissioner Picerno that the taxpayers had been misled. He reviewed that there was a strategy for the quarter cent sales tax and Commissioner Picerno's comments made him feel his integrity was called in to question. Commissioner Picerno offered apology and said he would never call Mr. Vest's integrity into question. He offered clarification and indicated his comments were not meant to be taken the way they were. Commissioner Graham commented that the commissioners all had their own understanding of what was best for the citizens.

Position Classification and Pay Plan

Human Resources Director Dawn Gilbert presented the classification and pay plan for the Board's consideration. Upon motion made by Commissioner Picerno, seconded by Commissioner Graham, the Board voted 5-0 to adopt the Position Classification and Pay Plan for Moore County, effective July 1, 2022. The plan is hereby incorporated as a part of these minutes by attachment as Appendix B.

State Salary Reporting Form

Human Resources Director Dawn Gilbert asked for the Board's approval of the Salary Plan Reporting Form from the Office of State Human Resources. Upon motion made by Commissioner Graham, seconded by Commissioner Ritter, the Board voted 5-0 to approve the Office of State Human Resources Salary Report Form for FY 22-23. The form is hereby incorporated as a part of these minutes by attachment as Appendix C.

Chairman Quis called for a recess of the meeting until 5:00pm.

Quasi-Judicial Hearing/Planning –Special Use Permit Request: Major Conservation Subdivision Preliminary Plat Approval (Union Church Rd)

Upon reconvening the meeting at 5:00pm, Chairman Quis gave the floor to County Attorney Misty Leland. Ms. Leland reviewed the proceedings and witnesses were sworn by the Clerk. County Attorney Misty Leland restated the request and then witnesses were sworn in by the Clerk. The hearing proceeded over approximately four hours and it was determined that it should be continued. Upon motion made by Commissioner Graham, seconded by Commissioner Picerno, the Board voted 5-0 to continue the hearing to July 18, 2022, at 4:00pm.

A transcript and documents for the record are hereby incorporated as a part of these minutes by attachment as Appendix D.


Adjournment

There being no further business, upon motion made by Commissioner Graham, seconded by Commissioner Picerno, the Board voted 5-0 to adjourn the June 23, 2022, Special Meeting of the Moore County Board of Commissioners at 9:10pm.

Francis R. Quis, Jr., Chair

Laura M. Williams, Clerk to the Board

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Gary E. Briggs, Tax Administrator 
DATE: July 11, 2022
SUBJECT: Tax Releases/Refunds – Month of June 2022
PRESENTER: Gary Briggs

AGENDA PLACEMENT: Consent Agenda

REQUEST:

12 real/personal/motor vehicle releases totaling \$3,165.79
49 real/personal/motor vehicle relief-refunds totaling \$11,780.14

118 releases/refunds of less than \$100 each totaling \$4,319.37 were sent to the County Finance Officer for approval.

BACKGROUND:

The records have been checked and these releases/refunds verified; therefore, the Tax Administrator is asking for approval of the release/refund requests. According to General Statute 105-381, a taxpayer who has paid his taxes may request a refund (in writing) for the amount that was paid or billed through error. Additionally, General Statute 105-330 allows for a refund/release of certain motor vehicle bills. The attached sheets give the information for the taxpayers' reasons for their release/refund requests.

IMPLEMENTATION PLAN:

Through month-end procedures and by Tax Department Staff.

FINANCIAL IMPACT STATEMENT:

Total - \$14,945.93 (breakdown attached)

RECOMMENDATION SUMMARY:

These release/refund requests are approved as shown on the attached sheets.

SUPPORTING ATTACHMENTS:

Release/Refund Requests
Resolutions

**RESOLUTION AUTHORIZING AND APPROVING
(CURRENT) RELEASES AND REFUNDS BY THE
TAX ADMINISTRATOR**

WHEREAS, Gary E. Briggs, Moore County Tax Administrator, has certified a list comprised of various county taxes illegally levied and assessed, the amount certified as being in excess of the amount legally due by the taxpayer and therefore should be released or refunded in accordance with General Statute 105-381.

BE IT RESOLVED by the Board of Commissioners of Moore County that the taxpayers shown on said list of releases and refunds submitted by Gary E. Briggs, Tax Administrator, are hereby granted such tax release or refund of the county taxes shown and the County Finance Director is directed to make said refunds.

Adopted this the _____ day of _____, 2022.

Francis R. Quis, Chairman

ATTEST:

Laura M. Williams
Clerk to the Board

**RESOLUTION AUTHORIZING AND APPROVING
(DELINQUENT) RELEASES AND REFUNDS BY THE
TAX ADMINISTRATOR**

WHEREAS, Gary E. Briggs, Moore County Tax Administrator, has certified a list comprised of delinquent taxes illegally due by the taxpayer and therefore should be released or refunded in accordance with General Statute 105-381.

BE IT RESOLVED by the Board of Commissioners of Moore County that the taxpayers shown on said list of releases and refunds submitted by Gary E. Briggs, Tax Administrator, are hereby granted such tax release or refund of the county taxes shown and the County Finance Director is directed to make said refunds.

Adopted this the _____ day of _____, 2022.

Francis R. Quis, Chairman

ATTEST:

Laura M. Williams
Clerk to the Board

REAL ESTATE / PERSONAL PROPERTY

RELEASES

OVER - \$100

June-22

<u>BILL YEAR</u>	<u>BILL NUMBER</u>	<u>NAME</u>	<u>REASON</u>	<u>AMOUNT</u>
2019	1005018	MARTENS, CLAYTON SCOTT	MILITARY	317.80
2021	92667	SANCHEZ HERNANDEZ, CONCEPCION	ORDER OF BOARD OF EQUALIZATION & REVIEW	161.58
2017	1001369	GREGSON, WILLIAM EDWARD	ORDER OF BOARD OF EQUALIZATION & REVIEW	153.49
2018	9352	GREGSON, WILLIAM EDWARD	ORDER OF BOARD OF EQUALIZATION & REVIEW	148.12
2019	9033	GREGSON, WILLIAM EDWARD	ORDER OF BOARD OF EQUALIZATION & REVIEW	147.45
2020	81733	GREGSON, WILLIAM EDWARD	ORDER OF BOARD OF EQUALIZATION & REVIEW	141.30
2021	88898	GREGSON, WILLIAM EDWARD	ORDER OF BOARD OF EQUALIZATION & REVIEW	135.51
2019	1001545	JENKINS, MATTHEW WILLIAM	MILITARY	131.12
2021	1000897	MARIS, DOINA	VEHICLE IN ANOTHER STATE DURING GAP	105.58
2021	90877	KATYROSE PERMANENT MAKEUP	ORDER OF BOARD OF EQUALIZATION & REVIEW	104.50
2021	92817	PENSKE LEASING AND RENTAL COMP, PERSONAL PROPERTY BILLED IN ANOTHER COUNTY		950.25
2021	90758	GOT GRASS LAWN CARE SERVICE LLC	ORDER OF BOARD OF EQUALIZATION & REVIEW	669.09
TOTAL				\$3,165.79

VTS/REAL ESTATE/PERSONAL PROPERTY

RELIEF - REFUNDS

OVER - \$100

June-22

<u>Bill Year</u>	<u>Bill Number</u>	<u>Customer Name</u>	<u>Reason</u>	<u>Refund Amount</u>
2021	VTS - 0045070692	AVENT, TOUSSAINT LOVERATURE JR	TAG SURRENDER	\$177.07
2021	32328	BRAUN, ROBERT	QUALIFIES FOR VETERANS EXEMPTION	\$459.00
2021	VTS - 0065964390	CHANCE, FREDDIE HARRELL	TAG SURRENDER	\$527.46
2021	VTS - 0063036738	CRAFTON, JESSICA LYNNE	MILITARY	\$107.69
2021	VTS - 0064660667	CROWELL, JAMES ALLEN III	MILITARY	\$184.11
2021	VTS - 0058264706	DUNCAN, PATRICK & DAVID	TAG SURRENDER	\$103.31
2021	VTS - 0067153734	EDMONDS, TINA KELLY	SITUS	\$124.75
2021	VTS - 0065327061	ENNIS, NICOLE & STOFFEL, KYLE	TAG SURRENDER	\$157.79
2021	VTS - 0061501833	FAIRLEIGH, SHAWN DAVID	MILITARY	\$110.86
2021	VTS - 0067243681	FAIRLEIGH, SHAWN DAVID	MILITARY	\$673.20
2021	VTS - 0066681793	FATHER VINCENT CAPODANNO HIGH SCHOOL	EXEMPT	\$261.45
2021	VTS - 0061789459	FINK, ISAIAH JOHN	MILITARY	\$206.04
2021	VTS - 0066090530	FREEMAN, TRENTON CHAD	INCORRECT VALUE	\$1,005.36
2021	VTS - 0046813122	FREEMAN, TRENTON CHAD	TAG SURRENDER	\$175.84
2021	VTS - 0065242014	GAYLOR, COLTEN GRAY	MILITARY	\$178.39
2021	VTS - 0064192386	HARNETT COUNTY TAX DEPARTMENT	CHANGE OF COUNTY	\$536.85
2021	VTS - 0066983131	HARNETT COUNTY TAX DEPARTMENT	CHANGE OF COUNTY	\$150.87
2021	VTS - 0066149085	HOOVER, TIMMY JOE	SITUS	\$144.68
2021	VTS - 0064628392	HOWELL, GARY WAYNE	TAG SURRENDER	\$316.83
2020	VTS - 0059053557	HUGHES, OWAIN ARWEL	MILITARY	\$127.97
2021	VTS - 0066714272	HUGHES, OWAIN ARWEL	MILITARY	\$124.25
2021	VTS - 0065410347	LAMB, COURTNEY ALLYN	TAG SURRENDER	\$219.11
2021	VTS - 0051386226	LERCH, TERRANCE DAVID	TAG SURRENDER	\$123.07
2021	VTS - 0060251446	LUPO, DANIEL JAMES	MILITARY	\$383.55
2021	VTS - 0051275219	MARSOLAIS, MICHAEL JOSEPH	TAG SURRENDER	\$306.10
2021	VTS - 0059716458	MCCORMICK, OLIVIA JANE	MILITARY	\$222.53

VTS/REAL ESTATE/PERSONAL PROPERTY

RELIEF - REFUNDS

OVER - \$100

June-22

<u>Bill Year</u>	<u>Bill Number</u>	<u>Customer Name</u>	<u>Reason</u>	<u>Refund Amount</u>
2021	VTS - 0064579632	MCMILLAN, WILLIAM CLIFTON	TAG SURRENDER	\$222.73
2021	VTS - 0063307541	NORMAN, GREGORY CLIVE	TAG SURRENDER	\$141.96
2021	VTS - 0064180715	OBRISKIE, WILLIAM	TAG SURRENDER	\$105.53
2021	VTS - 0063990478	OETTINGER, ELIZABETH STONE KIRVEN	TAG SURRENDER	\$291.56
2021	VTS - 0063344297	OLSEN, DAVID NOLAN	TAG SURRENDER	\$190.95
2021	VTS - 0050093032	OWENS, TERRY LEE	TAG SURRENDER	\$105.85
2021	VTS - 0064632517	PALMITER, CHRISTOPHER WAYNE	TAG SURRENDER	\$270.11
2021	VTS - 0062682790	PASHOUKOS, CHRISTOPHER & ROSEANN	TAG SURRENDER	\$121.49
2021	VTS - 0064736027	PATCH, LAUREN NELSON	TAG SURRENDER	\$203.45
2021	VTS - 0059614490	READING, PARKER J	MILITARY	\$295.98
2021	VTS - 0062260102	RED BOWL SOUTHERN PINE INC	TAG SURRENDER	\$100.94
2021	VTS - 0064660517	SCHMIDT, BRADLEY PHILLIPS	TAG SURRENDER	\$494.18
2020	VTS - 0053879410	SCHMIDT, DALE & ANDREA	TAG SURRENDER	\$134.40
2021	VTS - 0062467922	SHAUB, CHRISTOPHER & ALLISON	TAG SURRENDER	\$258.35
2021	VTS - 0051140569	SHAUB, CHRISTOPHER MATTHEW	TAG SURRENDER	\$304.86
2021	VTS - 0045562590	SHEPARD, JAMES ANDREW	MILITARY	\$102.15
2021	VTS - 0060949029	ST PETERS DELIVERENCE CHURCH OF GOD	EXEMPT	\$206.21
2021	VTS - 0063868385	TIGHE, PAMELA SPEDDING	TAG SURRENDER	\$409.04
2021	VTS - 0065026256	TROMBINI, JOAN ANN	TAG SURRENDER	\$124.77
2021	VTS - 0046529036	VICENIK, THOMAS JOSEPH	INCORRECT VALUE	\$137.81
2021	VTS - 0062660962	WHITE, CATHERINE LEIGH	TAG SURRENDER	\$114.76
2021	VTS - 0067094073	WRIGHT, GINA MARIE	MILITARY	\$202.33
2021	VTS - 0067211196	YOXTHEIMER, ZACHARY SMOKER	Military	\$132.60
TOTAL				\$11,780.14

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Caroline L. Xiong, Finance Director

DATE: 07/11/2022

SUBJECT: Budget Amendments

PRESENTER: Caroline L. Xiong

REQUEST:

Approve the attached budget amendments and accept any grant funds awarded to the County associated with the budget amendment.

BACKGROUND:

The NC General Statutes provide for the County to make amendments to the budget during the fiscal year. The budget should be amended to reflect the changing financial opportunities and adjustments that occur after the budget is adopted. Attached are detailed explanations of each amendment. The amendments are:

	Department / Fund	Amount	Sources of Revenue	Justification	Journal
1.	Aging	\$4,825 increase	Donations	Used to fund senior center activities, fitness programs and maintenance	10073
2.	Aging	\$1,000 increase	Fan Grant	Purchase fans to give to Moore County Seniors 60+	10074
3.	Fire Protection Service	\$21,492 increase	Appropriated Fund Balance	Purchase 2001 KME Predator Engine to replace Engine 913	10087
4.	Fire Protection Service	\$15,602 increase	Appropriated Fund Balance	Purchase Tanker Truck 656	10088
5.	Health	\$7,982 increase	Federal Grant Funds	Activity 415 Breastfeeding Peer Counselor Program & Activity 403 WIC Program	10189
6.	Social Services	\$101,310 increase	Federal Funding	Funding for Low Income Household Water Assistance Program	10244

IMPLEMENTATION PLAN:

N/A

FINANCIAL IMPACT STATEMENT:

The overall effect is to increase/decrease the revenue and expenditures in the General Fund for \$109,292, Multi-Year Grants Fund for \$5,825, Fire Protection SVC District Fund for \$37,094 and to authorize the County Manager to proceed with the amendments and any actions required as a result.

RECOMMENDATION SUMMARY:

Recommend a motion to approve the following budget amendments as stated and accept any grant funds awarded to the County associated with the budget amendment.

SUPPORTING ATTACHMENTS:

The following budget amendments and supporting information are attached:

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
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Aging - Donations

Revenue	24018024 32502 Donations	214,628	4,825	219,453
Expense	24030024 53922 Donations	214,255	4,825	219,080

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department: Aging

Increase or Decrease of Amount of Funding:

Multi Year Aging Donations Increase \$4,825

24018024 32502 Rev

24030024 53922 Exp

Source(s) of Funding:

\$4,825 donations received from the community and Senior Center participants since last budget amendment March 15, 2021 through June 22, 2022.

Justification (please be specific):

Donations will be used to fund senior center activities, senior fitness programs, maintenance of senior center fitness equipment and Department of Aging services.

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
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Aging - Fan Grant

Revenue	24033024 32613	Fans Grant	12,300	1,000	13,300
Expense	24030024 53921	Fans Grant	12,300	1,000	13,300

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department: Aging

Increase or Decrease of Amount of Funding:

Increase Fan Grant \$1,000

24033024 32613 Rev 24030024 53921 Exp

Source(s) of Funding:

Fan grant - provided by Duke Energy Progress.

Justification (please be specific):

Fan Grant - Grant to purchase fans to give to Moore County Seniors 60+.

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
----------------------------	--------------------	-------------------------	-------------------

Fund 215 Fire Commission - Appropriated Fund Balance

Revenue	21519000 32950	Appropriated Fund Balance	22,000	21,492	43,492
Expense	21555500 56036	Pinehurst Current Year Tax	274,314	21,492	295,806

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department: Fund 215 Fire Commission/Pinehurst Fire Department

Increase or Decrease of Amount of Funding: Increase of \$21,492 from Apparatus Allowance for 2001 KME Predator Engine purchase to replace Engine 913. This was approved by the Fire Commission on May 12, 2022.

Source(s) of Funding:

21555500 56036 Pinehurst Fire INCREASE \$21,492

21519000 32950 Appropriated Fund Balance – Apparatus Allowance INCREASE \$21,492

Justification (please be specific):

Minutes from May 12, 2022, Meeting for approval by the Fire Commission:

Pinehurst Fire Department

Pinehurst Fire Department presented a capital expenditure request of \$21,492 to put towards the purchase of a new engine. The current 2001 KME Predator will be sold at an estimated cost of \$20,000. The cost of the new engine will be \$600,000 and the department plans to use funds from the sale of the current engine, cash available from the department and the current amount they have in their capital escrow account of \$21,492. A motion was made and seconded to approve the capital expenditure request. Motion carried unanimously.

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
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Fund 215 Fire Commission - Appropriated Fund Balance

Revenue	21519000 32950	Appropriated Fund Balance	22,000	15,602	37,602
Expense	21555500 56056	West End Current Year Tax	523,564	15,602	539,166

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department: Fund 215 Fire Commission/West End Fire Department

Increase or Decrease of Amount of Funding: Increase of \$15,602 from Apparatus Allowance for Tanker Truck 656 purchase. This is a recurring Payment Request approved by the Fire Commission on September 9, 2021. Per Rich Lambdin this disbursement was not included in their capital funding for FY23 budget. The total request is \$17,348, \$15,602 from Fund Balance (that is all the FB they show as of 6/30/22) and then the additional \$1,746 will be a budget transfer from West End Fire Apparatus Allowance in the current fiscal year FY2022-2023 to total the \$17,348.

Source(s) of Funding:

21555500 56056 West End Fire INCREASE \$15,602

21519000 32950 Appropriated Fund Balance – Apparatus Allowance INCREASE \$15,602

Justification (please be specific):

\$15,602 from Apparatus Allowance Fund Balance and remainder of \$1,746 will be a budget transfer from current year apparatus allowance budget allocation. Total of \$17,348

Fire Commission Meeting September 9, 2021, Minutes and May 12, 2022, Minutes

West End Fire and Rescue – requested to be recurring debt request on 9/9/21 Fire Commission Meeting. West End Fire and Rescue presented a capital expenditure request from capital escrow account of **\$17,347.82 for the down payment of Tanker 656** upon delivery as well as a recurring debt request from capital escrow of \$17,347.82 for the annual payment of Tanker 656 beginning next fiscal year 2022-2023. The loan is financed for 15 years at an interest rate of 2.89 percent, West End currently has \$32,950.00 in their escrow account. A motion was made and seconded to approve request of \$17,347.82 from capital escrow account. Motion carried unanimously.

Review of Reoccurring Debt Requests

West End Fire and Rescue – from May 12, 2022, Fire Commission Meeting

West End Fire and Rescue presented a reoccurring debt request that was previously approved at the September 9th Fire Commission meeting. This amount of \$17,348 was not included in the proposed FY23 disbursements document and will need to come from the Apparatus Allowance Escrow for West End.

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
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Health - Federal Grant Funds

Revenue	10032071 35001	Women/Infant/Children Grant	361,726	(19,500)	342,226
Revenue	10032071 35001	Women/Infant/Children Grant	361,726	6,242	367,968
Revenue	10032071 35228	415 Breastfeeding Peer Counsel	-	21,240	21,240
Expense	10039062 51203	Salaries - Resource	12,591	7,982	20,573

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department:

Health

Increase or Decrease of Amount of Funding:

Decrease Revenue Account 10032071-35001 Activity 403 WIC Grant Revenue (\$19,500)

Increase Revenue Account 10032071-35001 Activity 403 WIC Grant Revenue \$6,242

Increase Revenue 10032071-35228 Activity 415 Breastfeeding Peer Counselor Grant \$21,240

Increase Expense Account 10039062-51203 WIC Resource Salaries \$7,982

Source(s) of Funding:

Federal grant funds from US Department of Agriculture (USDA) provided through NC DHHS Division of Public Health FY23 Activity 415 Breastfeeding Peer Counselor Program Agreement Addendum and the FY23 Activity 403 WIC Program grant

Justification (please be specific):

The FY23 Agreement Addendum for the Activity 415 Breastfeeding Peer Counselor Program grant funding of \$21,240 was not received by the Health Dept. until May 3, 2023. The actual amount of the FY23 grant was not available at the time the Health Dept. Budget was submitted to the County. An estimate of \$19,500 based on the FY22 grant award was used at that time for FY23 budgeting purposes.

A new Revenue Account 10032071-35228 has been created for the FY23 Activity 415 Breastfeeding Peer Counselor Program grant funding of \$21,240. This Budget Amendment allocates the FY23 Activity 415 funding to the new Revenue Account.

The purpose of the Activity 415 grant is to provide special funding to increase breast feeding initiation and duration among women enrolled in the WIC Program through mother-to-mother peer breastfeeding support.

The FY23 Agreement Addendum Revision #1 for the Activity 403 WIC grant provides additional funds of \$6,242 to serve additional participants. These additional funds will further enhance the ability to continue with the objective of the Special Supplemental Nutrition Program for WIC, which is to provide supplemental nutritious foods, nutrition education, and referrals to health care for low-income persons during critical periods of growth and development.

The purpose of the Activity 403 WIC grant is to provide funding for a special supplemental nutrition program for Women, Infants, and Children. WIC serves as an adjunct to the health care system. WIC enjoys a reciprocal relationship with the health care community receiving referrals from private and public health care providers while providing health care referrals as needed for medical services.

Fiscal Year 2022/2023

Budget Line Item Number	Budgeted Amount	Increase/ (Decrease)	Revised Budget
----------------------------	--------------------	-------------------------	-------------------

Social Services - Federal Funding Low Income Household Water Assistance Program

Revenue	10032044 33053	LIHWAP - Low Income Water Assi	-	101,310	101,310
Expense	10038049 54144	LIHWAP - Low Income Water	-	101,310	101,310

Approved this _____ day of _____, 2022

Frank Quis
Moore County Board of Commissioners

Laura Williams
Clerk to the Board

Budget Amendment Staff Report

Department:

Moore County Department of Social Services

Increase or Decrease of Amount of Funding:

Increase in the amount of \$101,310

Source(s) of Funding:

Federal Funding

Justification (please be specific):

DSS has received funding for the Low Income Household Water Assistance Program (LIHWAP). This is a program that provides funds to assist low-income households with water and wastewater bills.

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Caroline L. Xiong, Finance Director
DATE: July 11, 2022
SUBJECT: Moore County Partners in Progress for Fiscal Year 2023
PRESENTER: Caroline L. Xiong, Finance Director



REQUEST:

This is a request to provide funding to Partners in Progress (“PIP”) for certain economic development duties, services, goods and programs offered by PIP which constitute a public purpose to benefit the citizens and residents of the County.

BACKGROUND:

In consideration of \$105,000.00, PIP will undertake efforts to promote economic development in Moore County identify and assist in the recruitment and expansion of industrial and commercial projects, create and distribute printed promotional materials and Internet-based electronic information to support efforts to promote recruitment of new companies to Moore County and encourage expansion of companies located in Moore County.

IMPLEMENTATION PLAN:

None

FINANCIAL IMPACT STATEMENT:

\$105,000.00 to PIP, which will be paid to PIP in four equal quarterly installments of which the first shall be due and payable on September 30, 2022.

RECOMMENDATION SUMMARY:

Make a motion to approve the attached Economic Development Agreement with Partners in Progress and authorize the Chairman to sign the same.

SUPPORTING ATTACHMENTS:

1. Partners in Progress Funding Agreement for FY2022/2023

COUNTY OF MOORE

AGREEMENT

STATE OF NORTH CAROLINA

THIS AGREEMENT is made and entered into this 11th day of April, 2022, by and between the County of Moore, a political subdivision of the State of North Carolina (the "County"), and Moore County Partners in Progress, a North Carolina non-profit corporation ("Partners").

WITNESSETH

WHEREAS, the Sandhills Area Chamber of Commerce (the "Chamber") and the County entered into a certain Memorandum of Understanding dated April 5, 1999 (the "Chamber MOU"); and

WHEREAS, the County and the Chamber mutually agreed to the termination of the Chamber MOU and the assumption by Partners of certain economic development duties; and

WHEREAS, the services, goods and programs offered by Partners constitute a public purpose offered to benefit the citizens and residents of the County.

NOW, THEREFORE, for and in consideration of the appropriation of One Hundred Five Thousand Dollars (\$105,000.00), Partners and the County agree as follows:

1. **Term and Cost:** Partners will undertake efforts to promote economic development in Moore County, North Carolina for the twelve (12) month period that commencing on July 1, 2022 and terminating June 30, 2023. The County agrees to pay Partners \$105,000.00 for economic development services as specified herein.
2. **Core Services:** In order to promote economic development in Moore County, Partners will provide the following services:
 - a. Partners will coordinate its work with the County and municipal governments within Moore County, as well as with regional and statewide economic development organizations, to identify and to assist in the recruitment and expansion of industrial and commercial projects; and
 - b. Partners will create and distribute printed promotional materials and Internet-based electronic information to support Partners efforts to promote recruitment of new companies to Moore County and to encourage expansion of companies located in Moore County; and
 - c. In order to provide its prospects prompt and accurate responses to property inquiries, Partners will maintain a countywide database of available development sites as well as commercial and industrial properties for sale or lease; and
 - d. Partners will provide semi-annual reports to the Moore County Board of Commissioners each fiscal year which begins July 1. The reports will include such items as the number of jobs created, the number of inquiries made to Partners and the number of contacts made by Partners for economic development purposes; and
 - e. Partners acknowledges that the use of County funds is limited to efforts to advance economic development in Moore County; and

- f. Coordinate with County and municipal staff to provide information useful in positioning sites and buildings as suitably as possible; and
 - g. During prospect visits, make persuasive presentations on the viability of all Moore County properties that meet prospect criteria; and
 - h. When appropriate, involve County and municipal representatives in presentations to prospects; and
 - i. Follow-up with representatives and prospects; and
 - j. Work with County, municipal, and State industry representatives to develop a program to identify existing businesses in Moore County planning to expand and work with companies to support expansion and retention efforts; and
 - k. Meet regularly with Economic Development Partnership of North Carolina (EDPNC) representatives responsible for national and international recruitment; and
 - l. Prepare materials for prospect requests for County and municipal officials as needed; and
 - m. Make joint existing industry calls and coordinate with County and State programs with similar objectives as they relate to Moore County businesses; and
 - n. Provide quarterly written program updates to the County and municipalities; and
 - o. Establish relationships and participate with the EDPNC and other regional economic groups in connection with economic development in order to hear their perspective and recommendations and to discuss projects with them that may affect Moore County; and
 - p. Make a presentation to the EDPNC staff, at least once per year, updating and highlighting events and development opportunities in Moore County; and
 - q. Develop and maintain relationships with other economic development allies, such as businesses that are financially contributing to Partners, and others who benefit from economic development activities; and
 - r. Coordinate with the Chamber of Commerce and local education and training institutions in the area of Workforce Development and provide information from local businesses about the supply and quality of available labor and specific needs for improvement; and
 - s. Respond to referrals from participating local governments; and
 - t. Develop a comprehensive economic development plan that specifically describes the requirements and strategies necessary for achieving the most successful economic development program possible; and
3. Marketing and Recruitment Services. In addition to the above, Partners will develop and implement a marketing plan that provides for program analysis and measurement and make contacts to increase penetration into desired target industries by performing the following:

- a. Develop and implement a multi-year marketing plan that capitalize on opportunities for targeted advertising and the development of collateral marketing materials as available funding permits. Plan should include milestones to gauge program success and for fine-tuning the program; and
 - b. Use targeted industry list (automotive equipment; motorsports; information technology; manufacturing; service and wholesale trade; food; finance; insurance; headquarters and office space; and research and development including pharmaceuticals and biotechnology) to guide activities and expenditures; and
 - c. Operate and maintain a comprehensive website showcasing available County properties. Develop a new strategy to drive potential prospects to the website through search engines, existing collateral and affiliate websites, and to serve website visitors with targeted content for target businesses interested in Moore County; and
 - d. Capture prospect data such as contact information, reasons for relocating, special interests, and company statistics through a web-based form that rewards visitors with additional information on Moore County; and
 - e. Promote small business development by providing direct assistance to existing enterprise, advice on business plans for aspiring business owners and by referrals to the staffs of impacted municipalities responsible for small businesses; and
 - f. Develop new businesses by using a targeted industry list and make regular economic development business contacts. Contacts will be generated through Partners' participation in North Carolina's Southeast Regional Economic Development Partnership sponsored business recruitment trips/site consultant visits when possible; and
 - g. Assist new and developing businesses when possible with regard to their obtaining financing through packaging and administration of SBA 504 loans and other loan programs. Make businesses, large and small, aware of all applicable incentive programs available from the municipalities and the State; and
 - h. Market existing industrial and office buildings located within older business districts and municipal areas and use any applicable individualized plans developed by the municipalities as guidelines for redevelopment; and
4. Materials. Partners agrees that all publications, materials, computer databases, site and building inventories, or other information or materials produced as part of this program, excluding information of a confidential nature regarding real estate and business identities or reproduction of custom photography without prior consent of the appropriate parties, may be used by the County or municipalities for other purposes without additional compensation to Partners.
 5. Payment. The appropriation of One Hundred Five Thousand Dollars (\$105,000.00) to Partners will be remitted to Partners in four (4) equal quarterly installments of which the first shall be due and payable on September 30, 2022.
 6. Financial Recordkeeping. Partners, at Partner's sole expense, will account to the satisfaction of the County's Internal Auditor for all funds received from the County under this Agreement and all expenditures made from funds.

Such accounting will be in a form prescribed by the County's Internal Auditor, and will include a report of all funds (including the management letter, if issued) performed by a person or firm approved by the Internal Auditor (except that any Certified Public Accountant or any Certified Public Accounting firm licensed to operate in North Carolina will be deemed automatically approved by the Internal Auditor). Partners will also provide the Internal Auditor with an annual financial statement on or before January 28. The financial statement will be in the form of an Independent Accountant's Review Report summarizing the financial position of Partners. Furthermore, Partners agrees that this Report is a public record and will make it available to the public upon request. Partners will provide such other information, records or documentation as the Internal Auditor may require. Non-compliance with this section will be deemed a material breach of this Agreement.

Partners will submit the management letter and annual financial statements to:

Moore County Financial Services
Attn: Finance Department-Internal Auditor
Post Office Box 905
Carthage, NC 28327
Telephone: 910-947-6310

Additionally, Partners will allow the County's Internal Auditor access to the records and information required hereunder and will facilitate a review of the accounting and program operations as may be required. The County will have the right to do site visits within one (1) week of request to do so.

Partners will retain financial and program records for a minimum period of three (3) years following the expiration or earlier termination of this Agreement.

7. Termination of the Agreement. This Agreement may be terminated for cause by either party giving the breaching party 30 days prior written notice of a material breach and the breaching party fails to cure the material breach within the 30 days. In the event of such a termination, Partners will provide the County with all pertinent information regarding the current status of all efforts in any stage of progress at that time.
8. Independent Contractor. Partners' is an independent contractor and will not represent itself as an agent of the County. Partners is responsible for paying all federal, state and local taxes as well as business license fees arising out of Partners' activities in accordance with this Agreement.
9. Notice. All notices and other communications required or permitted by this Agreement will be in writing and delivered via a recognized national overnight delivery service or by certified mail, return receipt requested, to the following addresses:

COUNTY: COUNTY OF MOORE
ATTN: COUNTY MANAGER
P.O. BOX 905
CARTHAGE, NC 28327

PARTNERS: PARTNERS IN PROGRESS
ATTN: EXECUTIVE DIRECTOR
P.O. BOX 5885
PINEHURST, NC 28370-5885

10. Insurance and Liability. Partners will maintain worker's compensation and employer's liability insurance for employees as required by law. Partners will maintain insurance policies at all times with the minimum limits as follows:
 - a. Coverage and Minimum Limits
 - i. General Liability of \$500,000 per occurrence
 - ii. Automobile Liability of \$500,000 per occurrence
 - iii. Umbrella of \$1,000,000 per occurrence
 - b. Partners will provide the County with a Certificate of Insurance from an "A" rated insurance company upon request.
11. Indemnification. Partners will, to the fullest extent permitted by law, indemnify, defend, and hold harmless, the County from and against any and all claims, liabilities, losses, damages, costs, or expenses. This includes, without limitation, reasonable attorney's fees, awards, fines, or judgments arising out of, or relating to, any or all of the following:
 - a. Inaccurate information or information known to Partners relating to the services provided to the County by Partners and any and all actions, advice, decisions or judgments made or recommended to the County; and
 - b. Damages to persons, personal property, or the County caused by an act or omission of Partners; and
 - c. All claims, suits, losses, injuries, death, and property liability, including, without limitation, expenses in connection with any such claim or suit, including reasonable attorney's fees, occurring in the performance of the proposed services.
 - d. All claims and liabilities resulting from Partners' violation of federal, state, or local statute, regulation, or ordinance; and
 - e. In the event that any good, service, or process sold and delivered or sold and performed is defective in any respect whatsoever, Partners will indemnify and hold harmless the County from all loss or the payment of all sums of money by reason of all accidents, injuries, or damages to persons or property that happen or occur in connection with the use or sale of such good, service, or process.
12. Intellectual Property. If any claim based upon alleged infringement of rights in any patent, copyright, trademark, or trade name is asserted against the County by virtue of the purchase of any good, service, or process by Partners, Partners will indemnify and hold the County harmless from all claims, demands, and legal obligations against the County in preparation, defense, or settlement of such claims.
13. Strict Compliance. The County may at any time insist upon strict compliance with these terms and conditions despite any previous course of dealing or course of performance between the parties that may have been contrary to the terms of this Agreement.
14. Severability. In the event that any provision herein is deemed invalid or unenforceable, the other provisions will remain in full force and effect, and binding on both parties.

15. Survival. All obligations arising prior to the termination of this Agreement and all provisions of this Agreement allocating responsibility or liability between the County and Partners will survive the completion of the services and the termination of the Agreement.
16. Governing Law. The validity of this Agreement and any of its terms or provisions, as well as the rights and duties of the parties to this Agreement, is governed by the laws of the State of North Carolina. The parties agree and submit, solely for matters concerning this Agreement, to the exclusive jurisdiction of the General Courts of Justice of North Carolina. In addition, the parties agree that the exclusive venue for any legal proceeding will be Moore County, North Carolina.
17. Assignment. No assignment of this Agreement or any of the rights, benefits or duties under this Agreement, is permitted except by the written agreement of both parties.
18. Entire Agreement. This Agreement represents the entire understanding and agreement between the parties. This Agreement supersedes all prior agreements, whether written or oral, that may exist between the parties. In addition, no subsequent amendment or modification to this Agreement or waiver of any provisions will be effective unless in writing and signed by both parties.
19. Iran Divestment Act. The Contractor certifies that: (i) the Contractor is not listed on the Final Divestment List created by the State Treasurer pursuant to N.C.G.S. § 147-86.58 (the "Final Divestment List"). The Final Divestment List can be found on the State Treasurer's website at the address <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void.
20. Divestment From Companies Boycotting Israel Act. This Contractor certifies that the Contractor is not identified as an entity by the North Carolina Secretary of State that is engaged in a boycott of the State of Israel pursuant to N.C.G.S., Article 6G, Chapter 147. The Final Divestment List can be found on the State Treasurer's website at <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void.

[SIGNATURES ON THE FOLLOWING PAGE]

IN WITNESS WHEREOF, the parties have expressed their agreement to these terms by causing this Agreement to be executed by their duly authorized officers or agents. This Agreement is effective as of the date first written above.

COUNTY OF MOORE

ATTEST:

Francis R. Quis, Jr., Chairman
Moore County Board of Commissioners

Laura M. Williams
Clerk to the Board

**MOORE COUNTY
PARTNERS IN PROGRESS**

DocuSigned by:
Natalie Hawkins

3410E87C0FD1489...
Natalie Hawkins, Executive Director

PREAUDIT CERTIFICATE

This instrument has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act.

DocuSigned by:
Caroline Xiong

1559291633E944E...
Finance Officer

III.G.

Agenda Item:

Meeting Date: July 19, 2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Caroline L. Xiong, Finance Director

DATE: July 11, 2022

SUBJECT: NC Forest Service Contract for Fiscal Year 2022-2023

PRESENTER: Caroline L. Xiong, Finance Director



REQUEST:

Approve the attached contract with the NC Forest Service for fiscal year 2022-2023

BACKGROUND:

The NC Forest Service is a division of the North Carolina Department of Agriculture and Consumer Services. By statute, the NC Forest Service is authorized to control forest fires, protect forests from pests and disease, and develop and improve forested areas. In order to receive these services, each county is required to “contribute at least 25% of the total cost of the forestry program” to operate in the county. (N.C. Gen. Stat. § 106-898).

In fiscal year 2021-2022, the total budget for the NC Forest Service to operate in Moore County was \$444,147. Moore County contributed \$177,659 towards that amount, which was 40% of the total budget. The State of North Carolina budgeted \$266,488, which was 60% of the total budget.

The NC Forest Service is requesting that the County agrees to a increase budget of \$483,077 for fiscal year 2022-2023 and that the County contributes \$193,230 to the budgeted amount.

IMPLEMENTATION PLAN:

None

FINANCIAL IMPACT STATEMENT:

\$193,230 for forestry services within the County of Moore.

RECOMMENDATION SUMMARY:

Make a motion to approve the attached agreement between the County of Moore and the State of North Carolina Department of Agriculture and Consumer Services and authorize the Chairman to sign the same.

SUPPORTING ATTACHMENTS:

1. Agreement for the Protection, Development, and Improvement of Forest Lands in Moore County, North Carolina



Steven W. Troxler
Commissioner

North Carolina Department of Agriculture
and Consumer Services
N.C. Forest Service



Scott Bissette
Assistant Commissioner

1163 N US 1 Hwy.
Rockingham, NC 28379
April 13, 2022

D-3 FC
Moore County

Mr. Wayne Vest
PO Box 905
Carthage, NC 28327

Dear Mr. Vest:

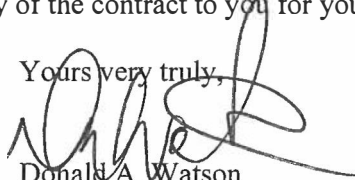
Reference is made to the Moore County Forestry budget for the fiscal year 2022-2023. The final budget is as follows:

Moore County share of budget at 40%	\$ 193,230 ✓
N.C. State share of budget at 60%	\$ 289,847
Total budget, 2020-2021	\$ 483,077

I am attaching hereto three copies of our contract which will contain the above budget figures. Please present this contract to the Chairman of the Moore County Board of Commissioners. All three copies of the contract are to be signed by the Chairman of the Moore County Board of Commissioners and by the County Finance Officer.

Please return these signed contracts to this office at your earliest convenience. We are enclosing a stamped, self-addressed envelope for this purpose. We will then execute them in the name of the North Carolina Department of Agriculture and Consumer Services and return one copy of the contract to you for your files.

Yours very truly,


Donald A. Watson
District Forester

DAW
Attachments
cc: Brandon Bibey, Moore County Forest Ranger

STATE OF NORTH CAROLINA
Department of
Agriculture and Consumer Services

\$ **483,077.00**

Total Cooperative Appropriation

\$ **289,847.00** State

\$ **193,230.00** County

AGREEMENT FOR THE PROTECTION, DEVELOPMENT AND IMPROVEMENT
OF FOREST LANDS IN **MOORE COUNTY** NORTH CAROLINA

THIS AGREEMENT is made under the authority of **Chapter 106, Article 75, of the North Carolina General Statutes, including N.C. Gen. Stat. § 106-906, titled "Cooperation between counties and State in forest protection and development,"** by and between the North Carolina Department of Agriculture and Consumer Services (hereinafter called the Department), party of the first part, and the Board of Commissioners of **MOORE COUNTY** in the State of North Carolina (hereinafter called the Board), party of the second part.

WHEREAS, the Board recognizing the need for active forest protection, development, reforestation, management and improvement in **MOORE COUNTY** has accepted the offer of the Department for cooperation in accomplishing this object; and

NOW, THEREFORE, in consideration of the mutual covenants hereinafter set forth, the parties contract and agree to maintain a legally appointed and equipped Forest Service office to support said county at the joint cost of the State and County, insofar as the joint funds will permit, as follows:

Part I. THE DEPARTMENT AGREES:

1. To select and employ permanent and temporary position(s) in order to successfully execute the mission of the NC Forest Service and to support the forestry program in said county. These positions include:
 - A) 1 County/Area Ranger(s) assigned for the purposes of controlling forest fires in said County; for detecting and extinguishing fires that break out; for investigating the origin of forest, woodland, and field fires; for enforcing the State's forest fire laws; for taking such preventive measures, educational and otherwise, to prevent forest fires; for developing and improving the forests through reforestation, promotion, and practice of Forest Management practices; and for protection of forests from insects and diseases.
 - B) 2 Assistant County Ranger(s) for the purposes of assisting under the direction, supervision, and/or oversight of the County/Area Ranger in controlling forest fires in said County; for detecting and extinguishing fires that break out; for investigating the origin of forest, woodland, and field fires; for enforcing the State's forest fire laws; for taking such preventive measures, educational and otherwise, to prevent forest fires; for developing and improving the forests through reforestation, promotion, and practice of Forest Management practices; and for protection of forests from insects and diseases.

- C) **0.125** Forestry Management Clerk for purposes of providing administrative support, serving as the back-up administrative contact for the assigned district, counties within the district, or unit, and serving as the primary contact for forest management administrative business within the assigned district.
 - D) **2** Forest Fire Equipment Operator(s) for purposes of establishing fire suppression control lines in assigned work areas and in other areas as needed using equipment, including crawler tractors (fire dozers), with various attachments, such as a fire plow, hurricane blades, etc., and operate and maintain all types of heavy site preparation equipment.
 - E) **0.265** Vehicle Equipment Repair Technician(s) for purposes of overhauling, repairing, and maintaining light duty vehicles and heavy duty equipment, including but not limited to specialized firefighting equipment, heavy construction and agricultural equipment, and stationary power units equipped with complex hydraulic systems and spark spark-ignition or diesel engines.
 - F) Temporary position(s) on an as-needed basis.
2. To furnish position(s) so employed a badge of office, stationery and report forms, instructional posters for use in the County, leaflets for distributing to landowners and others; to purchase necessary equipment, communication systems, and other Forestry improvements insofar as the joint funds will permit.
 3. To pay the identified position(s) for all official services rendered at a fair rate of pay. Rates of pay are to be established by the Department in accordance with existing State salary administration policy.
 4. To direct, supervise, instruct, and inspect, through its agents, the work and conduct of each position, to discipline and, when necessary, discharge such position(s).
 5. To submit to the Board monthly, or at other mutually satisfactory intervals, an itemized statement of all monies to be paid by the County and those paid by the Department for the work conducted pursuant to this Agreement within said County.

State Funding

6. To make available annually from State, Federal, and other funds allotted to it, the sum of **TWO HUNDRED EIGHT-NINE THOUSAND EIGHT HUNDRED FORTY-SEVEN DOLLARS (\$289,847.00)** as its share of an annual budget of **FOUR HUNDRED EIGHTY-THREE THOUSAND SEVENTY-SEVEN DOLLARS (\$483,077.00)** for carrying on the above listed work in said County.

Part II. THE BOARD AGREES:

7. To pay the Department **40** % of the total cost of the salary of position(s) specified in Part I.1 above and expenses and other proper expenditures made in connection with the overall forestry program in said County, upon receipt and consequent approval of the periodic statements submitted by the Department.

County Funding

8. To appropriate annually the sum of **ONE HUNDRED NINETY-THREE THOUSAND TWO HUNDRED THIRTY DOLLARS (\$193,230.00)**, which sum shall be available for expenditure under the terms of this Agreement, and shall represent the County's share of the annual budget for carrying on work listed in this Agreement in said County.

Part III. IT IS EXPRESSLY AGREED AND UNDERSTOOD BY BOTH PARTIES:

9. That this Agreement becomes effective **July 1, 2022**, and lasts through **June 30, 2023**.
10. Payments made for services rendered in a prior contract period will apply toward the contract period in which the services were rendered and not toward the contract period when the payments are made.

That the annual appropriations as set forth above may be revised in writing by mutual agreement between the Department and the Board, based on the amount of annual appropriation desirable for the proper conduct of the Forestry work. Such revision shall become effective at the beginning of the stated Fiscal Year. A Fiscal Year begins on July 1 and ends on June 30. Any unused balance of County funds remaining at the end of a Fiscal Year shall revert to said County unless otherwise mutually agreed upon by both parties.

11. That this Agreement may be modified only in writing and upon execution by both parties.
12. That the Board reimburse the Department as provided in Part II of this Agreement by forwarding a county voucher drawn in favor of the Department for the amount of the County's share of expenditures as set forth in the Department's monthly statement to the Board. That such payments be made by the Board within thirty days following receipt of the Department's billing.
13. The title to all improvements and equipment purchased and/or constructed in connection with this Agreement will rest with the Department; such materials or their equivalent will remain in the County as long as this Agreement is in effect, or as long as they are needed by the Department for the proper conduct of the work therein.
14. That the County/Area Ranger periodically or at the request of the Board, shall present to the Board statements of the work being done within the County, so that said Board may be always informed regarding the Forestry finances and activities within the County.

IN WITNESS WHEREOF, the said parties do hereunto affix their names and seals upon the date herein below specified.

For the Board of County Commissioners of **MOORE COUNTY**

Date _____ County Manager

Provisions for the payment of the monies to fall due under this Agreement have been made by appropriation duly made or by bonds or notes duly authorized and this Agreement has been pre-audited in the manner required by the Local Government Budget and Fiscal Control Act

Date _____ County Finance
Officer

For the North Carolina Department of Agriculture and Consumer Services

Date _____ Signature
N. David Smith
Chief Deputy Commissioner

III.H.
Agenda Item:
Meeting Date: July 19, 2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Moore County Health Department

DATE: July 11, 2022

SUBJECT: FY 23 Activity 403 WIC Funding

REQUEST: That the Moore County Board of Commissioners approve the Moore County Health Department's request to accept funding in the amount of \$6,242 as per the FY22 WIC Activity 403 Agreement Addendum and to grant Interim Health Director, Matthew Garner, signatory authority for the agreement.

BACKGROUND: WIC is a special supplemental nutrition program for Women, Infants, and Children. WIC serves as an adjunct to the health care system. WIC enjoys a reciprocal relationship with the health care community receiving referrals from private and public health care providers while providing health care referrals as needed for medical services.

The FY2022-2023 Division of Public Health Agreement Addendum Additional Funding Opportunity provides the Moore County Health Department WIC Program with additional funding to further enhance the ability of WIC Program operations and to service additional participants

These additional funds will further enhance the ability to continue with the objective of the Special Supplemental Nutrition Program for WIC, which is to provide supplemental nutritious foods, nutrition education, and referrals to health care for low-income persons during critical periods of growth and development.

FINANCIAL IMPACT: No local funds are required.

IMPLEMENTATION PLAN: Upon approval by the Moore County Board of Commissioners, the Health Director and Health Department's Accounting Specialist I in conjunction with County Finance will take the necessary steps to amend the FY 23 WIC Budget and in turn, execute the Activity 403 agreement addendum.

RECOMMENDATION SUMMARY: That the Moore County Board of Commissioners approve the Moore County Health Department's request to accept funding in the amount of \$6,242 as per the FY23 WIC Activity 403 Agreement Addendum and to grant Interim Health Director, Matthew Garner, signatory authority for the agreement.

ATTACHMENTS: FY 23 WIC Activity 403 Agreement Addendum

Division of Public Health

Agreement Addendum

FY 22-23

Page 1 of 2

Moore County Health Department
Local Health Department Legal Name

403 WIC
Activity Number and Description

06/01/2022 – 05/31/2023
Service Period

07/01/2022 – 06/30/2023
Payment Period

☐ Original Agreement Addendum
☒ Agreement Addendum Revision # 1

Women's and Children's Health Section/
Nutrition Services Branch

DPH Section / Branch Name

Kimberly Lovenduski, (919) 218-3654,
kim.lovenduski@dhhs.nc.gov

DPH Program Contact
(name, phone number, and email)

DPH Program Signature
(only required for a negotiable Agreement Addendum)

Date

I. Background:
No change.

II. Purpose:
This Agreement Addendum Revision #1 provides additional funds to the Local Health Department (LHD) as its average monthly participation has risen above 100% of the base caseload assignment for the period of June 1 through September 30, 2022 during SFY23, as defined in the original Agreement Addendum's Attachment A.

These funding increases, applicable from June through September 2022, will enhance the LHD's ability to continue with the objective of the Special Supplemental Nutrition Program for WIC, which is to provide supplemental nutritious foods, nutrition education, and referrals to health care for low-income persons during critical periods of growth and development.

III. Scope of Work and Deliverables:
As of June 1, 2022, this Agreement Addendum Revision #1 replaces Paragraph 2 in its entirety with the following:

- The Local Health Department shall maintain active participation in the WIC Program, which is at least 97% of the base caseload. From June 1 through September 31, 2022, the updated base caseload for the Local Health Department's local WIC agency is provided in Attachment A-1 (in this Agreement Addendum Revision #1).

Health Director Signature (use blue ink or verifiable digital signature)

Date

LHD to complete: LHD program contact name: _____
[For DPH to contact in case follow-up information is needed.] Phone and email address: _____

Signature on this page signifies you have read and accepted all pages of this document. Template rev. August 2021

IV. Performance Measures / Reporting Requirements:

As of June 1, 2022, this Agreement Addendum Revision #1 replaces Subparagraph a. under Paragraph 1. Performance Measures in its entirety with the following:

- a. Maintain active participation in the WIC Program, which is at least 97% of the base caseload. The base caseload for the Local Health Department's local WIC agency is provided in:
 1. For the period October 1, 2022 through May 31, 2023, Attachment A (in the original Agreement Addendum).
 2. For the period June 1 through September 30, 2022, Attachment A-1 (in the Agreement Addendum Revision #1).

V. Performance Monitoring and Quality Assurance:

No change.

VI. Funding Guidelines or Restrictions:

As of June 1, 2022, this Agreement Addendum Revision #1 replaces Paragraph 2 its entirety with the following:

2. With the signed original Agreement Addendum, the LHD must complete Attachment B, "WIC Budget Page" to allocate funds among the four WIC activities (Client Services, Breastfeeding Promotion, Nutrition Education, and General Administration).
 - a. This Attachment B will remain in effect for the duration of the Agreement Addendum.
 - b. The LHD must follow the instructions on the Budget Page so that the total allocations match the total on the Budgetary Estimate.
 - c. Local WIC agencies must meet the minimum/maximum thresholds as applicable for specific program areas.
 - d. The WIC Budget Page form is to be signed and returned with the WIC Agreement Addendum to the Division's Contract Unit.

With the signed Agreement Addendum Revision #1, if the Local Health Department chooses to distribute the Revision's additional funds among the four WIC activities (Client Services, Breastfeeding Promotion, Nutrition Education, and General Administration), adhering to threshold requirements, it may do so by completing a budgetary realignment request utilizing the WIC Program form and submitting it to the Nutrition Services Branch's State Office. (This form is the original Agreement Addendum's Attachment B.)

As of June 1, 2022, this Agreement Addendum Revision #2 adds Paragraph 7, as follows:

7. Additional funds delineated by the code "GC" have been placed in the 'Client Services' category of the WIC budget.

**SFY23 Revised Base Caseload
June 1, 2022 - September 30, 2022**

Attachment A-1

Agency Name	SFY 23 Base	SFY23 97% of Base	Agency Name	SFY 23 Base	SFY23 97% of Base
Alamance	4,608	4,470	Johnston	5,038	4,887
Albemarle Regional	3,707	3,596	Jones	216	210
Alexander	750	728	Lee	1,868	1,812
Anson	760	737	Lenoir	2,350	2,280
Appalachian District	1,668	1,618	Lincoln	1,595	1,547
Beaufort	1,545	1,499	Macon	966	937
Bladen	1,174	1,139	Madison	503	488
Brunswick	3,138	3,044	Mecklenburg	24,154	23,429
Buncombe	4,854	4,708	Montgomery	1,019	988
Burke	2,474	2,400	Moore	1,812	1,758
Cabarrus	4,132	4,008	M-T-W District	1,332	1,292
Caldwell	1,876	1,820	Nash	2,735	2,653
Carteret	1,486	1,441	New Hanover	3,856	3,740
Caswell	507	492	Northampton	503	488
Catawba	3,608	3,500	Onslow	7,501	7,276
Cherokee	681	661	Pamlico	312	303
Clay	258	250	Pender	1,415	1,373
Cleveland	3,942	3,824	Person	1,025	994
Columbus	1,737	1,685	Pitt	4,928	4,780
Craven	2,811	2,727	Polk	265	257
Cumberland	11,886	11,529	Randolph	3,772	3,659
Dare	598	580	Richmond	2,358	2,287
Davidson	3,868	3,752	Robeson	4,221	4,094
Davie	900	873	Rockingham	2,309	2,240
Duplin	2,524	2,448	Rowan	2,912	2,825
Edgecombe	1,689	1,638	Sampson	2,182	2,117
Foothills	2,927	2,839	Scotland	1,550	1,504
Forsyth	9,687	9,396	Stanly	1,969	1,910
Franklin	1,193	1,157	Stokes	937	909
Gaston	4,986	4,836	Surry	1,680	1,630
Graham	321	311	Swain	315	306
Granville-Vance	3,432	3,329	Toe River District	773	745
Greene	764	741	Transylvania	624	605
Guilford	15,264	14,806	Union	3,550	3,444
Halifax	1,748	1,696	Wake	19,713	19,122
Harnett	3,631	3,522	Warren	522	506
Haywood	1,473	1,429	Wayne	5,000	4,850
Henderson	1,839	1,784	Wilkes	1,687	1,636
Hoke	1,878	1,822	Wilson	2,734	2,652
Hyde	93	90	Yadkin	1,135	1,101
Iredell	3,322	3,222	Yancey	437	424
Jackson	832	807			
			Total	244,344	236,585

Activity 403	AA	13A2 5403 GC	Total Allocated	13A2 5403 GD	Total Allocated	13A2 5404 GC	Total Allocated	13A2 5404 GD	Total Allocated	13A2 5405 GC	Total Allocated	13A2 5405 GD	Total Allocated	13A2 5409 GC	Total Allocated	13A2 5409 GD	Total Allocated	Proposed Total	New Total
Service Period		06/01-09/30		10/01-05/31		06/01-09/30		10/01-05/31		06/01-09/30		10/01-05/31		06/01-09/30		10/01-05/31			
Payment Period		07/01-11/30		11/01-06/30		07/01-11/30		11/01-06/30		07/01-11/30		11/01-06/30		07/01-11/30		11/01-06/30			
01 Alamance	* 1	31,938	\$135,646.00	0	\$271,293.00	0	\$87,416.00	0	\$174,833.00	0	\$25,485.00	0	\$50,970.00	0	\$25,485.00	0	\$50,970.00	31,938	854,036
01 Albemarle		0	\$153,008.00	0	\$306,016.00	0	\$57,572.00	0	\$115,143.00	0	\$24,614.00	0	\$49,229.00	0	\$10,951.00	0	\$21,901.00	0	738,434
02 Alexander	* 1	1,461	\$24,420.00	0	\$48,839.00	0	\$11,017.00	0	\$22,034.00	0	\$1,889.00	0	\$3,777.00	0	\$11,014.00	0	\$22,028.00	1,461	146,479
04 Anson		0	\$33,603.00	0	\$67,205.00	0	\$10,093.00	0	\$20,185.00	0	\$5,046.00	0	\$10,093.00	0	\$1,722.00	0	\$3,445.00	0	151,392
D2 Appalachian	* 1	6,441	\$52,315.00	0	\$104,629.00	0	\$31,298.00	0	\$62,595.00	0	\$8,231.00	0	\$16,463.00	0	\$12,471.00	0	\$24,941.00	6,441	319,384
07 Beaufort	* 1	5,113	\$58,485.00	0	\$116,971.00	0	\$28,268.00	0	\$56,536.00	0	\$5,849.00	0	\$11,697.00	0	\$4,873.00	0	\$9,747.00	5,113	297,539
09 Bladen	* 1	8,167	\$47,786.00	0	\$95,573.00	0	\$16,243.00	0	\$32,485.00	0	\$3,333.00	0	\$6,667.00	0	\$2,424.00	0	\$4,848.00	8,167	217,526
10 Brunswick	* 1	25,697	\$125,333.00	0	\$250,666.00	0	\$43,333.00	0	\$86,667.00	0	\$4,000.00	0	\$8,000.00	0	\$10,000.00	0	\$20,000.00	25,697	573,696
11 Buncombe	* 1	19,588	\$207,629.00	0	\$415,257.00	0	\$60,567.00	0	\$121,133.00	0	\$16,608.00	0	\$33,217.00	0	\$17,914.00	0	\$35,828.00	19,588	927,741
12 Burke	* 1	3,718	\$112,889.00	0	\$225,777.00	0	\$38,167.00	0	\$76,333.00	0	\$4,167.00	0	\$8,333.00	0	\$5,333.00	0	\$10,667.00	3,718	485,384
13 Cabarrus	* 1	38,512	\$116,550.00	0	\$233,101.00	0	\$77,439.00	0	\$154,877.00	0	\$22,477.00	0	\$44,955.00	0	\$19,386.00	0	\$38,773.00	38,512	746,070
14 Caldwell		0	\$82,214.00	0	\$164,427.00	0	\$26,159.00	0	\$52,318.00	0	\$8,667.00	0	\$17,333.00	0	\$7,527.00	0	\$15,054.00	0	373,699
16 Carteret	* 1	9,296	\$56,374.00	0	\$112,749.00	0	\$28,333.00	0	\$56,667.00	0	\$1,667.00	0	\$3,333.00	0	\$3,000.00	0	\$6,000.00	9,296	277,419
17 Caswell		0	\$20,356.00	0	\$40,712.00	0	\$8,140.00	0	\$16,280.00	0	\$1,799.00	0	\$3,599.00	0	\$3,369.00	0	\$6,739.00	0	100,994
18 Catawba		0	\$141,461.00	0	\$282,923.00	0	\$65,000.00	0	\$130,000.00	0	\$14,777.00	0	\$29,553.00	0	\$18,333.00	0	\$36,667.00	0	718,714
19 Chatham		0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	0
20 Cherokee		0	\$27,359.00	0	\$54,718.00	0	\$9,110.00	0	\$18,221.00	0	\$3,743.00	0	\$7,485.00	0	\$5,006.00	0	\$10,013.00	0	135,655
22 Clay		0	\$11,440.00	0	\$22,880.00	0	\$3,426.00	0	\$6,853.00	0	\$1,488.00	0	\$2,976.00	0	\$777.00	0	\$1,554.00	0	51,394
23 Cleveland	* 1	15,538	\$156,816.00	0	\$313,633.00	0	\$51,898.00	0	\$103,795.00	0	\$7,500.00	0	\$15,000.00	0	\$29,997.00	0	\$59,995.00	15,538	754,172
24 Columbus		0	\$62,282.00	0	\$124,563.00	0	\$32,294.00	0	\$64,589.00	0	\$4,613.00	0	\$9,227.00	0	\$16,147.00	0	\$32,295.00	0	346,010
25 Craven	* 1	11,155	\$73,580.00	0	\$147,160.00	0	\$77,680.00	0	\$155,360.00	0	\$17,346.00	0	\$34,691.00	0	\$6,890.00	0	\$13,779.00	11,155	537,641
26 Cumberland		0	\$515,897.00	0	\$1,031,794.00	0	\$160,000.00	0	\$320,000.00	0	\$63,333.00	0	\$126,667.00	0	\$50,000.00	0	\$100,000.00	0	2,367,691
28 Dare	* 1	863	\$26,677.00	0	\$53,355.00	0	\$8,333.00	0	\$16,667.00	0	\$2,167.00	0	\$4,333.00	0	\$1,667.00	0	\$3,333.00	863	117,395
29 Davidson	* 1	10,026	\$172,766.00	0	\$345,532.00	0	\$49,362.00	0	\$98,723.00	0	\$4,936.00	0	\$9,873.00	0	\$19,745.00	0	\$39,489.00	10,026	750,452
30 Davie	* 1	3,586	\$36,306.00	0	\$72,613.00	0	\$13,775.00	0	\$27,549.00	0	\$2,583.00	0	\$5,167.00	0	\$3,510.00	0	\$7,020.00	3,586	172,109
31 Duplin	* 1	18,393	\$71,199.00	0	\$142,397.00	0	\$70,991.00	0	\$141,982.00	0	\$2,909.00	0	\$5,817.00	0	\$4,102.00	0	\$8,205.00	18,393	465,995
32 Durham		0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	0
33 Edgecombe		0	\$70,327.00	0	\$140,653.00	0	\$31,667.00	0	\$63,333.00	0	\$3,490.00	0	\$6,979.00	0	\$6,667.00	0	\$13,333.00	0	336,449
D7 Foothills	* 1	10,358	\$123,667.00	0	\$247,333.00	0	\$49,333.00	0	\$98,667.00	0	\$10,500.00	0	\$21,000.00	0	\$10,853.00	0	\$21,705.00	10,358	593,416
34 Forsyth	* 1	37,250	\$356,667.00	0	\$713,333.00	0	\$156,667.00	0	\$313,333.00	0	\$58,000.00	0	\$116,000.00	0	\$34,633.00	0	\$69,266.00	37,250	1,855,149
35 Franklin		0	\$50,571.00	0	\$101,143.00	0	\$22,097.00	0	\$44,195.00	0	\$3,273.00	0	\$6,547.00	0	\$3,273.00	0	\$6,547.00	0	237,646
36 Gaston	* 1	34,860	\$177,730.00	0	\$355,460.00	0	\$65,167.00	0	\$130,333.00	0	\$23,693.00	0	\$47,387.00	0	\$29,620.00	0	\$59,241.00	34,860	923,491
38 Graham		0	\$13,048.00	0	\$26,095.00	0	\$4,667.00	0	\$9,333.00	0	\$1,800.00	0	\$3,600.00	0	\$1,800.00	0	\$3,600.00	0	63,943
D3 Gran-Vance	* 1	21,514	\$123,000.00	0	\$246,000.00	0	\$63,538.00	0	\$127,076.00	0	\$12,167.00	0	\$24,333.00	0	\$7,667.00	0	\$15,333.00	21,514	640,628
40 Greene	* 1	1,992	\$30,996.00	0	\$61,993.00	0	\$9,748.00	0	\$19,495.00	0	\$4,587.00	0	\$9,174.00	0	\$3,407.00	0	\$6,813.00	1,992	148,205
41 Guilford	* 1	75,497	\$604,187.00	0	\$1,208,373.00	0	\$214,528.00	0	\$429,056.00	0	\$44,088.00	0	\$88,175.00	0	\$75,230.00	0	\$150,461.00	75,497	2,889,595
42 Halifax	* 1	3,519	\$61,704.00	0	\$123,409.00	0	\$29,405.00	0	\$58,810.00	0	\$7,709.00	0	\$15,417.00	0	\$13,730.00	0	\$27,460.00	3,519	341,163
43 Harnett	* 1	23,373	\$150,440.00	0	\$300,879.00	0	\$43,545.00	0	\$87,090.00	0	\$13,356.00	0	\$26,713.00	0	\$10,385.00	0	\$20,769.00	23,373	676,550
44 Haywood	* 1	8,499	\$52,796.00	0	\$105,591.00	0	\$25,000.00	0	\$50,000.00	0	\$8,931.00	0	\$17,861.00	0	\$2,582.00	0	\$5,163.00	8,499	276,423
45 Henderson		0	\$77,565.00	0	\$155,131.00	0	\$25,000.00	0	\$50,000.00	0	\$12,211.00	0	\$24,422.00	0	\$7,333.00	0	\$14,667.00	0	366,329
47 Hoke	* 1	5,777	\$80,589.00	0	\$161,178.00	0	\$28,333.00	0	\$56,667.00	0	\$4,000.00	0	\$8,000.00	0	\$6,000.00	0	\$12,000.00	5,777	362,544
48 Hyde	* 1	332	\$3,506.00	0	\$7,012.00	0	\$1,453.00	0	\$2,906.00	0	\$584.00	0	\$1,169.00	0	\$300.00	0	\$600.00	332	17,862
49 Iredell	* 1	2,457	\$121,667.00	0	\$243,333.00	0	\$63,333.00	0	\$126,667.00	0	\$6,000.00	0	\$12,000.00	0	\$27,124.00	0	\$54,248.00	2,457	656,829
50 Jackson	* 1	2,058	\$21,284.00	0	\$42,569.00	0	\$25,671.00	0	\$51,341.00	0	\$2,559.00	0	\$5,118.00	0	\$3,672.00	0	\$7,345.00	2,058	161,617
51 Johnston	* 1	40,305	\$220,375.00	0	\$440,749.00	0	\$58,844.00	0	\$117,687.00	0	\$7,333.00	0	\$14,667.00	0	\$7,667.00	0	\$15,333.00	40,305	922,960
52 Jones	* 1	66	\$9,596.00	0	\$19,193.00	0	\$2,855.00	0	\$5,711.00	0	\$1,419.00	0	\$2,838.00	0	\$405.00	0	\$811.00	66	42,894
53 Lee	* 1	11,288	\$59,714.00	0	\$119,427.00	0	\$33,178.00	0	\$66,357.00	0	\$8,401.00	0	\$16,801.00	0	\$11,455.00	0	\$22,909.00	11,288	349,530
54 Lenoir	* 1	11,022	\$98,529.00	0	\$197,058.00	0	\$29,004.00	0	\$58,007.00	0	\$14,502.00	0	\$29,003.00	0	\$2,983.00	0	\$5,967.00	11,022	446,075
55 Lincoln		0	\$45,540.00	0	\$91,081.00	0	\$44,481.00	0	\$88,963.00	0	\$10,591.00	0	\$21,181.00	0	\$5,296.00	0	\$10,591.00	0	317,724
56 Macon		0	\$43,422.00	0	\$86,845.00	0	\$12,828.00	0	\$25,657.00	0	\$6,414.00	0	\$12,829.00	0	\$1,477.00	0	\$2,955.00	0	192,427

57 Madison	* 1	3,254	\$14,643.00	0	\$29,285.00	0	\$13,503.00	0	\$27,006.00	0	\$667.00	0	\$1,333.00	0	\$1,333.00	0	\$2,667.00	3,254	93,691
D4 M-T-W	* 1	2,125	\$52,206.00	0	\$104,411.00	0	\$27,899.00	0	\$55,799.00	0	\$2,959.00	0	\$5,917.00	0	\$3,256.00	0	\$6,513.00	2,125	261,085
60 Mecklenburg	* 1	141,764	\$893,442.00	0	\$1,786,885.00	0	\$418,641.00	0	\$837,282.00	0	\$88,547.00	0	\$177,093.00	0	\$61,432.00	0	\$122,863.00	141,764	4,527,949
62 Montgomery	* 1	5,378	\$43,993.00	0	\$87,987.00	0	\$12,457.00	0	\$24,913.00	0	\$833.00	0	\$1,667.00	0	\$5,000.00	0	\$10,000.00	5,378	192,228
63 Moore	* 1	6,242	\$85,827.00	0	\$171,653.00	0	\$22,815.00	0	\$45,630.00	0	\$2,852.00	0	\$5,704.00	0	\$2,582.00	0	\$5,163.00	6,242	348,468
64 Nash		0	\$123,078.00	0	\$246,157.00	0	\$36,321.00	0	\$72,641.00	0	\$18,160.00	0	\$36,321.00	0	\$4,045.00	0	\$8,089.00	0	544,812
65 New Hanover	* 1	14,077	\$160,430.00	0	\$320,859.00	0	\$49,760.00	0	\$99,520.00	0	\$16,344.00	0	\$32,688.00	0	\$15,428.00	0	\$30,856.00	14,077	739,962
66 Northampton	* 1	730	\$14,388.00	0	\$28,776.00	0	\$13,560.00	0	\$27,120.00	0	\$3,252.00	0	\$6,503.00	0	\$1,469.00	0	\$2,938.00	730	98,736
67 Onslow	* 1	70,782	\$314,929.00	0	\$629,857.00	0	\$85,457.00	0	\$170,913.00	0	\$13,000.00	0	\$26,000.00	0	\$13,899.00	0	\$27,797.00	70,782	1,352,634
68 Orange		0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	0
69 Pamlico	* 1	1,195	\$13,106.00	0	\$26,211.00	0	\$3,904.00	0	\$7,809.00	0	\$1,952.00	0	\$3,905.00	0	\$559.00	0	\$1,119.00	1,195	59,760
71 Pender	* 1	2,058	\$53,011.00	0	\$106,021.00	0	\$26,887.00	0	\$53,774.00	0	\$5,333.00	0	\$10,667.00	0	\$6,667.00	0	\$13,333.00	2,058	277,751
73 Person	* 1	5,378	\$45,612.00	0	\$91,224.00	0	\$12,536.00	0	\$25,073.00	0	\$2,833.00	0	\$5,667.00	0	\$1,700.00	0	\$3,400.00	5,378	193,423
74 Pitt	* 1	1,726	\$131,789.00	0	\$263,579.00	0	\$143,698.00	0	\$287,397.00	0	\$32,549.00	0	\$65,098.00	0	\$17,456.00	0	\$34,912.00	1,726	978,204
75 Polk		0	\$11,973.00	0	\$23,945.00	0	\$3,519.00	0	\$7,039.00	0	\$1,760.00	0	\$3,519.00	0	\$344.00	0	\$689.00	0	52,788
76 Randolph	* 1	25,962	\$159,262.00	0	\$318,523.00	0	\$45,239.00	0	\$90,479.00	0	\$5,664.00	0	\$11,327.00	0	\$14,334.00	0	\$28,667.00	25,962	699,457
77 Richmond	* 1	13,081	\$107,990.00	0	\$215,981.00	0	\$30,000.00	0	\$60,000.00	0	\$500.00	0	\$1,000.00	0	\$5,000.00	0	\$10,000.00	13,081	443,552
78 Robeson	* 1	7,702	\$200,905.00	0	\$401,811.00	0	\$58,333.00	0	\$116,667.00	0	\$5,000.00	0	\$10,000.00	0	\$8,333.00	0	\$16,667.00	7,702	825,418
79 Rockingham	* 1	4,781	\$100,770.00	0	\$201,540.00	0	\$40,000.00	0	\$80,000.00	0	\$2,667.00	0	\$5,333.00	0	\$10,200.00	0	\$10,200.00	4,781	450,391
80 Rowan	* 1	18,393	\$120,725.00	0	\$241,450.00	0	\$40,242.00	0	\$80,483.00	0	\$5,249.00	0	\$10,498.00	0	\$8,748.00	0	\$17,497.00	18,393	543,285
82 Sampson	* 1	8,765	\$81,672.00	0	\$163,344.00	0	\$34,030.00	0	\$68,060.00	0	\$13,612.00	0	\$27,224.00	0	\$6,806.00	0	\$13,612.00	8,765	417,125
83 Scotland		0	\$74,299.00	0	\$148,598.00	0	\$21,483.00	0	\$42,966.00	0	\$2,713.00	0	\$5,425.00	0	\$4,425.00	0	\$8,851.00	0	308,760
84 Stanly	* 1	11,952	\$68,898.00	0	\$137,796.00	0	\$38,013.00	0	\$76,025.00	0	\$3,564.00	0	\$7,127.00	0	\$8,315.00	0	\$16,631.00	11,952	368,321
85 Stokes	* 1	3,918	\$34,000.00	0	\$68,000.00	0	\$17,633.00	0	\$35,265.00	0	\$3,333.00	0	\$6,667.00	0	\$3,333.00	0	\$6,667.00	3,918	178,816
86 Surry	* 1	398	\$69,474.00	0	\$138,949.00	0	\$22,231.00	0	\$44,461.00	0	\$8,333.00	0	\$16,667.00	0	\$11,115.00	0	\$22,231.00	398	333,859
87 Swain	* 1	531	\$12,936.00	0	\$25,872.00	0	\$4,077.00	0	\$8,154.00	0	\$2,038.00	0	\$4,077.00	0	\$1,333.00	0	\$2,667.00	531	61,685
D6 Toe River	* 1	415	\$28,759.00	0	\$57,517.00	0	\$18,015.00	0	\$36,030.00	0	\$5,312.00	0	\$10,624.00	0	\$1,300.00	0	\$2,600.00	415	160,572
88 Transylvania	* 1	266	\$28,934.00	0	\$57,869.00	0	\$8,234.00	0	\$16,467.00	0	\$1,333.00	0	\$2,667.00	0	\$2,667.00	0	\$5,333.00	266	123,770
90 Union	* 1	18,924	\$106,230.00	0	\$212,460.00	0	\$84,550.00	0	\$169,101.00	0	\$19,512.00	0	\$39,023.00	0	\$6,504.00	0	\$13,008.00	18,924	669,312
92 Wake	* 1	112,946	\$741,518.00	0	\$1,483,036.00	0	\$275,079.00	0	\$550,159.00	0	\$71,760.00	0	\$143,520.00	0	\$107,639.00	0	\$215,279.00	112,946	3,700,936
93 Warren		0	\$21,827.00	0	\$43,655.00	0	\$7,000.00	0	\$14,000.00	0	\$3,333.00	0	\$6,667.00	0	\$2,500.00	0	\$5,000.00	0	103,982
96 Wayne	* 1	32,669	\$143,578.00	0	\$287,156.00	0	\$117,473.00	0	\$234,945.00	0	\$29,933.00	0	\$59,866.00	0	\$8,348.00	0	\$16,695.00	32,669	930,663
97 Wilkes		0	\$73,812.00	0	\$147,625.00	0	\$22,403.00	0	\$44,807.00	0	\$11,134.00	0	\$22,269.00	0	\$4,667.00	0	\$9,333.00	0	336,050
98 Wilson	* 1	10,890	\$112,454.00	0	\$224,907.00	0	\$34,130.00	0	\$68,259.00	0	\$17,065.00	0	\$34,129.00	0	\$7,000.00	0	\$14,000.00	10,890	522,834
99 Yadkin	* 1	6,042	\$45,448.00	0	\$90,895.00	0	\$16,310.00	0	\$32,621.00	0	\$2,258.00	0	\$4,517.00	0	\$5,305.00	0	\$10,611.00	6,042	214,007
00 Yancey	* 1	249	\$26,031.00	0	\$52,062.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	0	\$0.00	249	79,132
Totals		1,032,252	\$9,437,260	0	\$18,875,307	0	\$3,911,688	0	\$7,823,374	0	\$930,189	0	\$1,860,378	0	\$923,144	0	\$1,846,296	1,032,252	46,639,888

Sign and Date - DPH Program Administrator	<i>Sarah Gabriel</i>	6/24/22	Sign and Date - DPH Section Chief	<i>Kimberly S. Lovenduski</i>	6/24/22
Sign and Date - DPH Budget Office – ATC Coordinator	<i>Sammy Huggins</i>	6/24/22	Sign and Date - ATC Coordinator	<i>S. Huggins</i>	6/24/2022

FY23 - FASfederal award
supplement

Activity Nbr + Name:

403**WIC**

FAS Nbr + Reason:

4

This FAS is accompanying an AA+BE or an AA Revision+BE Revision.

CFDA Nbr + Name:

10.557

Special Supplemental Nutrition Program for Women, Infants and Children

IDC rate: n/a

FAIN:

225NC705W1003

Is award R&D?: no

Fed awd's total amt: \$

18,748,068

Fed award project description: Women, Infants & Children

Fed awd date + awarding agency:

11-08-21

USDA, Food and Nutrition Service

Subrecipient	Subrecipient UEI	Subrecipient DUNS	Federal funds from grant listed above		Total federal funds for entire Activity
Alamance	MBM7W225N3W8	965194483	\$	31,938	\$ 854,036
Albemarle	WAAVS51PNMK3	130537822	\$	-	\$ 738,434
Alexander	XVEEJSNY7UX9	030495105	\$	1,461	\$ 146,479
Anson	PK8UYTSNJCC3	847163029	\$	-	\$ 151,392
Appalachian	CD7BFHB8W539	780131541	\$	6,441	\$ 319,384
Beaufort	RN1SXF4LXN6	091567776	\$	5,113	\$ 297,539
Bladen	TLCTJWDJH1H9	084171628	\$	8,167	\$ 217,526
Brunswick	MJBMXLN9NJT5	091571349	\$	25,697	\$ 573,696
Buncombe	W5TCDKMLHE69	879203560	\$	19,588	\$ 927,741
Burke	G855APCNL591	883321205	\$	3,718	\$ 485,384
Cabarrus	RXDXNEJKJFU7	143408289	\$	38,512	\$ 746,070
Caldwell	HL4FGNJNGE97	948113402	\$	-	\$ 373,699
Carteret	UC6WJ2MQMJS8	058735804	\$	9,296	\$ 277,419
Caswell	JDJ7Y7CGYC86	077846053	\$	-	\$ 100,994
Catawba	GYUNA9W1NFM1	083677138	\$	-	\$ 718,714
Chatham	KE57QE2GV5F1	131356607	\$	-	\$ -
Cherokee	DCEGK6HA11M5	130705072	\$	-	\$ 135,655
Clay	HYKLQVNLXK7	145058231	\$	-	\$ 51,394
Cleveland	UWMUYMPVL483	879924850	\$	15,538	\$ 754,172
Columbus	V1UAJ4L87WQ7	040040016	\$	-	\$ 346,010
Craven	LTZ2U8LZQ214	091564294	\$	11,155	\$ 537,641
Cumberland	HALND8WJ3GW4	123914376	\$	-	\$ 2,367,691
Dare	ELV6JGB11QK6	082358631	\$	863	\$ 117,395
Davidson	C9P5MDJC7KY7	077839744	\$	10,026	\$ 750,452
Davie	L8WBGLHZV239	076526651	\$	3,586	\$ 172,109
Duplin	KZN4GK5262K3	095124798	\$	18,393	\$ 465,995
Durham	LJ5BA6U2HLM7	088564075	\$	-	\$ -
Edgecombe	MAN4LX44AD17	093125375	\$	-	\$ 336,449
Foothills	NGTEF2MQ8LL4	782359004	\$	10,358	\$ 593,416
Forsyth	V6BGVQ67YPY5	105316439	\$	37,250	\$ 1,855,149
Franklin	FFKTRQCNN143	084168632	\$	-	\$ 237,646
Gaston	QKY9R8A8D5J6	071062186	\$	34,860	\$ 923,491
Graham	L8MAVKQJTYN7	020952383	\$	-	\$ 63,943
Granville-Vance	MGQJJK22EJB3	063347626	\$	21,514	\$ 640,628
Greene	VCU5LD71N9U3	091564591	\$	1,992	\$ 148,205
Guilford	YBEQWGFJPMJ3	071563613	\$	75,497	\$ 2,889,595
Halifax	MRL8MYNJ3Y5	014305957	\$	3,519	\$ 341,163
Harnett	JBD9D9V41BX7	091565986	\$	23,373	\$ 676,550
Haywood	DQHZEAV95G5	070620232	\$	8,499	\$ 276,423
Henderson	TG5AR81JLFQ5	085021470	\$	-	\$ 366,329
Hoke	C1GWSADARX51	091563643	\$	5,777	\$ 362,544
Hyde	T2RSYN36NN64	832526243	\$	332	\$ 17,862
Iredell	XTNRLKJLA4S9	074504507	\$	2,457	\$ 656,829

FY23 - FASfederal award
supplementActivity Nbr + Name: **403****WIC**FAS Nbr + Reason: **4**

This FAS is accompanying an AA+BE or an AA Revision+BE Revision.

CFDA Nbr + Name: **10.557**

Special Supplemental Nutrition Program for Women, Infants and Children

IDC rate: n/a

FAIN: **225NC705W1003**

Is award R&D?: no

Fed awd's total amt: \$ **18,748,068**

Fed award project description: Women, Infants & Children

Fed awd date + awarding agency: 11-08-21 USDA, Food and Nutrition Service

Subrecipient	Subrecipient UEI	Subrecipient DUNS	Federal funds from grant listed above	Total federal funds for entire Activity
Jackson	X7YWWY6ZP574	019728518	\$ 2,058	\$ 161,617
Johnston	SYGAGEFDHYR7	097599104	\$ 40,305	\$ 922,960
Jones	HE3NNNUE27M7	095116935	\$ 66	\$ 42,894
Lee	F6A8UC99JWJ5	067439703	\$ 11,288	\$ 349,530
Lenoir	QKUFL37VPGH6	042789748	\$ 11,022	\$ 446,075
Lincoln	UGGQGSSKBGJ5	086869336	\$ -	\$ 317,724
Macon	LLPJBC6N2LL3	070626825	\$ -	\$ 192,427
Madison	YQ96F8BJYTJ9	831052873	\$ 3,254	\$ 93,691
MTW	ZKK5GNRNBYY6	087204173	\$ 2,125	\$ 261,085
Mecklenburg	EZ15XL6BMM68	074498353	\$ 141,764	\$ 4,527,949
Montgomery	E78ZAJM3BFL3	025384603	\$ 5,378	\$ 192,228
Moore	HFNSK95FS7Z8	050988146	\$ 6,242	\$ 348,468
Nash	NF58K566HQM7	050425677	\$ -	\$ 544,812
New Hanover	F7TLT2GMEJE1	040029563	\$ 14,077	\$ 739,962
Northampton	CRA2KCAL8BA4	097594477	\$ 730	\$ 98,736
Onslow	EGE7NBXW5JS6	172663270	\$ 70,782	\$ 1,352,634
Orange	GFFMCW9XDA53	091575191	\$ -	\$ -
Pamlico	FT59QFEAU344	097600456	\$ 1,195	\$ 59,760
Pender	T11BE678U9P5	100955413	\$ 2,058	\$ 277,751
Person	FQ8LFJGMABJ4	091563718	\$ 5,378	\$ 193,423
Pitt	VZNPMLFT5R6	080889694	\$ 1,726	\$ 978,204
Polk	QZ6BZPGLX4Y9	079067930	\$ -	\$ 52,788
Randolph	T3BUM1CVS9N5	027873132	\$ 25,962	\$ 699,457
Richmond	Q63FZNTJM3M4	070621339	\$ 13,081	\$ 443,552
Robeson	LKBEJQFLAAK5	082367871	\$ 7,702	\$ 825,418
Rockingham	KGCCCHJJZZ43	077847143	\$ 4,781	\$ 450,391
Rowan	GCB7UCV96NW6	074494014	\$ 18,393	\$ 543,285
Sampson	WRT9CSK1KJY5	825573975	\$ 8,765	\$ 417,125
Scotland	FNVTCUQGCHM5	091564146	\$ -	\$ 308,760
Stanly	U86MZUYPL7C5	131060829	\$ 11,952	\$ 368,321
Stokes	W41TRA3NUNS1	085442705	\$ 3,918	\$ 178,816
Surry	FMWCTM24C9J8	077821858	\$ 398	\$ 333,859
Swain	TAE3M92L4QR4	146437553	\$ 531	\$ 61,685
Toe River	JUA6GAUQ9UM1	113345201	\$ 415	\$ 160,572
Transylvania	W51VGHGM8945	030494215	\$ 266	\$ 123,770
Union	LHMKBD4AGRJ5	079051637	\$ 18,924	\$ 669,312
Wake	FTJ2WJPLWMJ3	019625961	\$ 112,946	\$ 3,700,936
Warren	TLNAU5CNHSU5	030239953	\$ -	\$ 103,982
Wayne	DACFHCLQKMS1	040036170	\$ 32,669	\$ 930,663
Wilkes	M14KKHY2NNR3	067439950	\$ -	\$ 336,050
Wilson	ME2DJHMYWG55	075585695	\$ 10,890	\$ 522,834
Yadkin	PLCDT7JFA8B1	089910624	\$ 6,042	\$ 214,007
Yancey	M4SJK9AKVEZ8		\$ 249	\$ 79,132

Agenda Item: _____
Meeting Date: July 19, 2022

MEMORANDUM TO THE BOARD OF COMMISSIONERS

FROM: Debra Ensminger
Planning Director

DATE: June 6, 2022

SUBJECT: Approval of Cost Allocation Plan for Moore County's Community
Development Division FY 2022-2023

PRESENTER: Debra Ensminger

REQUEST:

Request the Board of County Commissioners approve the Cost Allocation Plan for Moore County's Community Development Division FY 2022-2023.

BACKGROUND:

The Cost Allocation Plan is a requirement due to the County being a recipient of grant funds. The purpose of the Plan is to forecast reimbursable grant expenses for the upcoming budget year, 2022-2023.

The Cost Allocation Plan has been reviewed and approved by the County of Moore Internal Auditor.

IMPLEMENTATION PLAN:

The Cost Allocation Plan will be utilized as a guide in reimbursement costs of salary, benefits, and training for staff employed during the implementation of programs identified in the Plan.

FINANCIAL IMPACT STATEMENT:

The Cost Allocation Plan will have no fiscal impact; its purpose is to forecast grant reimbursable costs.

RECOMMENDATION SUMMARY:

Make a motion to approve the Cost Allocation Plan for Moore County's Community Development Division as presented in the agenda packet.

SUPPORTING ATTACHMENTS:

Cost Allocation Plan

COST ALLOCATION PLAN

Moore County

PURPOSE

The purpose of his cost allocation plan is to summarize, in writing, the methods and procedures that the Community Development division of the Moore County Planning Department (henceforth, Moore County Community Development) will use to allocate costs to various programs, grants, contracts and agreements.

This Cost Allocation Plan is based on the Indirect Allocation method described in OMB Circular A-87. Indirect costs are those that have been incurred for common or joint objectives and cannot be readily identified with a particular final cost objective.

GENERAL APPROACH

The general approach of Moore County Community Development in allocating costs to particular grants and contracts is as follows:

- A. All allowable direct costs are charged directly to programs, grants, activity, etc.
- B. All other allowable fundraising and administrative costs (costs that benefit all programs and cannot be identified to a specific program) are allocated to programs, grants, etc. using the direct salary allocation method.

ALLOCATION OF COSTS

The following information summarizes the procedures that will be used by Moore County Community Development beginning July 1, 2022, through June 30, 2023:

- A. Compensation for Personnel Services – Documented with timesheets showing tasks performed by employees whose salaries are reimbursed through grants and allocated based on time spent on each program or grant. Salaries and wages are charged directly to the program for which work has been done. Timesheets are submitted to Finance for reimbursement from program accounts within 60 days after the completion of the salary month.
 - 1. Fringe benefits include FICA and Medicare which are allocated in the same manner as salaries and wages. At this time health insurance, dental insurance, life & disability, and other fringe benefits are not included.
 - 2. Vacation, holiday, and sick pay are allocated in the same manner as salaries and wages.

Moore County Community Development has one full time Housing Rehab Program Coordinator; approximately 50% of this salary may be accounted for and reimbursed under grants and or programs as follows:

GRANT/ PROGRAM	HOURLY RATE	HOURS	COUNTY FICA	AMOUNT ALLOCATED
CD Resource	\$27.5916	0	x 1.0765	\$0
ESFRLP20	\$27.5916	900	x 1.0765	\$26,732.12
TOTAL	\$27.5916	900	x 1.0765	\$26,732.12
CD Resource is past program support received from previous grant programs				

- B. Travel Costs – Allocated based on purpose of travel. All travel costs (local and out-of-town) are charged directly to the program for which the travel was incurred.
- C. Professional Services Costs (such as consultants, accounting, and auditing services) – Allocated to the program benefiting from the services. All professional service costs are charged directly to the program for which the service was incurred.
- D. Office Expense and Supplies (including office supplies and postage) – Allocated based on usage. Expenses used for a specific program will be charged directly to that program. Postage expenses are charged directly to programs to the extent possible.
- E. Printing (includes supplies, maintenance, and repair) – Expenses are charged directly to programs that benefit from the services.
- F. Training/Conferences/Seminars – Allocated to the program benefiting from the training, conferences, or seminars. Cost that benefit more than one program will be allocated to those programs on a per training basis. In other words, the entire cost from a single training (conference fee, hotel, mileage, MI&E) will be allocated to one single grant. While cost of the trainings may differ, the total number of trainings will be allocated among all grants.

The training cost listed below are incurred annually for training conferences by the Professional Housing Rehab Association of North Carolina (PHRANC) and the North Carolina Community Development Association (NCCDA). Total cost of training reflects the possibility of sending one staff member to one training conferences this fiscal year.

GRANT	# TRAININGS	AMOUNT ALLOCATED PER STAFF
CD Resource	1	\$1,000
TOTAL	1	\$1,000 (all staff, all training)
CD Resource is past program support received from previous grant programs		

III.J.
Agenda Item: 07/19/2022
Meeting Date:

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Terri Prots, Aging Services Director
DATE: July 7, 2022
SUBJECT: Home and Community Care Block Grant Contract
PRESENTER: Terri Prots, Aging Services Director

REQUEST:

Approve contract and any amended documents related to the Home and Community Care Block Grant in the amount of \$841,902 for FY 23.

BACKGROUND:

The Home and Community Care Block Grant is the primary funding source for the following Aging services: In Home Aide program, Nutrition programs, Transportation, and Senior Center Operations. The grant funds for FY 23 require a local match of \$93,545 which is already included in the Aging budget. These are Federal and State funds authorized by the Older Americans Act.

IMPLEMENTATION PLAN:

Grant funds were available July 1, 2022.

FINANCIAL IMPACT STATEMENT:

The local match is included in the Aging budget.

RECOMMENDATION SUMMARY:

Make a motion to approve the contract and any amended documents related to the FY 23 Home and Community Care Block Grant not-to-exceed the amount of \$841,902 and authorize the Chairman to sign on the County's behalf.

SUPPORTING ATTACHMENTS:

Contract originals were provided by the Triangle J Area Agency on Aging.

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(updated 4-4-22)

July 1, 2022 through June 30, 2023

**Home and Community Care Block Grant for Older Adults
Agreement for the Provision of County-Based Aging Services**

This Agreement, entered into as of this 27th day of June, 2022, by and between the County of Moore (hereinafter referred to as the "County") and the Triangle J Council of Governments Area Agency on Aging, (hereinafter referred to as the "Area Agency").

Witnesseth That:

WHEREAS, the Area Agency and the County agree to the terms and conditions for provision of aging services in connection with activities financed in part by Older Americans Act grant funds, provided to the Area Agency from the United States Department of Health and Human Services through the North Carolina Division of Aging and Adult Services (DAAS) and state appropriations made available to the Area Agency through the North Carolina Division of Aging and Adult Services, as set forth in a) this document, b) the County Funding Plan, as reviewed by the Area Agency and the Division of Aging and Adult Services, c) the Division of Aging and Adult Services Home and Community Care Block Grant Procedures Manual for Community Service Providers, d) the Division of Aging and Adult Services Service Standards, and, e) the Division of Aging and Adult Services Community Service Providers Monitoring Guidelines.

NOW THEREFORE, in consideration of these premises, and mutual covenants and agreements hereinafter contained, the parties hereto agree as follows:

1. As provided in the Area Plan, community service providers specified by the County to encourage maximum collocation and coordination of services for older persons are as follows:

Moore County Department of Aging

The Community Service Provider(s), shall be those specified in the County Funding Plan on the Provider Services Summary format(s) (DAAS-732) for the period ending June 30 for the year stated above.

2. Availability of Funds. The terms set forth in this Agreement for payment are contingent upon the receipt of Home and Community Care Block Grant funding by the Area Agency.

3. Grant Administration.

The grant administrator for the Area Agency shall be: Mary K. Warren, Area Agency on Aging (name and title).

The grant administrator for the County shall be: Caroliine Xiong, Finance Officer and Terri Prots, Director, Moore County Dept. of Aging

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(updated 4-4-22)

It is understood and agreed that the grant administrator for the County shall represent the County in the performance of this Agreement. The County shall notify the Area Agency in writing if the administrator changes during the grant period. Specific responsibilities of the grant administrator for the County are provided in paragraph seven (7) of this Agreement.

4. Services authorized through the County Funding Plan, as specified on the Provider Services Summary format(s) (DAAS-732) are to commence no later than July 1 of the state fiscal year and shall be undertaken and pursued in such sequence as to assure their expeditious completion. All services required hereunder shall be completed on or before the end of the Agreement period, June 30 of the state fiscal year.
5. Assignability and Contracting. The County shall not assign all or any portion of its interest in this Agreement. Any purchase of services with Home and Community Care Block Grant for Older Adults funding shall be carried out in accordance with the procurement and contracting policy of the community services provider or, where applicable, the Area Agency, which does not conflict with procurement and contracting requirements contained in 45 CFR Part 75, Subpart D-Post Federal Award Requirements, Procurement Standards. Federal funds shall not be awarded to any subrecipients who have been suspended or debarred by the Federal government. In addition, Federal funds may not be used to purchase goods or services costing over \$100,000 from a vendor that has been suspended or debarred from Federal grant programs.
6. Compensation and Payments to the County. The County shall be compensated for the work and services actually performed under this Agreement by payments to be made monthly by the Area Agency. Total reimbursement to the community service providers under this Agreement may not exceed the grand total of Block Grant funding, as specified on the Provider Services Summary format (DAAS-732).
 - a. Interim Payments to the County

Upon receipt of a written request from the County, the Division of Aging and Adult Services, through the Area Agency, will provide the County Finance Officer with an interim payment equivalent to seventy percent (70%) of one-twelfth (1/12) of the County's Home and Community Care Block Grant allocation by the 22nd of each month.

b. Reimbursement of Service Costs

Reimbursement of service costs are carried out as provided in Section 3 of the N.C. Division of Aging and Adult Services Home and Community Care Block Grant Procedures Manual for Community Service Providers, revised February 17, 1997.

c. Role of the County Finance Director

The County Finance Director shall be responsible for disbursing Home and Community Care Block Grant Funding to Community Service Providers in accordance with procedures specified in the N.C. Division of Aging and Adult Services Home and Community Care Block Grant Manual for Community Service Providers, revised February 17, 1997.

d. Payment of Administration on Aging Nutrition Services Incentive Program (NSIP) Subsidy

NSIP subsidy for congregate and home delivered meals will be disbursed by the Division of Aging and Adult Services through the Area Agency to the County on a monthly basis, subject to the availability of funds as specified in Section 3 of the N.C. Division of Aging and Adult Services Home and Community Care Block Grant Procedures Manual for Community Services Providers.

If through the U.S. Department of Agriculture Area Agency on Aging Elections Project, the County elects to receive a portion of its USDA entitlement in the form of surplus commodity foods in lieu of cash, the Area Agency will notify the County in writing of its community valuation upon notification from the Division of Aging and Adult Services. The delivery of commodity and bonus foods is subject to availability. The County will not receive cash entitlement in lieu of commodities that are unavailable or undelivered during the Agreement period.

7. Reallocation of Funds and Budget Revisions. Any reallocation of Block Grant funding between counties shall be voluntary on the part of the County and shall be effective only for the period of the Agreement. The reallocation of Block Grant funds between counties will not affect the allocation of future funding to the County. If during the performance period of the Agreement, the Area Agency determines that a portion of the Block Grant will not be expended, the grant administrator for the County shall be notified in writing by the Area Agency and given the opportunity to make funds available for reallocation to other counties in the Planning and Service Area or elsewhere in the state.

The County may authorize community service providers to implement budget revisions which do not cause the County to fall below minimum budgeting requirements for access, in-home, congregate, and home delivered meals services, as specified in Division of Aging and Adult Services budget instructions issued to the County. If a budget revision will cause the County to fall below minimum budgeting requirements for any of the aforementioned services, as specified in Division of Aging and Adult Services budgeting instructions issued to the County, the grants administrator for the County shall obtain written approval for the revision from the

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Area Agency prior to implementation by the community service provider, so as to assure that regional minimum budgeting requirements for the aforementioned services will be met.

Unless community services providers have been given the capacity to enter data into the Aging Resources Management System (ARMS), Area Agencies on Aging are responsible for entering amended service data into the Division of Aging and Adult Services Management Information System, as specified in the N.C. Division of Aging and Adult Services Home and Community Care Block Grant Procedures Manual for Community Service Providers.

8. Monitoring. This Agreement will be monitored to assure that services are being provided as stated in the Division of Aging and Adult Service Monitoring Policies and Procedures at <http://www.ncdhhs.gov/aging/monitor/mpolicy.htm>.

The monitoring of services provided under this Agreement shall be carried out by the Area Agency on Aging in accordance with its Assessment Plan and as specified in Sec. 308 of the AAA Policies and Procedures Manual. Counties and community service providers will receive a written report of monitoring findings in accordance with procedures established in Section 308.4. Any areas of non-compliance will be addressed in a written corrective action plan with the community service provider.

9. Disputes and Appeals. Any dispute concerning a question of fact arising under this Agreement shall be identified to the designated grants administrator for the Area Agency. In accordance with Lead Regional Organization (LRO) policy, a written decision shall be promptly furnished to the designated grants administrator for the County.

The decision of the LRO is final unless within twenty (20) days of receipt of such decision the Chairman of the Board of Commissioners furnishes a written request for appeal to the Director of the North Carolina Division of Aging and Adult Services, with a copy sent to the Area Agency. The request for appeal shall state the exact nature of the complaint. The Division of Aging and Adult Services will inform the Chairman of the Board of Commissioners of its appeal procedures and will inform the Area Agency that an appeal has been filed. Procedures thereafter will be determined by the appeals process of the Division of Aging and Adult Services. The state agency address is as follows:

Director
North Carolina Division of Aging and Adult Services
693 Palmer Drive
2101 Mail Service Center
Raleigh, North Carolina 27699-2101

10. Termination for Cause. If through any cause, the County shall fail to fulfill in a timely and proper manner its obligations under this Agreement, or the County has or shall violate any of the covenants, agreements, representations or stipulations of this Agreement, the Area Agency shall have the right to terminate this Agreement by giving the Chairman of the Board of Commissioners written notice of such termination no fewer than fifteen (15) days prior to the

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effective date of termination. In such event, all finished documents and other materials collected or produced under this Agreement shall at the option of the Area Agency, become its property. The County shall be entitled to receive just and equitable compensation for any work satisfactorily performed under this Agreement.

11. **Audit.** The County agrees to have an annual independent audit in accordance with North Carolina General Statutes, North Carolina Local Government Commission requirements, Division of Aging and Adult Services Program Audit Guide for Aging Services and Federal Office of Budget and Management (OMB) Uniform Guidance 2 CFR Part 200.

Community service providers, as specified in paragraph one (1), who are not units of local government or otherwise subject to the audit and other reporting requirements of the Local Government Commission are subject to audit and fiscal reporting requirements, as stated in NC General Statute 143C-6-22 and 23 and OMB Uniform Guidance CFR 2 Part 200, where applicable. Applicable community service providers must send a copy of their year-end financial statements, and any required audit, to the Area Agency on Aging. Home and Community Care Block Grant providers are not required to submit Activities and Accomplishments Reports. For-profit corporations are not subject to the requirements of OMB Uniform Guidance 2 CFR Part 200, but are subject to NC General Statute 143C-6-22 and 23 and Yellow Book audit requirements, where applicable.

Federal funds may not be used to pay for a **Single or Yellow Book audit** unless it is a federal requirement. **State funds** will not be used to pay for a **Single or Yellow Book audit** if the provider receives less than \$500,000 in state funds. The Department of Health and Human Services will provide confirmation of federal and state expenditures at the close of the state fiscal year. Information on audit and fiscal reporting requirements in accordance with Administrative Code 09 NCAC 03M can be found at <https://www.osbm.nc.gov/stewardship-services/grants/grant-recipients>

The following chart provides a summary of reporting requirements under NCGS 143C-6-22 and 23 and OMB Uniform Guidance 2 CFR Part 200 based upon funding received and expended during the service provider's fiscal year.

Annual Expenditures	Report Required to AAA	Allowable cost for reporting
<ul style="list-style-type: none"> Less than \$25,000 in state or federal funds 	Certification form and State Grants Compliance Reporting <\$25,000 (Item #11, Activities and Accomplishments) does not have to be completed) OR Audited Financial Statements in compliance with GAO/GAS (i.e., Yellow Book).	N.A.

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Annual Expenditures	Report Required to AAA	Allowable cost for reporting
<ul style="list-style-type: none"> Greater than \$25,000 and less than \$500,000 in state funds or \$750,000 in federal funds. 	Certification form and Schedule of Grantee Receipts >\$25,000 and Schedule of Receipts and Expenditures OR Audited Financial Statements in compliance with GAO/GAS (i.e., Yellow Book)	N.A.
<ul style="list-style-type: none"> \$500,000+ in state funds but federal pass through in an amount less than \$750,000. 	Audited Financial Statement in compliance with GAO/GAS (i.e., Yellow Book)	May use state funds, but <u>not</u> federal funds.
<ul style="list-style-type: none"> \$500,000+ in state funds <u>and</u> \$750,000+ in federal pass through funds. 	Audited Financial Statement in compliance with OMB Uniform Guidance 2 CFR Part 200 (i.e., Single Audit)	May use state and federal funds.
<ul style="list-style-type: none"> Less than \$500,000 in state funds <u>and</u> \$750,000+ in federal pass through funds 	Audited Financial Statement in compliance with OMB Uniform Guidance 2 CFR Part 200 (i.e., Single Audit)	May use federal funds, but <u>not</u> state funds.

12. Audit/Assessment Resolutions and Disallowed Cost. It is further understood that the community service providers are responsible to the Area Agency for clarifying any audit exceptions that may arise from any Area Agency assessment, county or community service provider single or financial audit, or audits conducted by the State or Federal Governments. In the event that the Area Agency or the Department of Health and Human Services disallows any expenditure made by the community service provider for any reason, the County shall promptly repay such funds to the Area Agency once any final appeal is exhausted in accordance with paragraph nine (9).

The only exceptions are if the Area Agency on Aging is designated as a community service provider through the County Funding Plan or, if as a part of a procurement process, the Area Agency on Aging enters into a contractual agreement for service provision with a provider which is in addition to the required County Funding Plan formats. In these exceptions, the Area Agency is responsible for any disallowed costs. The County or Area Agency on Aging can recoup any required payback from the community service provider in the event that payback is due to a community service provider's failure to meet OMB Uniform Guidance CFR 2 Part 200, 45 CFR Part 1321 or state eligibility requirements as specified in policy.

13. Indemnity. The County agrees to indemnify and save harmless the Area Agency, its agents, and employees from and against any and all loss, cost, damages, expenses, and liability arising out of performance under this Agreement to the extent of errors or omissions of the County.

14. Equal Employment Opportunity and Americans With Disabilities Act Compliance. Both the County and community service providers, as identified in paragraph one (1), shall comply with all federal and state laws relating to equal employment opportunity and accommodation for disability.
15. Data to be Furnished to the County. All information which is existing, readily available to the Area Agency without cost and reasonably necessary, as determined by the Area Agency's staff, for the performance of this Agreement by the County shall be furnished to the County and community service providers without charge by the Area Agency. The Area Agency, its agents and employees, shall fully cooperate with the County in the performance of the County's duties under this Agreement.
16. Rights in Documents, Materials and Data Produced. The County and community service providers agree that at the discretion of the Area Agency, all reports and other data prepared by or for it under the terms of this Agreement shall be delivered to, become and remain, the property of the Area Agency upon termination or completion of the work. Both the Area Agency and the County shall have the right to use same without restriction or limitation and without compensation to the other. For the purposes of this Agreement, "data" includes writings, sound recordings, or other graphic representations, and works of similar nature. No reports or other documents produced in whole or in part under this Agreement shall be the subject of an application for copyright by or on behalf of the County.
17. Interest of the Board of Commissioners. The Board of Commissioners covenants that neither the Board of Commissioners nor its agents or employees presently has an interest, nor shall acquire an interest, direct or indirect, which conflicts in any manner or degree with the performance of its service hereunder, or which would prevent, or tend to prevent, the satisfactory performance of the service hereunder in an impartial and unbiased manner.
18. Interest of Members of the Area Agency, Lead Regional Organization, and Others. No officer, member or employee of the Area Agency or Lead Regional Organization, and no public official of any local government which is affected in any way by the Project, who exercises any function or responsibilities in the review or approval of the Project or any component part thereof, shall participate in any decisions relating to this Agreement which affects his personal interest or the interest of any corporation, partnership or association in which he is, directly or indirectly, interested; nor shall any such persons have any interest, direct or indirect, in this Agreement or the proceeds arising there from.
19. Officials not to Benefit. No member of or delegate to the Congress of the United States of America, resident Commissioner or employee of the United States Government, shall be entitled to any share or part of this Agreement or any benefits to arise here from.
20. Prohibition Against Use of Funds to Influence Legislation. No part of any funds under this Agreement shall be used to pay the salary or expenses of any employee or agent acting on

behalf of the County to engage in any activity designed to influence legislation or appropriations pending before Congress.

21. Confidentiality and Security. Any client information received in connection with the performance of any function of a community service provider or its subcontractors under this Agreement shall be kept confidential. The community service provider acknowledges that in receiving, storing, processing, or otherwise handling any confidential information, the agency and any subcontractors will safeguard and not further disclose the information except as provided in this Agreement and accompanying documents.
22. Record Retention and Disposition. All state and local government agencies, nongovernmental entities, and their subrecipients, including applicable vendors, that administer programs funded by federal sources passed through the NC DHHS and its divisions and offices are expected to maintain compliance with the NC DHHS record retention and disposition schedule (<https://www.ncdhhs.gov/about/administrative-offices/office-controller/records-retention>). In addition, the NC Department of Natural and Cultural Resources has developed a General Records Schedule for Local Government Agencies as well as individual retention and disposition schedules for local government agencies like county social service agencies and local health departments. Those schedules are posted at <https://archives.ncdcr.gov/government/local>.

Retention requirements apply to the community service providers funded under this Agreement to provide Home and Community Care Block Grant services. By funding source and state fiscal year, the NC DHHS record retention schedule lists the earliest date that grant records in any format may be destroyed. The State Archives provides information about destroying confidential data and authorized methods of record destruction (paper and electronic) at <https://archives.ncdcr.gov/government/records-management-tools/faq#how-can-i-destroy-records>.

The NC DHHS record retention schedule is based on federal and state regulations and pertains to the retention of all financial and programmatic records, supporting documents, statistical records, and all other records supporting the expenditure of a federal grant award. Records legally required for ongoing official proceedings, such as outstanding litigation, claims, audits, or other official actions, must be maintained for the duration of that action, notwithstanding the instructions of the NC DHHS record retention and disposition schedule.

In addition to record retention requirements for records in any format, the long-term and/or permanent preservation of electronic records require additional commitment and active management by agencies. The community service provider will comply with all policies, standards, and best practices published by the Division of Aging and Adult Services regarding the creation and management of electronic records.

DAAS-735
(updated 4-4-22)

23. Applicable Law. This Agreement is executed and is to be performed in the State of North Carolina, and all questions of interpretation and construction shall be construed by the laws of such State.

In witness whereof, the Area Agency and the County have executed this Agreement as of the day first written above.

Moore County

Attest:

Laura Williams, Clerk to BOCC

By: _____
Frank Quis, Chairman, Board of Commissioners

Provision for payment of the monies to fall due under this Agreement within the current fiscal year have been made by appropriation duly authorized as required by the Local Government Budget and Fiscal Control Act.

By: Caroline Xiong
FINANCE OFFICER, Moore County Government

Area Agency

Attest:

Mary Warren
Area Agency Director

By: [Signature]
Executive Director,
Triangle J Council of Governments

Provision for payment of the monies to fall due under this Agreement within the current fiscal year have been made by appropriation duly authorized as required by the Local Government Budget and Fiscal Control Act.

By: Jenny Halasy
FINANCE OFFICER, Triangle J Council of Governments

Agenda Item: III.K.
Meeting Date: 07/5/2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: D. Bryan Phillips
DATE: 05 July 2022
SUBJECT: Purchase Ambulance Utilizing HGACBuy
PRESENTER: D. Bryan Phillips

REQUEST:

Approve for Moore County EMS to purchase one (1) 2022 Dodge Ram 5500 4x4 Crew Cab, AEV Type 1 Modular Ambulance from American Emergency Vehicles/Northwestern Emergency Vehicles utilizing Houston-Galveston Area Council (H-GAC) Buy contract pricing.

BACKGROUND:

As an exception to the formal bidding procedures, NC General Statute 143-129 (e)(3) "Purchases made through a competitive bidding group purchasing program, which is a formally organized program that offers competitively obtained purchasing services at discount prices to two or more public agencies". For over 35 years HGACBuy, a cooperative purchasing group, has provided purchasing options for units of local government. HGACBuy strives to make the governmental procurement process more efficient by establishing competitively priced contracts for goods and services and providing the customer service necessary to help its members achieve their procurement goals. All contracts available to participating members of HGACBuy have been awarded by virtue of a public competitive procurement process compliant with state statutes

IMPLEMENTATION PLAN:

With Board approval, we will release the Purchase Order and begin the process immediately.

FINANCIAL IMPACT STATEMENT:

Approved to purchase in FY 2023 budget.

RECOMMENDATION SUMMARY:

Make a motion to approve the purchase contract with Northwestern Emergency Vehicle for one (1) 2022 Dodge Ram 5500 4x4 Crew Cab, AEV Type 1 Modular Ambulance. Upon utilizing the Houston-Galveston Area Council (H-GAC) cooperative purchasing program and award a contract to the vendor (Northwestern Emergency Vehicles, Inc.) which is identified by the H-GAC AM10-20 and is incorporated by reference in this contract with a not to exceed of \$269,643.00. Upon the approval from the Finance and County Attorney and authorize the Chairman to sign all necessary documents.

SUPPORTING ATTACHMENTS:

Signed Contract from American Emergency Vehicles/Northwestern Emergency Vehicles utilizing HGACBuy

STATE OF NORTH CAROLINA

PURCHASE CONTRACT

COUNTY OF MOORE

THIS PURCHASE CONTRACT (this "Contract") is made the 3rd day of June, 2022, between Northwestern Emergency Vehicles, Inc., an entity incorporated in the State of North Carolina (the "Vendor"), and the County of Moore, a political subdivision of the State of North Carolina (the "County").

This Purchase Contract is entered into pursuant to N.C.G.S. 143-129(e)(3), an exception to the North Carolina bidding requirements. The Houston-Galveston Area Council (H-GAC), a regional planning commission and political subdivision of the State of Texas, has instituted a cooperative purchasing program of which the County is a member. The H-GAC performed a bidding process and awarded a contract to the Vendor, which is identified by the H-GAC as AM10-20 and is incorporated by reference in this Contract.

1. Exhibits

The Exhibits below are hereby incorporated into and made a part of this Contract. In interpreting this Contract and resolving any ambiguities, the main body of this Contract will take precedence over the Exhibits, and any inconsistency between the Exhibits will be resolved in the order in which the Exhibits appear below. All Exhibits are incorporated by reference.

Exhibit A:	Specifications - Description
Exhibit B:	Shop Order and Pricing Worksheet
Exhibit C:	Photographs and Compartment Dimensions
Exhibit D:	Certificate of Liability Insurance

2. Description of Goods

The Vendor will transfer and deliver to the County, and the County, subject to the conditions set forth in this Contract, will take delivery and accept one (1) 2022 AEV Type 1 Dodge Ram 5500 4x4 Crew Cab ambulance meeting the specifications as provided for in the attached Exhibits (the "Goods").

The Vendor agrees that all Goods must fully conform to this Contract and failure to adhere to any portion, including but not limited to, quantity, quality, and time of performance, will constitute a breach of this Contract.

The Vendor will deliver the Goods covered by this Contract to the County on or before **December 31, 2022**. Delivery will be made to the Rick Rhyne Public Safety and Detention Center, which is located at 302 S. McNeill Street, Carthage, NC 28327. The parties mutually agree that time is of the essence.

3. Payment to the Vendor

The County will pay the Vendor an amount not to exceed **\$269,643.00**, which includes delivery of the Goods. Payment will occur within 30 days after delivery and acceptance of the Goods.

The payment amount does not include property taxes and registration fees for the purchase of the vehicles, which the County is responsible for.

4. Inspection

The County will have the right to inspect and test the Goods prior to acceptance.

5. Risk of Loss and Title

Risk of loss and title will pass to the County upon delivery and acceptance of the Goods.

6. Vendor Emblems

Decals or markings of any type pertaining to advertising of the Vendor are not allowed, except as permitted in Exhibit A. This restriction does not apply to manufacturer decals or markings.

7. Service Requirements

All vehicles must be properly serviced and in first class operating condition when delivered. The Vendor is responsible for servicing each vehicle, in addition to any prior factory servicing, as follows:

- a. Complete lubrication;
- b. Check all fluid levels to ensure they are filled to manufacturer's recommended capacity (crankcase, differential, radiator, power steering, transmission, etc.);
- c. A minimum of five (5) gallons of fuel at time of delivery;
- d. Tires inflated to the correct pressure;
- e. Check to ensure operation of all mechanical and electrical features;
- f. Check to ensure there are no defects in the appearance of the Goods; and
- g. Thorough cleaning, including washing, if necessary.

8. Product Recall

In the event of any recall notice, technical service bulletin, or other important notification affecting the Goods, notice will be provided to the County as provided for under Section 22 of this Contract.

9. Warranties

The Vendor represents and warrants that:

- a. It is an incorporation validly existing and in good standing under the laws of the State of North Carolina and is qualified to do business in North Carolina;
- b. It has the requisite corporate power and authority to execute, deliver, and perform its obligations under this Contract;
- c. The Goods comply with all requirements set forth in this Contract;
- d. The Goods are free of defects in title, claims, liens, labor, material, or fabrication;
- e. The Goods are suitable for the purposes intended; and
- f. The Goods are of merchantable quality.

10. Insurance

The Vendor will comply with the North Carolina Workers' Compensation Act and will provide for the payment of workers' compensation to its employees in the manner and to the extent required by the Act. In the event the Vendor is excluded from the requirements of the Act and does not voluntarily carry workers'

compensation coverage, the Vendor will carry or cause its employees to carry adequate medical and accident insurance to cover any injuries sustained by its employees or agents during the performance of this Contract.

The Vendor will maintain, at its expense, the following minimum insurance coverage:

Commercial General Liability	
Each Occurrence:	\$1,000,000
Damage to rented premises, each occurrence:	\$1,000,000
Medical Expenses:	\$5,000
Personal and Adv Injury:	\$1,000,000
General Aggregate:	\$2,000,000
Products - Comp/OP Agg:	\$2,000,000
Automotive Liability - Combined Single Limit:	\$1,000,000
Excess Liability - Umbrella Form	
Each occurrence:	\$25,000,000
Aggregate:	\$25,000,000
Workers Compensation and Employers' Liability	
E.L. Each Accident:	\$1,000,000
E.L. Disease policy - Each Employee:	\$1,000,000
E.L. Disease - Policy Limit:	\$1,000,000

The Vendor agrees to furnish the County proof of compliance with the insurance coverage requirements of this Contract upon request. The Vendor, upon request by the County, will furnish a certificate of insurance from an insurance Vendor, licensed to do business in the State of North Carolina and acceptable to the County, verifying the existence of the insurance coverage required by the County. The certificate will provide for sixty (60) days advance notice in the event of termination or cancellation of coverage.

11. Indemnification

To the fullest extent permitted by law, the Vendor will indemnify and hold harmless the County, its officials, agents, and employees from and against all claims, damages, losses, and expenses, direct, indirect, or consequential (including but not limited to fees and charges of engineers or architects, attorneys, and other professionals and costs related to court action or arbitration) arising out of or resulting from the performance of this Contract or the actions of the Vendor, its officials, employees, or contractors under this Contract or under the contracts entered into by the Vendor in connection with this Contract. This indemnification will survive the termination of this Contract.

12. Health and Safety

The Vendor will be responsible for initiating, maintaining and supervising all safety precautions and programs required by OSHA and all other regulatory agencies while performing under this Contract.

13. E-Verify

Pursuant to North Carolina General Statute § 143-133.3, E-verify Compliance, the County may not enter into a contract unless the contractor, and the contractor's subcontractors under the contract, comply with the requirements of Article 2 of Chapter 64 of the General Statutes. The Contractor represents and warrants that it is in compliance with the requirements of Article 2 of Chapter 64 of the General Statutes. Further, the Contractor warrants that any subcontractors used by the Contractor will be in compliance with the requirements of Article 2 of Chapter 64 of the General Statutes.

14. Iran Divestment Act

The Contractor certifies that: (i) the Contractor is not listed on the Final Divestment List created by the State Treasurer pursuant to N.C.G.S. § 147-86.58 (the "Final Divestment List"). The Final Divestment List can be found on the State Treasurer's website at the address <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void.

15. Divestment from Companies Boycotting Israel Act

This Contractor certifies that the Contractor is not identified as an entity by the North Carolina Secretary of State that is engaged in a boycott of the State of Israel pursuant to NCGS, Article 6G, Chapter 147. The Final Divestment List can be found on the State Treasurer's website at <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void.

16. Governing Law

The validity of this Contract and any of its terms or provisions, as well as the rights and duties of the parties to this Contract, are governed by the laws of the State of North Carolina. All actions relating to this Contract in any way will be brought in the General Courts of Justice in the County of Moore and the State of North Carolina.

17. Breach; Termination of the Contract

In the event the Vendor breaches the terms of this Contract by one of the following, the County may, by written notice to the Vendor, cancel all or any part of this Contract or exercise any other remedy allowed by law:

- a. Non-delivery, as required;
- b. Not providing adequate assurance of performance; or
- c. Breaches any term or condition of this Contract.

This Contract is subject to the availability of funds to purchase the specified Goods and may be terminated at any time during the term upon thirty (30) days' notice if such funds become unavailable.

18. Successors and Assigns

The Vendor will not assign its interest in this Contract without the written consent of the County. The Vendor has no authority to enter into contracts on behalf of the County.

19. Drug Free Work Place

The Vendor shall conduct business as a Drug Free Workplace. The Vendor and its sub-contractors shall provide notice to their employees and sub-contractors as required under the Drug-Free Workplace Act of 1988. A copy of Vendor's Drug-Free Workplace Policy shall be furnished to the County upon request.

20. Compliance with Laws

The Vendor represents that it is in compliance with all Federal, State, and local laws, regulations or orders, as amended or supplemented.

21. Notices

All notices which may be required by this Contract or any rule of law will be effective when received by certified mail sent to the following addresses:

COUNTY OF MOORE: MOORE COUNTY PUBLIC SAFETY
ATTN: BRYAN PHILLIPS, DIRECTOR
P.O. BOX 905
CARTHAGE, NC 28327

VENDOR: NORTHWESTERN EMERGENCY VEHICLES, INC.
ATTN: LEGAL
268 NWEV DRIVE
WEST JEFFERSON, NC 28694

22. Audit Rights

For all Services being provided under this Contract, the County has the right to inspect, examine, and make copies of any and all books, accounts, invoices, records and other writings relating to the performance of this Contract. Audits will take place at times and locations mutually agreed upon by both parties. The Vendor must make the materials to be audited available within one (1) week of the request for them.

23. County Not Responsible for Expenses

The County will not be liable to the Vendor for any expenses paid or incurred by the Vendor unless otherwise agreed to in writing.

24. Equipment

The Vendor will supply, at its sole expense, all equipment, tools, materials, and supplies required to perform under this Contract unless otherwise agreed in writing.

25. Non-Waiver

The failure by one party to require performance of any provision of this Contract will not affect that party's right to require performance at any time thereafter or to enforce other remedies available to it by law or under this Contract. In addition, no waiver of any breach or default of this Contract will constitute a waiver of any subsequent breach or default or a waiver of the provision itself.

26. Entire Agreement

This Contract and all exhibits provided for in Section 1 constitute the entire understanding between the parties and supersedes all prior understandings and agreements, whether oral or written, relating to the subject matter hereof.

27. Amendment

This Contract may only be amended by the written mutual agreement of the parties.

28. Drafted by Both Parties

This Contract is deemed to have been drafted by both parties and no interpretation will be made to the contrary.

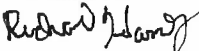
29. Headings

Subject headings are for convenience only and will not affect the construction or interpretation of any provision.

The parties have expressed their agreement to these terms by causing this Contract to be executed by their duly authorized officers or agents. This Contract is effective as of the date first written above.

**NORTHWESTERN EMERGENCY
VEHICLES, INC.**

DocuSigned by:



Richard Hamby, President

COUNTY OF MOORE

ATTEST

Francis R. Quis, Chairman
Board of Commissioners

Laura M. Williams
Clerk to the Board

PREAUDIT CERTIFICATE

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Finance Officer

EXHIBIT A

SPECIFICATIONS

The County is purchasing one (1) 2022 AEV Type 1 Dodge Ram 5500 4x4 modular ambulance from Vendor.

The detailed specifications continue in and are provided in the attached Exhibits A through D.



Shop Order

AEV

Demo

Quote No: 10611-0026

05/11/2022

Job/Order No: 22OD27616

Page 1

DESCRIPTION

== *******BID STANDARDS******* - 20.001 06/28/21 ==

| - - Order Date: Post July 1, 2019

| - - Ambulance Built to CAAS GVS 2.0 Certification

CAAS GVS 2.0 Certification issued, Sticker issued for completed Vehicle.

Exception report generated as necessary.

Payload Capacity > minimum per vehicle with optional permanently mounted equipment shall be 1,300 lbs.

Weight spreadsheet shall calculate each seating position at 171 lbs.

Weight analysis per CAAS GVS table.

Additional Exceptions to print or report out when chosen.

>>>

>> Backup camera is required on every model, please ensure to add <<

| - - Upgrade suggestions to sales to meet CAAS GVS 2.0

The following items shall be reviewed with the customer, and added or take an exception to CAAS GVS 2.0

>C.8.2.12 Warning light flash to be set to alternate, table 1. All other flash patterns are an exception.

>Front OEM bumper must remain OEM, all others are an exception

>C.18.7 FSAM (AEV) does not provide a final BOM per vehicle, no option to meet.

> C.9.6 rear bumper must contain open bar grate design. (AEV std flip step meets, provided not modified.

>C.10.2 pass thru cab connection must be latching,

>on-board permanent mount suction system required

>trash enclosure to have a latching lid.

> 2nd Fire Extinguisher to be added to the order, installed.

05/11/2022

Job/Order No: 22OD27616

Page 2

DESCRIPTION

Vehicle Quantity (1 Vehicles)

BODY NUMBER:

|-- MICKEY BODY DUE DATE :

CHASSIS VIN NUMBER:

ACCOUNT MANAGER: Tammy Miller

REFERENCE UNIT #:

RE-WRITE DATE :

SEAT BELT POSITIONS MODS

|-- CAB SEAT BELT MOD:

|-- Total: 4 Positions

|-- REAR SEAT BELT MOD:

|-- Total: 3 Positions

Chassis Axle Digital Alignment

Revision Level: 0 - Zero - ORIGINAL VERSION

Change Order Level: 0 - Zero - ORIGINAL VERSION

== *******DODGE 197 WB CHASSIS******* - 20.001 06/28/21 ==

Type I AEV Traumahawk Modular Ambulance

2022 Dodge, 5500 4 x 4 DRW Crew Cab, 197.4" WB, 84 CA SLT, 6.7L Diesel
no discounts are included in this pricing|-- Dodge CrewCab 2nd Row OEM seating, Special
Remove rear seat and ship loose

|-- Cab Equipment: Keyless Remote Option

|-- (3) Additional purchase Ram Keyfob/Key Each, requires programming

Must be ordered by Chassis VIN number per vehicle by AEV, Vehicle taken with new item to be programmed.

Maximum number of additional Keyfob/key is three allowed.

|-- Mirror: Exterior, Electric and Heated

|-- Front Bumper: Chrome Steel

|-- Interior Trim, Medium Gray

|-- Cab Seats: Driver and Passenger, Captain's Chairs

|-- Radio: Cab AM/FM, voice activated, blue tooth Uconnect

|-- Engine: 6.7L Cummins I-6 Turbo Diesel

|-- Urea System: with fill neck just behind driver's side of cab

|-- RAM AH6 Emergency/ Fire/Rescue Special Emissions Package

Special Emissions-Emergency Vehicle option controls

|-- RAM up-fitter interface module

|-- High Idle (Throttle): OEM Voltage Monitoring Auto Idle-Up System

|-- Alternator: Dual 220amp Each

|-- Transfer Case: DK3 Electric shift on the fly

|-- Air Conditioning Connector Package: N/A

|-- GVWR (4x4)(4x2): GVWR 19,500 pounds, FAWR = 7,000 , RAWR = 13,500

|-- Batteries: (2) 730CCA Batteries under the chassis hood

|-- Engine Block Heater: Included on Chassis Not connected to shoreline.

05/11/2022

Job/Order No: 22OD27616

Page 3

DESCRIPTION

| - - Rear Suspension: D-45/5500, Susp-DS135RS3A Liquid Spring, 2019+
SUSP-D135RS3A

rev level as of 05/17/2019

NOTE: If Oxygen Lift is installed, then if the O2 Cmpt Door is open, the kneeling suspension will not dump until door is closed

| - - Rear Suspension 1,000 mile re-torque requirement
Rear Suspension manufacturer requires inspect & re-torque at 1,000 Miles

| - - ""DETAIL"" Liquid Rear Suspension Decal Install
Prior to delivery, detail department is to install a Black Decal on the dash:

| - - Kneeling Feature: Enable Switch Located in CAB console
| - - Kneeling Feature: Activated by TRAILING rear access door
| - - Exhaust system termination point: OEM Location, Rt Rear
| - - Leveling Valves: Dual, (1) Left, (1) Right
| - - Liquid spring controller on dash to left of steering wheel

Dealer to install with customer on arrival

| - - Exhaust System: with side exit
| - - Fuel Tank: 52 Gallon, Single
| - - Front Tire Tread: Premium Highway
| - - Front Tires: Pair of 225/70R19.5F
| - - Front Wheels: 19.5" x 6.75 Steel
| - - Rear Wheels: 19.5" x 6.75 Steel
| - - Wheel Finish: Polished SS Wheel Simulators (D4500)
| - - Rear Wheels: 19.5" x 6.75 Steel
| - - Rear Tire Tread: Premium Highway
| - - Rear Tires: Two pair of 225/70R19.5F
| - - Tire SPARE: Matching Random Make D45/5500 OEM supplied
| - - Location: Shipped Loose
| - - Jack and Tire Tools: None
| - - Ram- C6Q Red Seat Belts
| - - Ram Parkview Rear Back-up Camera

== 148 x 95 T-1 Dodge Mod Body, Conversion - 20.001 06/28/21 ==

BODY Generation 9

| - - Body Certification Provided to Specification

The Body Manufacturing group certifies that this Ambulance Modular body has been constructed of materials and methods that meet or exceed the standards as required by the AEV Generation 9 Body Specification of December 11th, 2018 as published. The body shall be built and constructed to the submitted work order and the AEV Generation

05/11/2022

Job/Order No: 22OD27616

Page 4

DESCRIPTION

9 build standards without exception. Any Deviations to the work order or Generation 9 build standards must have written authorization prior to body delivery to AEV by the AEV Body Engineer on file.

| - - Body Build Information

Body Number; 13715

Account Manager; Tammy Miller

Chassis Type :2022 Dodge, 5500 4 x 4 DRW Crew Cab, 197.4" WB, 84 CA SLT, 6.7L Diesel

Mickey Body Due Date; 3/14/22

| - - ALL DIMENSIONS ON ORDER WILL HAVE A VARIABLE OF + OR - 1/4"

Unless specified as a minimum dimension.

Dodge 5500 chassis

| - - Body, Mod: Dodge, 157" x 95" x 72" Interior HR - 6" Body Drop

Includes 6" Body Drop C/S ahead of rear wheels.

| - - Headroom: 74/72" Finished Interior - Ducted A/C

| - - Compartment and Entry door Full length Stainless Steel Hinges std

| - - 6" Body Drop Curbside/Streetside Forward of Rear Wheels

| - - 2" Body Drop Curbside/Streetside Behind the Rear Wheels

| - - Compt Door Check: Double Action Gas Shock

| - - Door Swing Angle: Set to 90-100 degrees

| - - Compartment Construction: STANDARD, Unless Specified Otherwise

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

| - - Compt Floors: Sweep-out, even with bottom door jamb

Unless Specified Otherwise.

| - - Compartment floor thickness .125" standard

| - - Compartment Ventilation - Flap style #VT-2495-A01, STD

| - - Curb side Entry Door (CSE): 78.8 High x 31 Wide

MICKEY BODY NOTE: Curbside door not raised with headroom

NOTE: Install door strap on curbside door only

| - - Straps, Cab Door: Each

Mounted in cab door jambs with coated steel "U" Shaped brackets and seat belt webbing nut and bolted into the bracket that is secured in place with nutsert(s) and bolts to relieve tension from the door hinges.

| - - C/S Door Check : Double Action Gas Shock

| - - Door Swing Angle: Set to 90-100 degrees

| - - Curbside Entry Door (CSE) Location: Standard, Rearward of M-7 Compt if

Optioned

05/11/2022

Job/Order No: 22OD27616

Page 5

DESCRIPTION

| - -

| - - Step Well, CURBSIDE Entry Door, 2-Step D.P. w/ Grip Strut Ins

| - - ILOS Lt, Step Well: 3" Kin#4302S LED stainless steel surface mount housing
Light shall come on with CS door or with right flood switch.

| - - M-1 Compt (LF): 67.5" H x 18.6" W x 19.4" D (w/M1a)

| - - Compartment Construction: STANDARD Diamond Plate
Sides and Back: .100 Polished Aluminum Diamond Plate
Compartment Ceiling: .090 Aluminum Sheet

| - - Compartment Door Panel: Diamond Plate

| - - Compartment Finish: Diamond Plate Standard

| - - Compartment Door Ventilation - small punched half-moon Louvered Door

| - - Compt Floor: Sweep-out, even with bottom door jamb.

| - - Compartment floor thickness .25" ILOS (Heavy Duty)

MTB to increase compartment floor thickness to .25 inch smooth aluminum.

| - - Compartment Door: SINGLE DOOR, Forward hinged 2-point Latch

| - - Compt Door Check: Double Action Gas Shock

| - - Door Swing Angle: Set to 90-100 degrees

| - - Light, Cmp: Vista LED Rope Style #FSW1F, White 3-sides ILOS

MTB Note: No light hole required

| - - Compartment M1 Wall Prep For 02 Lift

Build out back wall to 14" deep.

!!!!Make sure cmpt is at least 21.6" width minimum with a 10" cab extension to work!!!!

Final compartment interior Dimension wall to wall minimum must be 18 5/8" minimum.

| - -

| - - M-1a Compt (LF Upper): 72 HR, 17.56" H x 18.6" W x 19.4" D

| - - Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

| - - Compartment Door Panel: Diamond Plate

| - - Compartment Finish: Diamond Plate Standard

| - - Compartment Ventilation - M-1A Pancake Fan & 1-Column of Louvers

| - - Compt Floor: Sweep-out, even with bottom door jamb.

| - - Compartment floor thickness .125" standard

| - - Compartment Door: SINGLE DOOR, 1-point Latch

| - - Compt Door Check: Double Action Gas Shock

| - - Door Swing Angle: Set to 90-100 degrees

| - - Light, Cmp: Vista LED Rope Style #FSW1F, White 3-sides ILOS

MTB Note: No light hole required

| - -

05/11/2022

Job/Order No: 22OD27616

Page 6

DESCRIPTION

| - - M-2 Compt (LFM): 44" H x 29.8" W x 19.4" D DODGE

| - - Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

| - - Compartment Door Panel: Diamond Plate

| - - Compartment Finish: Diamond Plate Standard

| - - Compt Floor: Sweep-out, even with bottom door jamb.

| - - Compartment floor thickness .125" standard

| - - Bio-Waste: DELETE M-2 Location

| - - Shelf, Fixed, Delete

Delete standard bio-waste

| - - Compartment Door: SINGLE DOOR, 1 -point Latch

| - - Compt Door Check: Double Action Gas Shock

| - - Door Swing Angle: Set to 90-100 degrees

| - - M-2 Shelf, Adjustable, Ext: .125 Alum, 2" Upward lip

Space shelf off back wall so that the shelf will adjust up to the bottom of the flashlights.

| - - Shelf Bracket: CPI 90 Deg with Slotted Holes

| - - Light, Compt, M-2 (LFM): Intertek Model No ZY-156-921

MTB Note: 1" Hole, Centered

| - - Condenser, 12V: Pro -Air Dual Fan, FRKG 126 Front of Body over Cab Incl.

70,000 BTU

| - - COOL BAR Front of Body, (5) - WARNING LIGHTS Pre-Drilled

#WEDGE-HVAC900

Use of the wedge is subject to engineering review and approval for Light duty Type III models.

| - - Warning Lights installed on Condenser cover

| - - Painted Part- Painted White YZ Std

| - - Standard Conduit: 1 - 1/2", with pull wire

| - - CONDUIT ORIENTATION POINT: M-1A compartment

| - - CONDUIT TERMINATION POINT: Behind A/A Board (Panel)

| - -

| - -

| - - M-3 Compt (LR): 40" H x 37" W x 19.4" D

| - - Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

| - - Compartment Door Panel: Diamond Plate

| - - Compartment Finish: Diamond Plate Standard

| - - Compt Floor: Sweep-out, even with bottom door jamb.

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DESCRIPTION

- | -- Compartment floor thickness .125" standard
- | -- Compartment Doors: DOUBLE DOORS, ILOS single
- | -- Compt Door Check: Double Action Gas Shock
- | -- Door Swing Angle: Set to 90-100 degrees
- | -- (2) Shelves, Adjustable, Ext: .125 Aluminum, 2" Upward Lips IATS
- | -- Shelf Bracket: CPI 90 Deg with Slotted Holes
- | -- Light, Cmp: Vista LED Rope Style #FSW1F, White 3-sides ILOS

MTB Note: No light hole required

| --

- | -- M-5 Compt (RR): 72 HR, 84.8" H x 16.5" W x 21"

- | -- Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

- | -- Compartment Door Panel: Diamond Plate

- | -- Compartment Finish: Diamond Plate Standard

- | -- Compartment Ventilation - Compartment Ceiling O O O O

MTB NOTE: hat channel with three (4") holes above the hat at the ceiling level.

- | -- Compartment Door Ventilation - small punched half-moon Louvered Door

- | -- Compt Floor: Sweep-out, even with bottom door jamb.

- | -- Compartment floor thickness .125" standard

- | -- Compartment Door: SINGLE DOOR, Forward hinged 2-point Latch

- | -- Compt Door Check: Double Action Gas Shock

- | -- Door Swing Angle: Set to 90-100 degrees

- | -- M-5 Divider, Vertical, Full compartment height, alum, Fixed

- | -- Shelf, Fixed: Ext: .90 Aluminum, No Lips

Shelf to be located 42" above compartment floor for stair chair storage

- | -- Straps: (3), 2" Webb, w/ Quick Release Seatbelt style Buckle, IATS

Locate (1) from wall #1 to divider

(1) from divider to wall #3 centered above shelf (1) from divider to wall #3 centered below shelf

This strap is to secure things from moving while the vehicle is in motion, it is not designed to be a crash stable securing device.

- | -- 2" Footman Loops: Locate back from jamb

- | -- Strap: 2" Webb Seatbelt buckle chrome footman loops

This strap is to secure things from moving while the vehicle is in motion.

- | -- 2" Footman Loops: Locate back from jamb

- | -- Light, Cmp: Vista LED Rope Style #FSW1F, White 3-sides ILOS

MTB Note: No light hole required

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DESCRIPTION

|--

|-- M-6 Compt (RRFwd): 17" H x 23.875" W x 19.4" D

|-- Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

|-- Compartment Door Panel: Diamond Plate

|-- Compartment Finish: Diamond Plate Standard

|-- Compt Floor: Sweep-out, even with bottom door jamb.

|-- Compartment floor thickness .125" standard

|-- Compartment Door: SINGLE DOOR, 1-point Latch

|-- Compt Door Check: Double Action Gas Shock

|-- Door Swing Angle: Set to 90-100 degrees

|-- Shelf, Adjustable, Ext: .125 Aluminum, 2" Upward Lips

|-- Shelf Bracket: CPI 90 Deg with Slotted Holes

|-- Light, Cmp: Vista LED Rope Style #FSW1F, White 3-sides ILOS

MTB Note: No light hole required

|--

|-- Delete M-7 Compartment ILOS

|-- M-8 Drawer: Batt, 17" H x 18.3" W x 19.4" D

|-- Compartment Construction: STANDARD Diamond Plate

Sides and Back: .100 Polished Aluminum Diamond Plate

Compartment Ceiling: .090 Aluminum Sheet

|-- Compartment Door Panel: Diamond Plate

|-- Compartment Finish: Diamond Plate Standard

|-- Drawer Front: 2-point latch

|--

|-- Rear Access Doors: 46 3/4" Wide x 60 5/8" High

|-- Talk through, Cab to Mod Window (T1) Dodge with OEM rear glass RETAINED

For DODGE chassis were the entire rear window is removed on the Chassis cab.

|-- Cab Roof Support : 3/16" x 3" Steel Plate, Per Engineering Drawing

Between cab headliner and bottom side of cab roof to prevent oil canning.

|-- Body Drop: 6" Both Sides, Ahead of Rear Wheels

|--

WELDING - CELL 1|-- Diamond Plate, Install on Lower Section, Streetside & Curbside,
Install from Front to Rear of Box

|-- Wire/Hose Cover : Diamond Plate, Between Cab & Module

|--

|-- Pass-Thru cab mounted wind deflector - Aluminum Diamond Plate
AEV Weld shop builds and installs, Attaches to Cab side of bellows mount.
Same width as bellows mount with short down turned sides. Secured on sides to
bracket. Small up-turned lip at back of wind deflector.

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DESCRIPTION**non-Painted**

| - - Fuel Fill: CPI C1045, Open Housing, Polished Bezel - (Std)

| - - Bumper, Rear:X-Series Type 1 95" Wide w/ std D/P Pontoon Covers ILOS
X-Series Design. but with non-embossed, standard polished Aluminum diamond plate
bumper X type pontoons.

MTB; Delete std bumper.

| - - Step, Center: 2" x 9" Grip strut, flip-up, recessed
Purchased with Body

| - - Dock Bumpers: Rubber U-Shape, 3 3/8" H x 12" W x 2 1/8" Thick

| - - Fenders, Rear: Polished Aluminum (T-1)

| - - Skirt Rails: Polished D/P, w/ 12-inch Lights, X-series type (non-X ILOS)
Delete FROM MTB, AEV to build

| - - Skirt rail Lights, Front Pair 12" LED

(1) Each side, forward position, in front skirt rail

| - - (2) Skirt rail LED Strip Lights, Red/White 12" X-series

NOTE: Mount Red On TOP and Clear on Bottom

| - - Skirt rail Lights, Middle Pair 12" LED

(1) Each side, rear position, in front skirt rail

| - - (2) Skirt rail LED Strip Lights, Red/White 12" X-series

NOTE: Mount Red On TOP and Clear on Bottom

| - - Skirt rail Lights, Rear Pair 12"-LED

(1) Each side, in rear skirt rail

| - - (2) Skirt rail LED Strip Lights, Red/White 12" X-series

NOTE: Mount Red On TOP and Clear on Bottom

| - - Skirt rail Lights Switched: Separate Switch in the Cab console

| - - LED Ground Lights: (6) Kinequip White 12" -LED lights, In Skirt rails x

| - - LED Ground Lights Switched:

Separate Switch in the Cab console and with any entry or compartment door.

| - - Rear Kick Plate: Aluminum D/P, Recessed, X-Series Type 1 ILOS

Delete standard rear kick-plate from Mickey Body

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DESCRIPTION

| - - Rear Recovery Eyes: (2) Cast Iron 1 3/16" center eye Paint Black
1-3/16" ID center eye

| - - Eye Access Holes: (2) 5 inch Dia....., Align w/ eyes
Diamond plate covers over the tow eyes in kick plate. Install covers with nutserts.

| - - Recessed Tag Area: Polished Aluminum Diamond Plate

| - - Location: Centered in the kick plate

| - - Tag Light: Kinequip LED #132703C

| - - Rear Flip up Step Lights, (2), Kinequip LED Strip light #KFL-SLC8 IATS
Mounted above rear bumper flip up step, in kick-plate recess

| - -

| - - Corner Caps: 24.0" High, Alum Diamond Plate
If there is a body drop, add the appropriate height to Corner Caps.

| - - Front Stone Guards: 24.0" High, Alum Diamond Plate
If there is a body drop, add the appropriate height to Stone Guards.

| - - (4) Rear Door Hold Opens: 5 1/2" Grabber Style, Top/Bottom each door

| - - Running Boards Diamond Plate/ full Grip strut edge(Type1 -4Door) 2017+ Dodge

| - - Mud Deflection Front: OEM ABS Fender Extension

| - - Mud Flaps Rear: Modular, Rubber AEV LOGO

| - -

EXTERIOR LIGHTING / HEAT/AC / INSULATION - CELL 2**CORNER CAP LED ICC/WARNING LIGHTS**

| - - Front Corner Cap LED ICC/Warning Lights: Warnings RED/WHITE
Drivers side corner light to also serve as battery switch indicator light

| - - Front Center ICC Lts: (3) AMBER Kinequip LED No 112401A,
Switch w/ Headlights.

| - - Front ICC Lt Guards: (3) Across Front

| - -

| - - Rear Corner Cap LED ICC/Warning Lights: Warnings RED/AMBER
Passengers side corner light to also serve as battery switch indicator light

| - - Rear Center ICC Lts: (3) RED Kinequip LED No 112401R
Switch w/ Headlights

| - - Rear ICC Lt Guards: (3) Across Rear
GASK-1500K
GUAR-1500K

| - -

| - - ICC Warning Lights Switched: Primary Only

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DESCRIPTION

| - -

Tail Lights, Whelen LED Combinations , ILOS

| - - Side Marker Lights: (2) RED Whelen LED #20R00XRR, 4" Round ILOS

| - - Whelen 900 Series: Tail Lights

| - - Flanges: (6) Chrome for above 900 Series Tail lights

| - - Stop/Tail, Whelen 900 Series, LED, Pair, Maximum Populated

| - - Turn, Whelen 900 Series, LED, Pair

| - - Back up, Whelen 900 Series, Halogen, Pair

| - -

No Load LED module required 2019+ Chassis Module

LED Lights, Door Panel Warning, Interior

| - - (10) Amber LED POB Lights

Install (1) on each entry door below uph. access panel. Install (1) on each compartment door centered on outside edge of door

| - - Lights Switched with Entry Door Switch

Patient Area Turn and Stop Light Indicator: None

Third (3rd) Brake Light: Kinequip KFL-3BLO1 LED

LOCATION: Over Rear Access Doors.

Do not cut traditional hole.

Just screw and wire holes required.

| - - Light is to steady burn, no flash

SCENE/FLOOD LIGHTS (Whelen 900 LED-24 Series)

| - - Left Scene Lights: (2) LED-24, Whelen 900

Chrome flanges for this light included

| - - Left Flood Activate: Left Flood Switch

| - - Right Scene Lights: (2) LED-24, Whelen 900

Chrome flanges for this light included

| - - Right Flood Activate: Right Flood Switch and open CSE Door

| - - Rear Load Lights: (2) LED-24, Whelen 900

| - - Activate: Rear Flood Switch, Reverse and Load RA Door

| - - Add Activation: Rearward Left and Right scene lights. come on w/ Reverse

Secondary Heat/AC: Danhard 125VAC System, 50-3000

All underbody components must be mounted ahead of rear axle.

Located under CPR Seat with thermostat mounted in A/A

| - - Danhard Digital Thermostat remote mounted included

Location: Action Area

| - - Danhard Compressor/ Condensor Mounted Underbody Forward of Axle

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DESCRIPTION

AC (HVAC): PRO-AIR, Ducted in Ceiling - Vertical- TI Dodge
Mounted Behind the Attendant Seat Base

- | - - Electric Water Valve For Heater units
- | - - A/C Condenser: See M2 Cmpt for Condenser Information
- | - - Side Plenum Grille, Return Air: Stamped Powder Coated Steel
- | - - AC COMPRESSOR: Tee into OEM
- | - - AC Evaporator: Pro-Air (AC/Heat unit) w/ dual fans - STD vertical 941
 - | - - Heater Hoses: EPDM - Nomex Rubber (per Ford QVM)
 - | - - FILTER: Washable Carbon Pre-Filter
- | - - Ducted A/C Delivery: Insulted foil wrap, 10 registers

8 registers in ceiling; 2 registers on A/C Cabinet face.

| - - Thermostat, Rear A/C, Digital, Class 1 LX-1, Includes Front Also
Thermostat located in A/A

CEILING PANELS: ACM Gloss White - Short Modules

- | - - Dome Lts, ,LED K-EDGE (4) Streetside, (4) Curbside ILOS
- | - - (4) Dome Light, Additional, LED Edge White
 - | - - LOCATION: 100% In Center Ceiling Pad
 - | - -

| - - Timer: Electronic, 15 Min with momentary switch
Located on curbside wall at head of squad bench.

- | - - Timer to Power: All Center pad Lights
- | - -

- | - - (2) Speakers: Stereo, patient compartment, in center pad
 - | - - Volume Control, Stereo: in A/A, For Rear speakers
 - | - -

- | - - IV Hook No 1: CPI Rubber IV 2008-1 (Recessed Mount), ILOS

- | - - LOCATION: Over head/chest area, primary patient on COT

- | - - IV Hook No 2: CPI Rubber IV 2008-1 (Recessed Mount), ILOS

- | - - LOCATION: Over head/chest area, secondary patient on S/B
- | - -

| - - Recessed C/S Grab Rail, ceiling: 1.25 Dia..... 3 pt, 72in, Gray Anti microbial
Grab Rail will be recessed in a ABS pan.

- | - - Streetside Grab Rail: None

Insulation PKG: Generation 9 Body Std.

- | - - Insulation: Circumferential PKG, Single Layer Reflective w/ Air cell core

- | - - Blue Block foam ENTRY DOOR Insulated: 2" Thick IATS

For all entry doors, the blue block foam insulation shall be fitted tightly against the structural members to maximize R-value effectively. Gap spacing round each cell within the structure grid and the block foam shall not exceed 1/2" with tolerance of quarter inch..

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DESCRIPTION

- | - - Insulation Sound Deadening: Generation 9 Floor

- | - - Blue Block foam WALLS/CEILING Insulated PKG: 1" Thick, IATS Reflective

The block foam insulation shall be fitted tightly against the structural members to maximize R-value. Gap spacing round each cell within the structure grid

- | - - Stepwell Insulation: None

- | - - Light Bar Alternative, (4) Across Front, 92" or wider

In Addition to Standard Front Three (3) Body Warning Lights. Seven (7) Total Lights Across Front of Body.

- | - - Front of Module SLED System - 92" and wider (4)

- | - - Whelen, 900 Super LED, (4), (2) RED, (2) RED/WHITE Split Over/Under

- | - - Flasher for LED front of module

- | - - Flanges: (4) 900-Chrome Flanges for lights above

- | - - Light: Whelen 900, Super RED LED/CLEAR LENS, Programmable IATS

- | - - Lens color for Above LED Light to be: Clear

- | - - LED Color for Above 900 Super LED: RED

- | - - LED Lights: Programmable, Single Light

- | - - Light: Whelen 900, Super RED/WHITE LED/CLEAR LENS, Programmable IATS

- | - - Lens color for Above LED Light to be: Clear

- | - - LED Color for Above 900 Super LED: RED/WHITE

- | - -

- | - - Alternative Lightbar Switching, Prim/Sec

- | - - Rear Light Bar: NONE

WHELEN LED WARNING LIGHT SYSTEM - Dodge LTD

- | - - Flasher: None, All Super LED's Are Programmable-

Fast, Alternate within each fixture, Random Flash unless otherwise specified.

>> Customer to verify chosen flash pattern.

- | - - Flash Pattern: None, Internal Light Head Flasher

900's Top Half #3 Bottom Half #4

700's, 600's, TIR3's #4,

- | - - Warning Light SWITCH: center console, Primary / Secondary

- | - - Primary Grille lights, Dodge on Grille

- | - - (4) Grille Lights: Whelen Wide Angle ION series, LED, Chrome Flange

- | - - (2) RED ION Series, Wide Angle LED, Surface Mount, ILOS

Red lights on top and clear on bottom. Lights to flash in X pattern

Top lights #1 and #2

Bottom lights #2 and #1

- | - - Lens color for Above LED Light to be: Clear

- | - - LED Color for Above ION Series LED : RED

- | - - (2) WHITE ION Series, Wide Angle LED, Surface Mount, Additional

Whelen # WIONSMCW

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DESCRIPTION

| -- Lens color for Above LED Light to be: Clear
 | -- LED Color for Above ION Series LED : WHITE
 | -- (2) Intersection Lights: Whelen M2 Series, LED
 | -- Flanges,(2) Chrome : Intersection M2
 | -- Light: Whelen M2, LED, WHITE/RED LED/CLEAR Lens pair Programmable ILOS
 Set each color to steady burn and flash through the flasher system.
 White must flash opposite to the RED, unless specified otherwise.

-- Lens Color: Clear
-- (1) Center Front Warning Light : Whelen 900 (Super LED)
-- Flange: (1) 900-Chrome Flanges for light above
-- Light: Whelen 900, Super WHITE LED/CLEAR LENS, Programmable ILOS
-- Lens color for Above LED Light to be: Clear
-- LED Color for Above 900 Super LED: WHITE
-- LED Lights: Programmable, Single Light
--
-- (2) Front Warning Lts: Whelen 900, (Super LED)
-- Flanges: (2) 900-Chrome Flanges for lights above
-- Light: Whelen 900, Super RED LED/CLEAR LENS, Programmable ILOS
-- Lens color for Above LED Light to be: Clear
-- LED Color for Above 900 Super LED: RED
-- LED Lights: Programmable, Single Light
--
-- (4) Side Warning Lts: Whelen 900, (Super LED)
-- Flanges: (4) 900-Chrome Flanges for lights above
-- Light: Whelen 900, Super RED LED/CLEAR LENS, Programmable ILOS
-- Lens color for Above LED Light to be: Clear
-- LED Color for Above 900 Super LED: RED
-- LED Lights: Programmable, Single Light
--
-- (2) Rear Intersection Lts : Whelen 700, (Super LED) IATS
-- Flanges: (2) 700-Chrome Flanges for lights above
-- Locations: (1) over each rear wheel well opening.
Make sure these lights are the same height on both sides
--
-- Light: Whelen 700, Super Split RED/WHITE LED/CLEAR LENS, Program ILOS
-- Opt A Programmable Lights Split Color - Color 1 Flashes Opposite Color 2
-- Lens color for Above LED Light to be: Clear
-- LED Color for Above 700 Super LED: RED/WHITE
-- Rear Intersection Lights Switched: PRIMARY / SECONDARY
--
-- (2) Rear Warning Lts: Whelen 900, (Super LED) ilos
-- Flanges: (2) 900-Chrome Flanges for lights above
-- Location: REAR, (1) in EACH Upper outer corner.
-- Light: Whelen 900, Super RED LED/CLEAR LENS, Programmable ILOS
-- Lens color for Above LED Light to be: Clear

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DESCRIPTION

|-- LED Color for Above 900 Super LED: RED

|-- LED Lights: Programmable, Single Light

|--

|-- (2) Rear Warning Lts: Whelen 900, (Super LED), IATS

|-- Flanges: (2) 900-Chrome Flanges for lights above

|-- Location: REAR, (1) aligned w/ EACH upper window in RA doors.

|-- Light: Whelen 900, Super AMBER LED/CLEAR LENS, Programmable IATS

|-- Lens color for Above LED Light to be: Clear

|-- LED Color for Above 900 Super LED: AMBER

|-- LED Lights: Programmable, Single Light

|--

|-- (1) Rear Center Warning Lt: Whelen 700, (Super LED)

|-- Flange: (1) 700-Chrome Flange for lights above

|-- Light: Whelen 700, Super RED LED/CLEAR LENS, Non-Programmable ILOS

|-- Lens color for Above LED Light to be: Clear

|-- LED Color for Above 700 Super LED: RED

|-- Brake Light Override: Wire into rear warning lights above

Includes FLAS-ULF44 (1)

Flasher unit to flash lights during warning cycle.

|-- Override Function: During ALL modes of operation

|--

|--

ELECTRICAL - CELL 3

|-- Customer Supplied Part(s) : NONE

|--

Secure Idle System Ram Truck Installed 2019-2020+ EIDLE751A

LOCK-EIDLE751a > only for PUSH-BUTTON ignition and colum shifter trucks.

>

Kit installed by AEV with push button installed to right of steering column with labels in chassis cab.

|-- (2) Rechargeable Flash Lt: Streamlight E-Spot Litebox LED-C4, Orange

Model #45865

Orange

|-- Location: M-2 Compartment, wall No 1, NOT ON/NEAR FLOOR!

Mount as high as possible on wall #1 between uni-strut track

|-- Powered: 12v Constant Hot

Hand Held Spot Light: Eagle Eye, Rubber Housing

Hook-07: Clip-onto spot light ring

|-- Hardwire the light to the center console

|-- Cab Spot Light: None

Not Require by KKK-F

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DESCRIPTION

| - - AEV Traumahawk Telematics Declined, Not required

Batteries: 4 - Battery System - Type I Diesel Only

| - - Batteries: (4) Batteries, ILOS Type I

| - - Batteries: (2) Under hood, (2) in M8 Cmpt

| - - Battery Make: (2) OEM, (2) Random Make 800 CCA Each

2 Aftermarket Battery Brand must match.

| - - Emergency Start Circuit - (4) Battery System, Switch in Console

| - - Batteries Wired: (2) Through charge relay system

| - - Battery Switch: Cole Hersee 2484-16 Paddle, T1 center console

Cole Hersee Paddle style battery switch powers up and shuts down the CONVERSION only! Chassis related circuits shall remain wired in the OEM configuration per Ford QVM Bulletin No 63.

SWITCH LOCATION: Drivers' side of center cab console.

| - - Batteries Wired: Parallel for higher amperage

| - - IOTA smart charge controller IQ-4 Installed

This controller will help with the life of the batteries. Connect to 75amp IOTA battery charger

| - - Battery Charger, IOTA, 75A IATS

| - -

PWR Door Locks: Module Doors - Full Mod T1

Robinson roll up door lock to be tied into door locks. Will lock with chassis door locks

Install a hidden unlock switch in cabinet B to unlock roll up door on ALS

| - - Door Locks, Tied into OEM System

Module power locks are tied to the Chassis power lock system

| - - OEM Key Fob: Included w/Chassis Unlock Mod Doors

Must also operate the Module Power Door Locks Optioned.

| - - Door Lock Switches : Integrated in Interior Entry door Handles

| - - ONLY the following doors shall have power door locks:

| - - Electric Door Lock: (M-1A) Upper Left Front Compartment,

| - - Electric Door Lock: (M-1) Left Front Compartment

| - - Electric Door Lock: (M-2) Left Middle Compartment

| - - Electric Door Lock: (M-3) Left Rear Compartment

| - - Electric Door Lock: Rear Access Doors

| - - Electric Door Lock: (M-5) Right Rear Compartment

| - - Electric Door Lock: (M-6) Right Rear, Forward Compt

| - - Electric Door Lock: Curbside Access Door

| - - Door Unlock Switch, Momentary, Exterior, hidden

NOTE: Installation of Remote Door Lock Switch feature may increase likelihood of unauthorized entry into vehicle. By checking this option, purchaser further agrees to hold REV or chassis manufacturer harmless for any loss of vehicle or contents caused by unlawful access.

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DESCRIPTION

|-- Location: Front Grille/Bumper Area

|--

Door Unlock Switch, Momentary, Exterior, hidden

NOTE: Installation of Remote Door Lock Switch feature may increase likelihood of unauthorized entry into vehicle. By checking this option, purchaser further agrees to hold REV or chassis manufacturer harmless for any loss of vehicle or contents caused by unlawful access.

|-- Location: Cabinet B

Install a hidden unlock switch in cabinet B to unlock roll up door on ALS

|--

-- Kickplate Camera 2020+ Ram truck camera displays in OEM RAM RA2 Radio
Ram trucks parts, installs in kickplate only with short harness
order from local RAM trucks

Circuit Board, 12V: Multiplex LX1 Dodge 4/5500 ILOS

|-- Voltage Monitor, LX-1, w/ Warning Light

|-- LX-1 Standard Module door Open Alarm and Icon on Front Display

|-- Circuit Protection, 12V: FET - Auto-reset

|-- LX1 Main Switch Panel Location :

|-- In Cab Console

|-- In Cab Console

|-- Patient Area LX1 Panel:

|-- Pt Area LX1 Switch Panel: One Standard In Patient Compartment

|-- Switch Panel Located: Streetside A/A

|-- Patient area switch panel mounted :flat to action wall std

|-- Sequencer, LX1, with load manager,

|-- Type I - CAB Wood Console: Pass Thru - 14" OAW ILOS

Add additional venting - The standard vents are not cooling enough for the customer.
Console 14" wide

Round corners on console - 4" flat space on top of console

|-- Console Finish: Black, Textured "Easy Grip"

|-- Add-on Console: Type 1

Round corners on console - 4" flat space on top of console

|-- Drink Holder: (2) In Add-on Console, Big Gulp Size

|-- Drink Holder Location: Front

|-- (2) 3" slot for (2) Computers behind Gloves

|-- Customer Radio: Space for Customer installed Radio Heads

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DESCRIPTION

| - - Glove Storage: (4) Glove Box Storage Behind Drink Holders
No dividers

Glove boxes are 10" long x 5 1/4" wide 3 1/8" high and will be stored on their ends

| - - Console Finish: Black, Textured "Easy Grip"

| - -

| - -

Back-up Alarm: Standard 102DB

| - - Cut Off Switch: NONE

Ground Straps, Module to Frame: (Qty 4) Braided

Converter , 125V to 12V: NONE

Inverter : Vanner LIFESINE 1100 Pure Sine Wave, w 55watt 3 stage charger

| - - Portable Equip Charging Circuits: Included in Inverter

| - - PREWIRE LOCATION: (1)Cab Console, (1) Behind A/A

| - - Portable Equip Pwr Source: Constant Hot

| - - Battery Charger/Conditioner: 55A - Built into Inverter

Battery charger will not be hooked up

| - - Built-in Battery Charger: DO NOT Wire to Batteries

| - - Inverter Location: M-1A (ULF) Compartment

Low Voltage Indicator: Amber with Buzzer

COMMUNICATION RADIO(S) RELATED**RADIO POWER**

| - - Radio Power No 1: 30A, Pos and Neg, 10 awg Wires

| - - Radio Power Source: Battery (Constant) Hot

| - - LOCATION: Behind Passenger's Seat

| - - Radio Power No 2: 30A, Pos and Neg, 10 awg Wires

| - - Radio Power Source: Battery (Constant) Hot

| - - LOCATION: Behind Passenger's Seat

| - - Radio Power No 3: 30A, Pos and Neg, 10 awg Wires

| - - Radio Power Source: Battery Switch Hot

| - - LOCATION: Behind Action Area Board

| - - Radio Power No 4: 30A, Pos and Neg, 10 awg Wires

| - - Radio Power Source: Battery Switch Hot

| - - LOCATION: Curbside Action Area

| - - Radio Power No 5: 30A, Pos and Neg, 10 awg Wires

| - - Radio Power Source: Battery (Constant) Hot

| - - LOCATION: Behind Passenger's Seat

ANTENNA LEADS

| - - 800mhz NMO58U-NC Cable Base #1 & Customer Installed Antennae Puck
MOUN-PCTEL 30 foot cable, no end coiled, other end has base.

& Customer supplied Antennae puck to attach to base,

| - - Roof Location: Roof Port #2

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DESCRIPTION

| - - Termination Point: Behind Driver's Seat
Back wall to hook into trunk

| - - Radio Equipment Mounting Board Speedliner Black
Install a plate as big and as wide as possible on back wall from passenger's seat over to fridge

(2) pieces of hat channel with 3/4" air space behind it on each side of fridge on back wall
- speedlined black

| - - Conduit No 1: 1 1/2", with pull wire

| - - CONDUIT ORIGINATION POINT: Electrical Circuit board cabinet

| - - CONDUIT TERMINATION POINT: Behind Driver's seat

| - - Conduit No 2: 1 1/2", with pull wire

| - - CONDUIT ORIGINATION POINT: Electrical Circuit board cabinet

| - - CONDUIT TERMINATION POINT: Behind A/A Board (Panel)

| - - Patient Area Radio : None

| - - Lind Adapter - For Dell Laptop DE2045-4955 72" bondi plug

Lind adapter wired and the output run into the slot behind the glove holder in the front console and mount lind adapter in console.

Constant Hot

125V SHORE LINE AND OUTLETS Dodge

| - - Shore Line Inlet: 20A Super Auto Eject, ILOS (Dodge)
Label "ENGINE SUPPORT AND OUTLETS"

| - - Inlet location: Aft of Left Front compartment

| - - Indicator Light, Shore line: Weather proof, power by SL, Green
Indicator light located above shore line inlet.

| - - Cover, Red, Shore Line Inlet : 20A Super Auto Eject, ILOS
Cover needs to be round style

| - -

| - - Shore Line Inlet No.2: 20A Super Auto Eject, IATS
Label: A/C

| - - Inlet location: Aft of Left Front compartment

| - - Indicator Light, Shore line: Weather proof, power by SL, Green
Indicator light located above shore line inlet.

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DESCRIPTION

| - - Cover, Yellow, Shore Line Inlet : 20A Super Auto Eject, STD
Cover needs to be round style

| - -

| - - **125 Volt OUTLETS**

| - - 125 VAC Outlet, No 1: 15A, Hospital Grade, IVORY

All 125 VAC outlets shall be back lighted when power is applied to the outlet.

| - - LOCATION: Action Area, standard location

| - - Outlet mounting ORIENTATION: Vertical

| - -

| - - 125 VAC Outlet, No 2: 15A, Hospital Grade, IVORY

| - - LOCATION: RF ALS, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - -

| - - 125 VAC Outlet, No 3: 15A, Hospital Grade, IVORY

| - - LOCATION: RF ALS, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - -

| - - 125 VAC Outlet, No 4: 15A, Hospital Grade, IVORY

| - - LOCATION: Telemetry Area, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - -

| - - 125 VAC Outlet, No 5: 15A, Hospital Grade, IVORY

| - - LOCATION: Rear of add on console

| - - Outlet mounting ORIENTATION: Vertical

| - -

| - - 125 VAC Outlet, No 6: 15A, Hospital Grade, IVORY

| - - LOCATION: RF ALS, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - -

INTERIOR 12 Volt OUTLETS

| - - 12 Volt outlets two separate single outlets

| - - 12V Outlet, No 1: Power Point Single - Wire thru Med Isolator

| - - LOCATION: Action Area, standard location

| - - Outlet mounting ORIENTATION: Vertical

| - - Power Source: Medical Isolator , Battery (CONSTANT) Hot

| - -

| - - 12V Outlet, No 2: Power Point - Wire thru Med Isolator

| - - LOCATION: RF ALS, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - - Power Source: The SAME as outlet No 1

| - -

| - - 12V Outlet, No 3: Power Point - Wire thru Med Isolator

| - - LOCATION: RF ALS, (See Drawing)

| - - Outlet mounting ORIENTATION: Vertical

| - - Power Source: The SAME as outlet No 1

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DESCRIPTION

|--

|-- 12V Outlet, No 4: Power Point - Wire thru Med Isolator

|-- LOCATION: RF ALS, (See Drawing)

|-- Outlet mounting ORIENTATION: Vertical

|-- Power Source: The SAME as outlet No 1

|--

Siren: Whelen, WS295HFSA7, Dodge

-- Siren Spkr: CPI, Throuh the Bumper SAD/P3821 - 19 - D35/45/5500 ILOS 2019+
 This speaker is a surface mounted siren speaker.

|-- Siren / OEM Horn Switch: In Cab Console

|-- microphone clip not installed Tie to Siren Microphone cord.

Air Horn System: BUELL - Dodge

|-- Air Horns ACTIVATION: (2) Momentary Switches in Console

|-- Actuator switch 1/8 " thick Aluminum guard installed, Each

GUAR-ACTUATOR installed around the indicated switch. polished aluminum switch
 guard on 3 sides with smooth edges.

|-- Air Tank Mounted to Frame Rail

|-- Emergency Master Hot

|-- Compressor: Buell #6540, 20% Oil less Intermittent Duty

|-- Compressor Location: M-1A Compartment

|-- Air Horn Location: On wedge over passenger's side of cab

|-- Left Air Horn: 10" Buel Strombos Horn, Chrome, No 1061 (493 Hz)

|-- Right Air Horn: 12" Strombos Horn, Chrome, No 1062 (396 Hz)

|-- Air horn mounted system Standard chrome finish

CABINET SHOP - Modular

|--

ALL DIMENSIONS ON ORDER WILL HAVE A VARIABLE OF + OR - 1/4"
 Unless specified as a minimum dimension.

|--

Cabinet Configuration

Mica Color: Gloss Gray D355-01

|-- All Cabinet interiors Standard Pre-laminated > WHITE

|--

LEXAN Type/Color: Lexan - CLEAR

|-- Window Handles: Full Length Extruded

|--

Attendant Seat EVS Comfort 1882P4B 6 deg Child Seat w Per4max ILOS

-- Att Seat:EVS, 1882P4B 6 Deg Comfort Child Safety Seat Dove Gray,Per4Max Black
 ARMRESTS are permitted on this seat
 Seat back angle fixed, no recline function.

|-- BASE: Swivel base for EVS Child Seat Option Handle on RIGHT std

(2) Position Swivel, Forward or Rearward, Only

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DESCRIPTION

| - - Attendant Seat, Armrest: None

AC CABINET: Evaporator, Std Location Behind Att Seat

| - -

LF Cabinet, Behind Att Seat: Cabinet "H"/(Elec Cab)

Leave cabinet open in the back to let in more air flow into M1.5

| - - Plastic Vent: (2) Total, 1 column x 8 row, Vent 01

| - - Door, Single Solid Flush Fitted Electrical Area

| - - TRIM: U-shaped Door, J-trim opening

| - - Hinge Orientation: RIGHT

| - - Hinge: 1 1/2" Stainless Steel Piano Hinge

| - - Lever Latch: Non-locking - Black Finish Non Storage areas, no rating applied

| - -

Cabinet, (4) Glove Storage, over C/S Entry Door

Glove boxes are 10" long x 5 1/4" wide x 3 1/8" high

| - - Door: Overlay He, 3/8" Lexan - 4 glove dispense thru

| - - Round Pull Latch: Non-locking - Chrome Finish

| - - Stowage rating label - Southco round latch 10 pounds applied each

| - -

CURBSIDE UPPER: Over S/B, Mods

| - - Cabinet K1 & K2: (2) Openings with flush center divider

| - - Door: Single Flip Up 3/8" Lexan

| - - Hinges: Reel Torque

| - - Round Pull Latch: Non-locking - Chrome Finish

| - - Stowage rating label - Southco round latch 10 pounds applied each

| - -

CURBSIDE REAR STORAGE CABINET: NONE

| - -

RF ALS Cabinet: Std T-1

| - - Check the specified Walk through Door type (Station 5)

| - - Cabinet I-1: Custom

| - - Section for Climate control (see climate control cabinet section to purchase)

No doors on this section,

space sized for Climate control cabinet choice

| - -

| - - Cabinet I-2: Standard

| - - Door, Roll up, ROM, Full Height ALS Compliant

Satin aluminum finish

Lower Key lock

Lower bar latch installed

Roll up lock tied into door locks

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DESCRIPTION

- | - Stowage rating label - Robinson ROM Roll up Door 80 pounds entire area
- | - Shelf Track: Small alum Unistrut type
- | - (2) Shelves: Adjustable mica over substrate with Alum Trim

Notch shelves for wiring

- | -

- | -

Right Rear Cabinet: Cover over M-5 compartment

- | - Inside access into M-5: Face Aisle

The inside access opening shall positioned on the forward half of M-5 compartment.

The clear opening shall be 8" wide by 32" tall.

IF SPECIAL SIZE opening is required, please define; _____ " W x _____" Tall

- | - Door, Single Solid, Flush Fitted
- | - TRIM: U-shaped Door, J-trim opening
- | - Hinge Orientation: RIGHT
- | - Hinge: 1 1/2" Stainless Steel Piano Hinge
- | - Round Pull Latch: Non-locking - Chrome Finish
- | - Stowage rating label - Southco round latch 10 pounds applied each

- | -

- | -

Squad bench alternatives - Curbside seating

- | - Curbside seating platform - Vinyl flooring to match main floor
- | - Squad Head storage cabinet

Install a cabinet 12" deep accessed from CSE door to hold supplies - Wood door hinged right with non-locking chrome pull latch

- | - Door, Single Wood
 - | - Hinges: Stainless Spring Loaded
 - | - Hinge Orientation: RIGHT
 - | - Round Pull Latch: Non-locking - Chrome Finish
 - | - Stowage rating label - Southco round latch 10 pounds applied each
 - | - Bio-waste/Sharps No 1: Roll-out DRAWER
 - | - Drawer Slides: Full Extension, Detachable 130 LB capacity STD 18" long
- Slides installed Vertical at Sides ONLY. 18" Long

- | - Round Pull Latch: Non-locking - Chrome Finish
- | - Stowage rating label - Southco round latch 10 pounds applied each
- | - LOCATION: At head of Squad Bench, Roll out toward aisle
- | - (2) WASTE CONTAINER: Rubbermaid #2955 Beige (CANO-03DB)
- | -

- | - 1/2" Solid Surface Squad Head Storage Top Tray:

The tray shall have a lip. The tray lip shall come up to the front and overlay the face.

- | - Gibraltar (Solid Surface) Material COLOR: Milk Spectra (White)
- | -

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DESCRIPTION

|-- Squad area Drawer Facing Seat

|-- Drawer Front: Flush Fitted

|-- TRIM: U-shaped Door, J-trim opening

|-- Round Pull Latch: Non-locking - Chrome Finish

|-- Stowage rating label - Southco round latch 10 pounds applied each

|-- Drawer Slides: Full Extension, Detachable 130 LB capacity STD 18" long

Slides installed Vertical at Sides ONLY. 18" Long

|-- Round Pull Latch: Non-locking - Chrome Finish

|-- Stowage rating label - Southco round latch 10 pounds applied each

|-- Interior MICA Color: White cabinet liner

|-- Curbside seating options

|-- Captain : EVS 36" Side Slide System

Parts

BASE-188TRS 188 track system swivel short

TRAC-EVS36

There must be a minimum of 36" of available width in the location this is being installed so there will be sufficient clearance.

|-- Squad Bench Seating: EVS 1790 with Per4Max Black Belt

Mickey Body Note : Wheel housings cannot exceed 6" in height, from top of floor structure to the top of the housing

|-- Squad Bench Seating: EVS 1790 Convertible Dove VAC with BLK Per4max

|--

|-- Intraxx (1) section up to 40" installed above countertop

Requires sub-plate secured to module tubes before cabinet installation.

|-- Cabinet A: Standard

Make taller than standard but keep approximately 21" height in telemetry area for Zoll X series bracket

|-- Shelf Track: Small alum Unistrut type

|-- (2) Shelves: Adjustable mica over substrate with Alum Trim

(1) Each side of Divider

|-- Doors; Cabinet A Secure Latch Restocking Sliding Window Top hinged

|-- Stowage rating label Secure Latch Restocking Sliding Window 30 pounds applied

|--

|-- Cabinet B: Non Angled

|-- Doors; Cabinet B Secure Latch Restocking Sliding Window Top hinged

|-- Stowage rating label Secure Latch Restocking Sliding Window 30 pounds applied

|-- Shelf Track: Small alum Unistrut type

|-- (2) Shelves: Adjustable mica over substrate with Alum Trim

(1) Each side of Divider

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DESCRIPTION

|--

|-- Cabinet Over CPR: Over 24" wide Side seat

|-- Door: Single Flip Up 3/8" Lexan

|-- Hinges: Reel Torque

|-- Round Pull Latch: Non-locking - Chrome Finish

|-- Stowage rating label - Southco round latch 10 pounds applied each

WALL CABINET: CPR Seat w/Telemetry

|-- Action Area: No Armrest

|-- Intraxx (1) section Streetside up to 40" installed below action area

Requires sub-plate secured to module tubes before cabinet installation.

|-- 1/2" Solid Surface A/A Tray

The tray shall have a lip.

The tray lip shall come up to the front and overlay the face.

|-- Sharps: Turn Sideways

Box out in M-2 for Action Area only access Bio-waste.

|-- SHARPS CONTAINER: 2-Gallon Sharps-A-Gator (CONT-02)

|-- Gibraltar (Solid Surface) Material COLOR: Milk Spectra (White) 9077ST

|-- Action Area Board: Black Grip See Station No 6 for content

|--

|-- Cabinet C: Standard

Install vent slots in both sides of doors

|-- Doors, Double, Overlay Hinged, 3/8" Lexan - LG

|-- Hinges: Stainless Spring Loaded

|-- Hinge Orientation: (1) RIGHT and (1) LEFT

|-- Lever Latch: Locking - Black Finish, Keyed Different

Need to indicate what KEY number to set the key to, for the order.

|-- Stowage rating label - Black Lever latch 8 pounds applied each

|-- No Inside Access to Exterior Compartment

|-- Shelf Track: Small alum Unistrut type

|-- (2) Shelves: Adjustable mica over substrate with Alum Trim

|--

|-- Cabinet D: DELETE

|--

|-- Cabinet E: DELETE

|--

|-- Cabinet F: Custom

Window track will be large enough for the single piece of lexan to slide all the way open to give full access to the cabinet. Install a polycarbonate handle to open window - see photo on file

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DESCRIPTION

- | - - Cabinet O1: Medvault
- | - - CPR Side Seat: 24" inch - Single Position - Standard
- | - - Back Rest: Fixed to Back Wall of CPR Seat w/clips
- | - -
- | - - Telemetry Area:
- | - - 1/2" Solid Surface Telemetry Area Tray:
- | - - Gibraltar (Solid Surface) Material COLOR: Milk Spectra (White)
- | - -
- | - -
- | - - P4 - 4-Point PER4MAX Restraint System - with replacement indicator W/CPR
- | - - (0) on Squad Bench, (1) CPR Side Seat Per4Max Above bench Black Belts

BELT-F151856

with mounting bracket at base

- | - - S/B: (3) Sec patient restraints - 9" Sleeves Face of Bench
- | - - S/B: (3) Sec patient restraints - 5" Sleeves By Hinge
- | - - Per4Max Four-Point Seatbelts: Accept and Install Full Feature
- | - -
- | - -

CABINET SET - CELL 4 - MOD

Sub Floor, 3/4" Plywood, Standard

Flooring: Lonplate - #161 Metallic Gray

- | - - Flooring Main Edge: 3" Recessed (1/2" deep) roll-up
- | - - Rear Threshold, Covered with Black Speedliner, 6" W x Full W at rear doors
- | - - C/S Stepwell Threshold, Yellow Speedliner Covered Smooth Aluminum
- | - -
- | - -

COT MOUNT HARDWARE: (Short Size Mod)

- | - - Cot Mount: Stryker, No 6390, Power Load, Installed

Not Compatible with cots other than Stryker!

This item priced for Domestic USA usage only.

>>> Caution, Power load head consumes floor space toward attendant seat. Spacing review between seat and cot is recommended. >>

- | - - mass casualty kit not requested
- | - - Cable Extension for Stryker Powerload System

CONN-DTP062S**CONN-WP2S 1****CONN-SOCKET 2**

- | - - 12v power feed location FRONT for Stryker power load 6390

The 12 volt feed will be drilled and fed through the template FRONT hole for a Stryker power load system. The 12volt power shall be brought through the floor, with Heat shrink connectors installed.

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DESCRIPTION

| - - Cot Position No 1: PRIMARY CENTER POSITION,
Maintain 12" between Cot and S/B.

| - - Primary Cot position under floor reinforcement
Install 8 inch wide by 5 long 1/2" aluminum reinforcement at primary cot position.
(Primary cot position only - REV Std)

**If custom location is desired, must be specified below.

| - - Cot mount set up for: Stryker Power-Pro 6506

| - - Cot Stop, Block: Stryker Power/Performance load. Install hook with kit

| - - Cot mount set up for: Stryker Power-Pro 6506

| - -

| - - Q Straint System: NONE

OXYGEN / AIR / VACUUM System:

| - - Oxygen Outlet No 1: Amico Console - Ohmeda/Ohio Diamond Style

| - - LOCATION: Action Area

| - - Oxygen Outlet No 2: Amico Console - Ohmeda/Ohio Diamond Style

| - - LOCATION: Action Area

| - - Oxygen Outlet No 3: Amico Console - Ohmeda/Ohio Diamond Style

| - - LOCATION: Curbside Wall, over the head of the S/B

| - - Oxygen Outlet No 4: Amico Console - Ohmeda/Ohio Diamond Style

| - - LOCATION: Center Pad of Liner Panel, Over Head/Chest

| - - Port Cyl Rack No 1: Zico QR-D-2 - D or Jumbo D - No Strap Req
Through bolt the rack to metal.

| - - Location: Side of ALS

| - -

| - - Port Cyl Rack No 2: Zico QR-D-2 - D or Jumbo D - No Strap Req
Through bolt the rack to metal.

| - - Location: Side of ALS

| - -

| - - Rack No 1: Zico OTS M-Cylinder LIFT Switch recessed on door, Motor Left, ILOS
Make sure Oxygen Hose is long enough for lift to be fully deployed.
Compliant to SAE J3043, August 8, 2017.

| - - Activation, Zico O2 Lift, Door Mounted
Mounted on compartment inner door panel

| - - Oxygen Hose Retractor: Hubbell Tool Balancer

| - - Cylinder Type: OXYGEN - Green Colored Hose
Regulator connection Nut: 9/16" RH thread.

| - - Rack Location: M-1(LF), Wall #2

| - - Regulator, Oxygen: Has LX1 Transducer, Inspected and Installed
Installed on O2 line for pressure test,
Regulator and Transducer connected and left installed on Oxygen hose.
Tagged with Inspector signature/Date

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DESCRIPTION

Protected for shipment and left on the hose, Plastic restraint tie to the oxygen bracket for shipment

> Required under Change notice 11, July 1, 2018 .

| - Regulator Wrench: Cast aluminum, OXYGEN w/ cable lanyard

| - -

| - Vacuum System: SSCOR regulator/gauge panel in A/A

| - Collection Canister w Clip: Bemis, 1200 CC Capacity -J3043 retention compliant

LOCATION: In Action Area, to the left of A/A console box.

with SSCOR canister retention clip

| - VAC Plumbing: Direct from panel to canister - NO Outlet

| - Vacuum Pump: 49 State

| - Location: M-1a Compartment

| - -

TRIM / DOOR ASSEMBLY - CELL 5

| - Interior window and aluminum trim with standard satin finish- std

| - Fire Extinguisher, 5 pound, Kidde ABC Installed, ILOS

Part No: EXTI-01

Must be mounted Vertical to meet SAE Safety testing.

Can not lay down in the vehicle.

| - Fire Extinguisher installed in chassis cab install at delivery

| - Fire Extinguisher mounting bracket - Use std fork with band included Installed

Compliant mount when mounted vertically ONLY. do not lay down this bracket.

| - Fire Extinguisher, 5 pound, Installed, IATS

| - Fire Extinguisher installed behind att. seat in front of H cabinet

| - Fire Extinguisher mounting bracket - Use std fork with band included Installed

Compliant mount when mounted vertically ONLY. do not lay down this bracket.

*****DOOR DEPARTMENT - Full Mod*****

| - Handles, Ext: Tri-mark 030-1875, Free Float, Polished CNNC finish

| - Interior Release: All Entry Doors, with bezel Emergency Access

| - Grab Rail, (1), 18" Gray Antimicrobial Rear Entry Assist std.

Part No: RAIL-BK18EF

Located : Module interior at the rear entry, mounted to the M5 compartment filler. Rail is to be through bolted into M5.

| - Grab Rail, C/S wall, curve out over C/S Entry, NONE

| - -

Entry Door Panels, Windows and Hardware

| - Interior Grab Handle Color: Gray Antimicrobial

| - Grab Handle, CS Entry: (1) 3-pt "L" Shaped 90, Gray Antimicrobial New 5-12-16

Install CS door handle after cabinet installation. Close the doors and check for pinch points or cabinet interference.

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DESCRIPTION

| - - Grab Handles, Rear Access: (2) 3-pt "L" Shaped 90, Gray Antimicrobial New 5-12

| - - Grab Rail, C/S wall, curve out over C/S Entry, Gray Antimicrobial

| - - Door Panels: Mica over Smooth Alum/Uph/Alum DP Lower

The mica is laminated to smooth aluminum.

| - - Curbside Lower Door Panel: Diamond Plate

| - - Multi-Color Printed LOGO: (3) Entry Doors, Customer Logo, requires clear image

Printed Multi-color logo onto panel, Back side lighted with LED lighting.

ENG > to VENDOR

| - - UPPER Windows: RA Doors, Fold Out Tinted Glass 17.3"W x 19.3"H

| - - UPPER Window: CS Access, Fold Out Glass, std tint ILOS

Talk Through Window: - OEM SLIDING WINDOW

| - - Sliding Window Locking Pin: 1/4" with Lanyard

| - - Dri-Dek Compt Floors and shelves, Black

| - - Life Pak Bracket: Zoll X-Series Defibrillator, Surface Mount (Limited QTY)

Surface Mounted NCE X9000 bracket, with overhead grip to defibrillator

SAE compliant.

| - - Monitor Mounting: Bolted in place

Location: In Telemetry Area

| - -

| - -

ELECTRICAL Point to Point - CELL 6

| - - 120 VAC/ 12vdc Portable Fridge-Freezer Dometic CFX3 45W , Installed

Portable cooler/ Refrigerator with compressor.

Single zone cooling

125 VAC cord included

12v cord included

Requires space above to open lids.

SIZE 17.91 inches deep x 28.54 inches long x 18.54 inches tall (plus clearance to open lid)

Has drain plug.

LED control panel on face of cooler, WI-FI capable to control temperature.

12volt power outlet included with this option in pricing.

Slate powder gray exterior color

| - - Location: Behind Driver's Seat

| - - Wood platform w Black Ez grip for Crew Cab Dodge, 2 storage access IATS

Cabinet shop to build print DORCHESTER STORAGE COVER

install two locking lever latches.

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DESCRIPTION

| - - Strap: 2" Webb, w/ Chrome Metal Seatbelt buckle w footman loops IATS
This strap is to secure things from moving while the vehicle is in motion, and is not designed to be a crash stable securing device.

| - - 2" Footman Loops: Locate back from jamb
| - - Accessory Load Manager: For Cooling Cabinet or Fridge
| - - Non-Compliant to 3.11.3 J3058, cabinets Not Tested, to SAE J3058 No Rating
Item is not tested to J3058, or not rated.

| - - CAAS Exception to C.11.3 Storage Compartments and Cabinets Design
An Exception has been taken to one of the following conditions;
C.11.3.
subpart 4 Doors shall have positively locked latches that are designed to remain closed during transports.

| - - Knox Box Medvault 2.5 Mini Model 5230 Recess Mount (Has Flange)
Located in O1 Cabinet

Recess mounted by flange
Door is hinged on RIGHT (no other option)
Knox part # 5230R3K
Includes audit trail, Knox WIFI, rubber ducky antenna, - standard -Key over-ride
Does not include administrative software. The department must have Cloud software license on file to buy this Knoxbox product. Otherwise they must purchase the software.

| - - fleet software for KNOX not required
Temp Controlled Cabinet, Mermaid 1.5 Cu Ft, 12V, MK15 S/S
Stainless Steel
NOTE: Make sure that a Drain Hose with kazoo valve has been ran for this unit !

Compressor on rear - Controls on side of ALS - Constant Hot at all times

36" of square vent - Fridge needs hole 4 1/2" round

| - - Mermaid Standard Medeco Cam key Lock Installed
Includes TWO Medeco coded barrel keys.

| - - Accessory Load Manager: For Cooling Cabinet or Fridge
| - - Non-Compliant to 3.11.3 J3058, cabinets Not Tested, to SAE J3058 No Rating
Item is not tested to J3058, or not rated.

| - - CAAS Exception to C.11.3 Storage Compartments and Cabinets Design
An Exception has been taken to one of the following conditions;
C.11.3.
subpart 4 Doors shall have positively locked latches that are designed to remain closed during transports.

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DESCRIPTION

|-- Location: I-1

Action Area Light: 12V, LED, Surface Mount

|-- Light Location: Action Area

UPHOLSTERY - CELL 7

Upholstery Color: Light Gray(Dove) Vac form

|-- Center Trough Upholstery Color: Color Key to Rest of Truck

|--

Uph Joint Type: Vacuum Formed - Seamless

Squad Bench seat cushion cut-outs: None

|-- Post And Wheel Cups: NONE

Head Protection: Pad over CS Entry Door

Head Protection: 2" Pad over Rear Access Doors, Full Width

PAINT - STRIPES - DECALS

|-- Undercoating : Per QVM Guidelines, STD

Reflective Tape: White Reflective On Painted edges of Exterior Door Frame

Primary (Over All) Color: White (YZ)

|-- Flip Step Reflective/Prismatic Tape: Red/White/R/W/R/W/R

|-- Tape Stripe: NONE (KKK-F Deviation)

|-- Non-Compliant to KKK-F 3.16.2 ;Exterior Safety stripe to be Orange

|-- Paint Belt: NONE

|-- Pin Stripe: NONE

|--

|-- Roof Paint: Color and finish quality to be GLOSSY

|--

Special Striping: Chevron Items: NONE

Lettering: NONE

|--

Drip Rails: Bright Aluminum, De-burred and rounded corners

Include a drip rail over the C/S Entry Door.

DETAIL - SHIP LOOSE ITEMS

|-- Flow Meter: 0-25 LPM Dial Orifice type, Oxygen, w/ Ohio adapt

|-- Drip Rails: Detail-Refer to Paint Section for Drip Rail Information

Include a drip rail over the C/S Entry Door.

|-- *Check front of W/O under chassis section for Add' items*

|--

|-- Owner's Manual USB Flash Drive ship loose

|-- Printed Owner's Manual Not Required

|-- (2) Flow Meter Thorpe-Tube style 0-15 LPM Oxygen, Ohmeda/Ohio latch, ship loose

0-15 LPM Thorpe vertical Tube style Oxygen green flow meter

Ohmeda/ Ohio latch connection

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DESCRIPTION

Glove Holder, Ship Loose: NONE

|--

Decals: KKK / DOT Pkg, - NONE/DELETE

|-- Decals: Star of Life for Mod Roof - NONE/DELETE

|--

Decals: NO SMOKING & SEATBELT, installed, cab & pt. area.

|--

AEV Logos: Installed on unit per AEV standard locations

Fire Extinguisher : NONE Delete Standard Ship Loose

Reflector Pkg: Body - 2ea, Side Fr Amber, Side Rear Red, Rear Red

|--

Post And Wheel Cups: NONE

Spare Tire: Refer To Chassis Section to See if it gets one.

Primary Cot: NONE included

|--

Secondary Stretcher: NONE included

|--

Indemnification Statement

The purchaser agrees to defend, indemnify and hold REV harmless from any claims, costs (including actual attorneys' fees), damages and liabilities caused in whole or in part by any alteration or modification of, or changes or additions to the Purchased Products OR use of product for purposes it was not designed or intended for.

== 148 x 95 T-1 Dodge Base Price - 20.001 06/28/21 ==

GENERAL CONVERSION**WORK ORDER STATUS:**

|-- For Confirmation

|-- CHANGE ORDER POLICY

|-- After Confirmation, Prior to Engineering

Change Fee is \$50 Per Item, Plus Option Cost

|-- After Confirmation, After Engineering Start

Change Fee is \$100 Per Item, Plus 150% Option Cost

>

Special order or non-stocking parts that are purchased for any ordered option that is subsequently deleted will be charged for and shipped loose.

|-- After Confirmation, After Production Start

Change Fee is \$100 Per Item, Plus 200% Option Cost

Additional labor charges above option costs may apply depending upon level of installation of affected part.

Special order or non-stocking parts that are purchased for any ordered option that is subsequently deleted will be charged for and shipped loose.

>>

Changes after production starts are the most disruptive.

05/11/2022

Job/Order No: 22OD27616

Page 33

DESCRIPTION

| - -
| - - ***END OF ORDER***

HGACBuy		CONTRACT PRICING WORKSHEET For MOTOR VEHICLES Only		Contract No.:	AM10-20	Date Prepared:	5/26/2022
<p>This Worksheet is prepared by Contractor and given to End User. If a PO is issued, both documents MUST be faxed to H-GAC @ 713-993-4548. Therefore please type or print legibly.</p>							
Buying Agency:	County of Moore			Contractor:	AEV / NORTHWESTERN EMERGENCY VEHICLES		
Contact Person:	Grant Hunsucker			Prepared By:	David Hudler		
Phone:	910-894-0626			Phone:	336-977-1015 (cell)		
Fax:				Fax:	336-246-8978		
Email:	ehunsucker@moorecountync.gov			Email:	david@nwev.com		
Product Code:	AM20AA06	Description:	Type I Ram 5500 AEV Traumahawk				
A. Product Item Base Unit Price Per Contractor's H-GAC Contract:							186,848.00
B. Published Options - Itemize below - Attach additional sheet(s) if necessary - Include Option Code in description if applicable. (Note: Published Options are options which were submitted and priced in Contractor's bid.)							
Description		Cost	Description		Cost		
02-B8-1D80 Body Mod		1,285.00	06-IG-0310 Vanner 20-1050 CUL		1,295.00		
02-B1-SW89 Curb Entry 2 step elon for o2		395.00	05-IL-0479 (4) Add'l LED Domes		326.00		
04-EA-14A8 Running Boards		1,515.00	05-IL-0491 LED Domes SS/SC		183.00		
04-BW ABX Rear Bumper		1,029.00	05-PL-LXF3 Front Across box		940.00		
04-SU-1707 Liquid Spring		9,188.00	05-PL-LXG5 RED/WHITE Front Across box		602.00		
04-BW-DPOO		2,436.00	05-PL-LU67 Rear Intersection lights		244.00		
04-BW-DP25 Aluminum Rear Kick plate		1,005.00	05-PL-LU47 700 LED'S over wheel well		197.00		
02-MV-M1BA M1A Compartment		498.00	05-PL-LXF3 900 LED'S (11) side and rear		2,585.00		
05-EL-49X7 Vista LED Rope Light		1,316.00	05-IL-204A Rechargeable flash lights		2,528.00		
04-AS-0305 Dplate Install on Lower Section SS/CS		828.00	06-AM-SAFC Safe Force model RS 4000		1,134.00		
05-HA-0654 Danhard 125 VAC System		3,518.00	Subtotal From Additional Sheet(s):		41,026.00		
05-HA-13HX Condenser		1,502.00	Subtotal B:		34,549.00		
C. Unpublished Options - Itemize below / attach additional sheet(s) if necessary. (Note: Unpublished options are items which were not submitted and priced in Contractor's bid.)							
Description		Cost	Description		Cost		
2022 Crew Cab Ram Type I 4X4 Chassis		6,220.00					
			Subtotal From Additional Sheet(s):				
			Subtotal C:		6,220.00		
Check: Total cost of Unpublished Options (C) cannot exceed 25% of the total of the Base Unit Price plus Published Options (A+B).				For this transaction the percentage is:		3%	
D. Total Cost Before Any Applicable Trade-In / Other Allowances / Discounts (A+B+C)							
Quantity Ordered:	1	X Subtotal of A + B + C:	268,643.00	=	Subtotal D:	268,643	
E. H-GAC Order Processing Charge (Amount Per Current Policy)						Subtotal E:	
						1000	
F. Trade-Ins / Special Discounts / Other Allowances / Freight / Installation / Miscellaneous Charges							
Description		Cost	Description		Cost		
			Subtotal F:				
Delivery Date:				G. Total Purchase Price (D+E+F):		269,643.00	

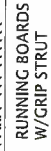
ADDITIONAL PUBLISHED OPTIONS

Description	Cost
06-BA-3FC1-4 Battery System	437.00
06-BA-3FW2 4 Emergency Start Circuit	418.00
06-EC-CBZ2 Multiplex LX1	6,160.00
06-EC-05LI Electric Door Lock (8)	832.00
06-SS-1313 Buell Air Horns	1,244.00
07-01-SEH7 Child Safety Seat	748.00
07-SE-0412 EVS Seating 1790	1,688.00
07-CA-48ZT Solid Surface	800.00
07-CA-4900 Solid Surface Telemetry Area	702.00
08-CR-09PL Stryker Power Load	23,277.00
08-05-0500 Zico O2 Lift	2,499.00
07-WC-LPTN Life Pak Bracket	1,423.00
TOTAL:	\$41,026.00

ADDITIONAL UNPUBLISHED OPTIONS

[illegible]

157



Compartment Dimensions

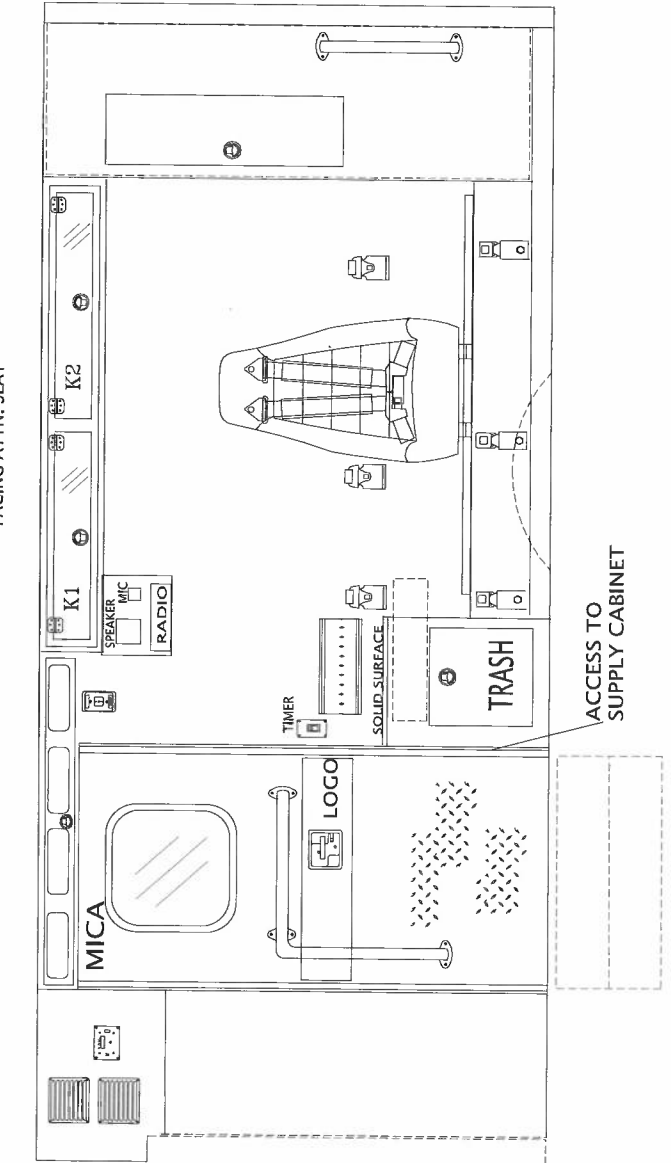
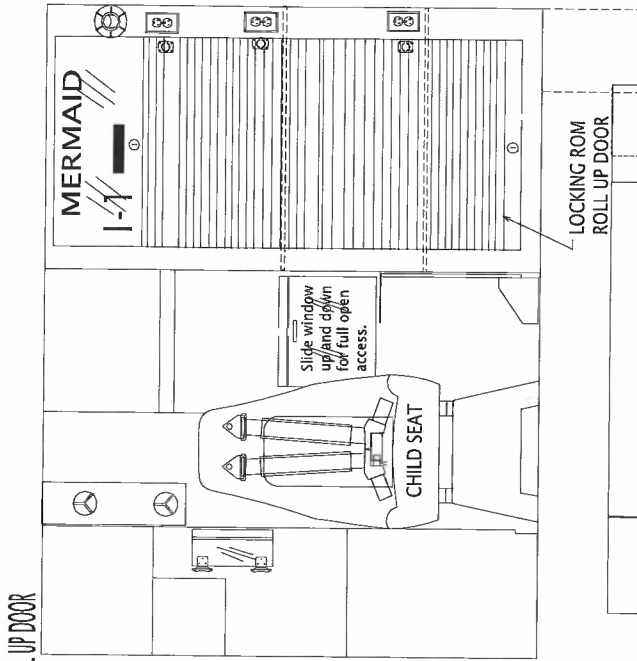
AMERICAN EMERGENCY VEHICLES

Type I, 157, Exterior

#27616-E REV:#0

M DATE1/19/22

These three are called



AMERICAN EMERGENCY VEHICLES

TITLE: Type I 157" x 95"
72" Headroom

DWG:#27616-i REV.#0

TRUCK#220D27616

BY:TLM DATE:1/19/22

BODY #:

AEV
DEMO



CERTIFICATE OF LIABILITY INSURANCE

OP ID: LS

DATE (MM/DD/YYYY)

04/01/2021

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER MILLER INSURANCE AGENCY P O BOX 390 WEST JEFFERSON, NC 28694		CONTACT NAME: Lewis W Shepherd PHONE (A/C, No, Ext): 336-246-7151 FAX (A/C, No): 336-246-5138 E-MAIL ADDRESS: lewis@millerinsurance.org PRODUCER CUSTOMER ID #: NORTEM1	
INSURED NORTHWESTERN EMERGENCY VEHICLES INC P O BOX 790 JEFFERSON, NC 28640		INSURER(S) AFFORDING COVERAGE INSURER A: EMPLOYERS MUTUAL INS CO INSURER B: INSURER C: INSURER D: INSURER E: INSURER F:	
		NAIC # 25186	

COVERAGES

CERTIFICATE NUMBER:

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL SUBR INSR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS			
A	GENERAL LIABILITY	Y	Y	2D24521	04/27/2021	04/27/2022	EACH OCCURRENCE	\$ 1,000,000	
	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY						DAMAGE TO RENTED PREMISES (Ea occurrence)	\$ 300,000	
	<input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR						MED EXP (Any one person)	\$ 5,000	
	GEN'L AGGREGATE LIMIT APPLIES PER:						PERSONAL & ADV INJURY	\$ 1,000,000	
	<input checked="" type="checkbox"/> POLICY <input type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC						GENERAL AGGREGATE	\$ 2,000,000	
							PRODUCTS - COMP/OP AGG	\$ 2,000,000	
A	AUTOMOBILE LIABILITY	Y	Y	2E24521	04/27/2021	04/27/2022	COMBINED SINGLE LIMIT (Ea accident)	\$ 1,000,000	
	<input checked="" type="checkbox"/> ANY AUTO						BODILY INJURY (Per person)	\$	
	<input type="checkbox"/> ALL OWNED AUTOS						BODILY INJURY (Per accident)	\$	
	<input type="checkbox"/> SCHEDULED AUTOS						PROPERTY DAMAGE (PER ACCIDENT)	\$	
A	<input type="checkbox"/> HIRED AUTOS						GARAGE	\$ 1,000,000	
	<input checked="" type="checkbox"/> NON-OWNED AUTOS						GARAGE AGG	\$ 3,000,000	
A	UMBRELLA LIAB	Y	Y	2J24521	04/27/2021	04/27/2022	EACH OCCURRENCE	\$ 5,000,000	
	<input checked="" type="checkbox"/> EXCESS LIAB						AGGREGATE	\$ 5,000,000	
	<input type="checkbox"/> CLAIMS-MADE							\$	
	<input checked="" type="checkbox"/> DEDUCTIBLE							\$	
	<input checked="" type="checkbox"/> RETENTION \$ 10,000							\$	
A	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY	Y/N	N/A	Y	2H24521	04/27/2021	04/27/2022	WC STATUTORY LIMITS <input checked="" type="checkbox"/> OTHER	
	ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NM)								
	E.L. EACH ACCIDENT							\$ 500,000	
	E.L. DISEASE - EA EMPLOYEE							\$ 500,000	
	DESCRIPTION OF OPERATIONS below						E.L. DISEASE - POLICY LIMIT	\$ 500,000	
A	PHYSICAL DAMAGE			2E24521	04/27/2021	04/27/2022	DEALER PH	2,100,000	
A	GARAGE KEEPERS			2E24521	04/27/2021	04/27/2022	GARAGE KE	1,000,000	

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (Attach ACORD 101. Additional Remarks Schedule, if more space is required)

CERTIFICATE HOLDER

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

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Agenda Item: III.L.
Meeting Date: July 19, 2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Randy Gould, PE
Public Works Director

DATE: June 17, 2022

SUBJECT: Polytec, Inc. Purchase Award

REQUEST:

MOTION TO: Award and approve the purchase of lime slurry to Polytec, Inc. in the amount not to exceed \$123,050.00 for fiscal year 2022-2023 and authorize the Chair to sign.

BACKGROUND:

An Invitation for Formal Bids (IFB) was issued June 1, 2022 for companies to provide lime slurry on an as needed basis to the Moore County Water Pollution Control Plant for use in wastewater treatment. One responsive bid was received on June 19, 2022. The only bid was submitted by Polytec, Inc.

IMPLEMENTATION PLAN:

MOTION TO: Award purchase and begin application as of July 1, 2022, by selected vendor.

FINANCIAL IMPACT STATEMENT:

Contract not to exceed \$123,050.00 for Fiscal Year 2022-2023.

RECOMMENDATION SUMMARY:

MOTION TO: Award and approve the purchase of lime slurry to Polytec, Inc. in the amount not to exceed \$123,050.00 for Fiscal Year 2022-2023 and authorize the Chair to sign.

SUPPORTING ATTACHMENTS:

Invitation for Formal Bids
Bid Tabulation
Contract

BID TABULATION

IFB 2022-07 – LIME SLURRY

JULY 7, 2022

	Polytec, Inc
COST/TON FY 2023	\$140.00

STATE OF NORTH CAROLINA

CONTRACT FOR SERVICES

COUNTY OF MOORE

This Contract is entered into the 20th day of June, 2022, between the County of Moore, a political subdivision of the State of North Carolina (the "County"), and Polytec, Inc. (the "Contractor").

1. SERVICES TO BE PROVIDED AND AGREED CHARGES

The Contractor agrees to provide services and ("Services") pursuant to the provisions and specifications identified in Attachments 1 and 2, which are incorporated by reference in this Contract. Pursuant to Section 3 of this Contract, the County agrees to pay for Services contained in Attachments 1 and 2.

2. TERM OF CONTRACT

The term of this Contract is from July 1, 2022 through June 30, 2023.

This Contract is subject to the availability of funds to purchase the specified Services and may be terminated at any time during the term upon thirty (30) days' notice if such funds become unavailable.

3. PAYMENT TO CONTRACTOR

During the term of this Contract, the Contractor will receive from the County an amount not to exceed **\$123,050.00** as full compensation for the provision of services as provided herein. The County agrees to pay at the rates specified for Services, satisfactorily performed or provided, in accordance with this Contract. Unless otherwise specified, the Contractor will submit an itemized invoice to the County by the end of the month during which Services are performed or provided. Payment will be processed promptly upon receipt and approval of the invoice by the County.

4. INDEPENDENT CONTRACTOR

The County and Contractor agree that the Contractor is an independent contractor and will not represent itself as an agent or employee of the County for any purpose in the performance of the Contractor's duties under this Contract. Accordingly, the Contractor will be responsible for payment of all federal, state and local taxes as well as business license fees arising out of the Contractor's activities in accordance with this Contract. For purposes of this Contract taxes will include, but not be limited to, Federal and State Income, Social Security and Unemployment Insurance taxes.

The Contractor, as an independent contractor, will perform all services in a professional manner and in accordance with the standards of applicable professional organizations and licensing agencies.

5. INSURANCE

The Contractor will maintain Workers' Compensation Insurance for all of the Contractor's employees. The Workers' Compensation Insurance will be in the amounts prescribed by the laws of the State of North Carolina.

The Contractor will maintain, at its expense, the following minimum insurance coverage:

Workers' Compensation	
General Liability	\$2,000,000
Auto Liability	\$2,000,000
Umbrella Coverage	\$5,000,000
General Liability	
Bodily Injury	\$1,000,000.00 per occurrence
Property Damage	\$100,000.00 per occurrence
Bodily Injury/Property Damage	\$1,000,000.00 combined single limit per occurrence

Professional liability insurance will be required whenever the Contractor is required to be certified, licensed, or registered by a regulatory entity or where the Contractor's error in judgment, planning, design, or etc. could result in economic loss to the County. If professional liability insurance is required, the coverage must provide for no less than \$1,000,000.00 combined single limit per occurrence.

The Contractor agrees to furnish the County proof of compliance with the insurance coverage requirements of this Contract upon request. The Contractor, upon request by the County, will furnish a certificate of insurance from an insurance company, licensed to do business in the State of North Carolina and acceptable to the County, verifying the existence of the insurance coverage required by the County. The certificate will provide for sixty (60) days advance notice in the event of termination or cancellation of coverage.

6. INDEMNIFICATION

To the fullest extent permitted by law, the Contractor will indemnify and hold harmless the County, its officials, agents, and employees from and against all claims, damages, losses, and expenses, direct, indirect, or consequential (including but not limited to fees and charges of engineers or architects, attorneys, and other professionals and costs related to court action or arbitration) arising out of or resulting from the performance of this Contract or the actions of the Contractor, its officials, employees, or contractors under this Contract or under the contracts entered into by the Contractor in connection with this Contract. This indemnification will survive the termination of this Contract.

7. HEALTH AND SAFETY

The Contractor will be responsible for initiating, maintaining and supervising all safety precautions and programs required by OSHA and all other regulatory agencies while providing Services under this Contract.

8. E-VERIFY

Pursuant to North Carolina General Statute § 143-133.3, E-verify Compliance, the County may not enter into a contract unless the contractor, and the contractor's subcontractors under the contract, comply with the requirements of Article 2 of Chapter 64 of the General Statutes. The Contractor represents and warrants that it is in compliance with the requirements of Article 2 of Chapter 64 of the General Statutes. Further, the Contractor warrants that any subcontractors used by the Contractor will be in compliance with the requirements of Article 2 of Chapter 64 of the General Statutes.

9. IRAN DIVESTMENT ACT

The Contractor certifies that: (i) the Contractor is not listed on the Final Divestment List created by the State Treasurer pursuant to N.C.G.S. § 147-86.58 (the "Final Divestment List"). The Final Divestment List can be found on the State Treasurer's website at the address <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void.

10. DIVESTMENT FROM COMPANIES BOYCOTTING ISRAEL ACT

This Contractor certifies that the Contractor is not identified as an entity by the North Carolina Secretary of State that is engaged in a boycott of the State of Israel pursuant to NCGS, Article 6G, Chapter 147. The Final Divestment List can be found on the State Treasurer's website at <https://www.nctreasurer.com/office-state-treasurer/divestment-and-do-not-contract-rules>. Any contract in violation of this Act is void

11. NON-DISCRIMINATION IN EMPLOYMENT

The Contractor will not discriminate against any employee or applicant for employment because of age, sex, race, creed, national origin, or disability. In the event the Contractor is determined by the final order of an appropriate agency or court to be in violation of this provision or any non-discrimination provision of federal, state or local law, this Contract may be suspended or terminated, in whole or in part, by the County. In addition, the Contractor may be declared ineligible for further contracts with the County.

12. GOVERNING LAW

The validity of this Contract and any of its terms or provisions, as well as the rights and duties of the parties to this Contract, are governed by the laws of the State of North Carolina. All actions relating to this Contract in any way will be brought in the General Courts of Justice in the County of Moore and the State of North Carolina.

13. TERMINATION OF AGREEMENT

This Contract may be terminated, without cause, by either party upon thirty (30) days written notice to the other party. This termination notice period will begin upon receipt of the notice of termination. Such a termination does not bar either party from pursuing a claim for damages for breach of the Contract.

This Contract may be terminated, for cause, by the non-breaching party notifying the breaching party of a substantial failure to perform in accordance with the provisions of this Contract and if the failure is not corrected within ten (10) days of the receipt of the notification. Upon such termination, the parties will be entitled to such additional rights and remedies as permitted by law.

Termination of this Contract, either with or without cause, will not form the basis of any claim for loss of anticipated profits by either party.

14. SUCCESSORS AND ASSIGNS

The Contractor will not assign its interest in this Contract without the written consent of the County. The Contractor has no authority to enter into contracts on behalf of the County.

15. COMPLIANCE WITH LAWS

The Contractor represents that it is in compliance with all Federal, State, and local laws, regulations or orders, as amended or supplemented. The implementation of this Contract will be carried out in strict compliance with all Federal, State, or local laws regarding discrimination in employment.

16. NOTICES

All notices which may be required by this Contract or any rule of law will be effective when received by certified mail sent to the following addresses:

COUNTY OF MOORE: MOORE COUNTY PUBLIC WORKS
ATTN: RANDY GOULD, DIRECTOR
P.O. BOX 905
CARTHAGE, NC 28327

CONTRACTOR: POLYTEC, INC.
ATTN: LEGAL
191 BARLEY PARK LANE
MOORESVILLE, NC 28115-7912

17. AUDIT RIGHTS

For all Services being provided under this Contract, the County has the right to inspect, examine, and make copies of any and all books, accounts, invoices, records and other writings relating to the performance of those Services. Audits will take place at times and locations mutually agreed upon by both parties. The Contractor must make the materials to be audited available within one (1) week of the request for them.

18. COUNTY NOT RESPONSIBLE FOR EXPENSES

The County will not be liable to the Contractor for any expenses paid or incurred by the Contractor unless otherwise agreed in writing.

19. EQUIPMENT

The Contractor will supply, at its sole expense, all equipment, tools, materials, and supplies required to provide contracted Services unless otherwise agreed in writing.

20. PRIORITY OF DOCUMENTS

In the event of any inconsistency between the Contract and any attachment to the Contract, the Contract will have priority.

21. SEVERABILITY

If any provision of this Contract shall be determined to be unenforceable by a court of competent jurisdiction, such determination will not affect any other provision of this Contract.

22. NON-WAIVER

The failure by one party to require performance of any provision of this Contract will not affect that party's right to require performance at any time thereafter or to enforce other remedies available to it by law or under this Contract. In addition, no waiver of any breach or default of this Contract will constitute a waiver of any subsequent breach or default or a waiver of the provision itself.

23. ENTIRE AGREEMENT

This Contract and Attachments 1 & 2 constitute the entire understanding between the parties and supersedes all prior understandings and agreements, whether oral or written, relating to the subject matter hereof.

24. AMENDMENT

This Contract may only be amended by the written mutual agreement of the parties.

25. DRAFTED BY BOTH PARTIES

This Contract is deemed to have been drafted by both parties and no interpretation will be made to the contrary.

26. HEADINGS

Subject headings are for convenience only and will not affect the construction or interpretation of any provision.

The parties have expressed their agreement to these terms by causing this Contract to be executed by their duly authorized officers or agents. This Contract is effective as of the date first written above.

COUNTY OF MOORE

POLYTEC, INC.

Francis R. Quis, Jr., Chairman
Board of Commissioners

Jack Harmon
President

ATTEST:

Laura M. Williams
Clerk to the Board

PREAUDIT CERTIFICATE

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Finance Officer

SCOPE OF SERVICES

Contractor will provide all necessary supervision, labor, materials, and equipment required to supply, install, and provide High Air Classified Lime Slurry to be provided on an as needed basis at the Moore County Water Pollution Control Plant, located at 1094 Addor Road, Aberdeen, North Carolina 28315, for use in wastewater application.

SPECIFICATIONS AND PRICING

CONTRACTOR SHALL:

- Provide approximately 60 tanker deliveries of 45,000 lbs. per budget year from July 1– June 30;
- Provide set up on an automatic schedule of weekly deliveries on either Tuesdays or Wednesdays;
- Filled by means of a 3” quick connect to County tank using Contractor’s adequate equipment to connect to County system;
- Contractor may be required to provide an emergency (extra) load deliverable within 48 hours of notification;
- Contractor must provide the install of any additional equipment.

PRICING FOR SERVICES PROVIDED BY CONTRACTOR:

Lime Slurry (per lb.) Specify – Quick lime or High Air Classified Lime:	\$.07 per pound
Percentage Lime	35%
Specific Gravity	1.25
Additional fee for emergency load (per lb.):	\$ 0.00
Warranty/maintenance fees (annual):	\$ 0.00
Fuel Surcharge (per lb.):	\$ 0.00
List any additional charges:	\$ 0.00
Additional equipment added	TBD based on equipment

Attachment 2 contains the Safety Data Sheet (SDS) and Product Data Sheet (PDS). The purpose of the SDS and PDS is for the manufacturer to provide full disclosure to the purchaser of the hazardous material. It describes the physical and chemical properties of the product and contains useful information such as toxicity, flashpoint, procedures for spills and leaks, storage guidelines, and exposure control. It is relevant to safety of the water we discharge as well as the safety of our employees and environment. The SDS and PDS must be maintained for all products on the plant.



SAFETY DATA SHEET

Calcium Hydroxide Slurry, 35%

SDS Date: 10/19/2020

SECTION 1	IDENTIFICATION
------------------	-----------------------

Product

Name: CALCIUM HYDROXIDE SLURRY, 35%

Other Names: Hydrated lime slurry; Calcium Hydroxide Slurry; Slurry; Milk of Lime, PolyLime

Recommended Uses: Water & Wastewater Treatment for pH & Alkalinity adjustment

Company Identification:

Manufactured by:
 POLYTEC, INC.
 191 BARLEY PARK LANE
 MOORESVILLE, NC 28115
 PHONE: 704-660-5195
 FAX: 704-662-3498

Emergency Phone Number:

Chemtrec 1-800-424-9300

SECTION 2	HAZARDS(S) IDENTIFICATION
------------------	----------------------------------

Classification

Eye Damage – Category 1

Carcinogen – Category 1

Skin Irritation – Category 2

Specific Target Organ Toxicity Single Exposure – Category 3
 (Respiratory System)

Specific Target Organ Toxicity Repeat Exposure – Category 1
 (Respiratory System)

Labeling:

Pictograms:



Signal Word(s): Danger

Calcium Hydroxide Slurry

SDS Date: 10/19/2020

Hazard Statements: Causes serious eye damage.

Causes skin irritation.

May cause respiratory irritation.

Causes damage to lungs through prolonged or repeated exposure when inhaled.

May cause cancer through inhalation.

Precautionary Statements:

Wear protective gloves and eye protection. Wash exposed skin thoroughly after handling. Do not breathe dust if dry. Use only outdoors or in a well-ventilated area. Obtain special instructions before use. Do not handle until all safety precautions have been read and understood. Do not eat, drink or smoke when using this product.

If on skin: wash exposed skin with plenty of water. If skin irritation occurs: Get medical attention. Take off contaminated clothing and wash it before reuse.

If in eyes: Rinse cautiously with water for several minutes. Remove contact lenses if present and easy to do. Continue rinsing. Seek medical attention immediately. If inhaled: Remove person to fresh air and keep comfortable for breathing. Seek medical attention if you feel unwell.

If exposed or concerned: Get medical advice

Dispose of contents or containers in accordance with applicable regulations.

Other Hazards: None.

SECTION 3	COMPOSITION/ INFORMATION ON INGREDIENTS
-----------	---

Chemical Name: Calcium hydroxide slurry

Common names and synonyms: Hydrated lime slurry; Calcium Hydroxide Slurry; Slurry; Milk of Lime; PolyLime

Chemical Identity	CAS #	Concentration, % Wt.
Calcium Hydroxide	1305-62-0	34-36
Magnesium Oxide	1309-48-4	< 2
Crystalline Silica	14808-60-7	< 1
Water	7732-18-5	Balance

Calcium Hydroxide Slurry

SDS Date: 10/19/2020

SECTION 4**FIRST AID MEASURES**

Eye Contact: Contact can cause severe irritation or burning of eyes, including permanent damage. Immediately flush eyes with generous amounts of water for several minutes. Pull back the eyelid to ensure that all of the lime has been washed out. Seek medical attention immediately. Do not rub eyes.

Inhalation: This product can cause severe irritation of the respiratory system if inhaled as a mist or dried powder. Move victim to fresh air. Seek medical attention if necessary. If breathing has stopped, give artificial respiration.

Skin Contact: Contact can cause severe irritation or burning of skin. Wash exposed area with large amounts of water. Seek medical attention immediately.

Ingestion: This product can cause severe irritation or burning of gastrointestinal tract if swallowed. Do not induce vomiting. Seek medical attention immediately. Never give anything by mouth unless instructed to do so by medical personnel.

Most important symptoms and effects, both acute and delayed: Irritation of skin, eyes, gastrointestinal tract or respiratory tract. Long-term exposure by inhalation of mist or dry powder may cause permanent damage. This product contains crystalline silica, which has been classified by IARC as (Group I) carcinogenic to humans when inhaled. Inhalation of silica can also cause a chronic lung disorder, silicosis.

Note to Physician: Provide general supportive measures and treat symptomatically.

SECTION 5**FIREFIGHTING MEASURES****Extinguishing Media**

Appropriate Extinguishing Media: Use dry chemical fire extinguisher

Inappropriate Extinguishing Media: Do not use halogenated compounds.

Firefighting

Fire Hazards: Lime Slurry is not combustible or flammable. Lime Slurry is not considered to be an explosive hazard, although reaction with incompatible materials may rupture containers.

Hazardous Combustion Products: None

Calcium Hydroxide Slurry

SDS Date: 10/19/2020

Special Protective Equipment and Fire Fighting Instructions: Keep personnel away from and upwind of fire. Wear full fire-fighting turn-out gear (full Bunker gear), and respiratory protection (SCBA).

SECTION 6	ACCIDENTAL RELEASE MEASURES
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Personal Precautions: Use proper protective equipment.

Environmental Precautions: For large spills, as much as possible, avoid the generation of dusts. Prevent release to sewers or waterways.

Methods and Materials for Containment and Cleaning Up:

Small Spills: Use wet material containment methods. Avoid generating dust if dry. Do not clean up with compressed air. Store collected materials in sealed plastic or metal containers. Residue on surfaces may be washed with water or dilute vinegar solution.

Large Spills: Use wet material containment methods. If material has sufficiently dried to generate dust, evacuate area downwind of clean-up operations to minimize dust exposure. Store spilled materials in sealed plastic or metal containers.

SECTION 7	HANDLING AND STORAGE
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Precautions for Safe Handling: Keep in tightly closed containers. Protect containers from physical damage. Avoid direct skin contact with the material.

Conditions for Safe Storage, Including any Incompatibilities: Store in a cool and well-ventilated location. Do not store near incompatible materials (see Section 10 below). Keep away from moisture. Do not store or ship in aluminum containers.

SECTION 8	EXPOSURE CONTROLS/ PERSONAL PROTECTION
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Control Parameters:

Component	CAS #	Exposure Limits
Calcium Hydroxide	1305-62-0	OSHA PEL: 15 mg/m ³ (total) 5 mg/m ³ (respirable) ACGIH TLV: 5 mg/m ³
Magnesium Oxide	1309-48-4	OSHA PEL: 15 mg/m ³ ACGIH TLV: 10 mg/m ³
Crystalline Silica	14808-60-7	OSHA PEL: 10 mg/m ³ divided by (the percentage of silica in the dust plus 2) (respirable) ACGIH TLV: 0.025 mg/m ³ (respirable)

Appropriate Engineering Controls: Provide ventilation adequate to maintain PELs.

Calcium Hydroxide Slurry**SDS Date: 10/19/2020****Personal Protection**

Respiratory Protection: Use NIOSH approved respirators if airborne concentration exceeds PEL.

Eye Protection: Use safety glasses with side shields or safety goggles. Contact lenses should not be worn when working with lime products.

Skin Protection: Use appropriate gloves to prevent skin contact. Clothing should fully cover arms and legs.

Other: Eye wash fountain and emergency showers are recommended.

SECTION 9		PHYSICAL AND CHEMICAL PROPERTIES
Appearance:	Liquid	
Physical State:	Water and lime slurry	
Color:	White	
Odor:	Odorless	
Odor Threshold:	N/ A	
pH:	12.44 @ 25° C	
Melting Point:	N/ A	
Initial Boiling Point:	N/ A	
Freezing Point:	N/ A	
Flash Point:	N/ A	
Evaporation Rate:	N/ A	
Flammability (solid, gas):	Non-flammable	
Explosion Limits:	N/ A	
Vapor Pressure:	N/ A	
Vapor Density:	N/ A	
Relative Density:	1.22-1.25	
Solubility:	Solubility is 1.6 g/L at 25° C	
Partition coefficient:	Relatively insoluble	
Auto-ignition Temperature:	N/ A	

Calcium Hydroxide Slurry

SDS Date: 10/19/2020

Decomposition Temperature: 580° C / 1076° F

Viscosity: 30 – 300 cps

SECTION 10**STABILITY AND REACTIVITY**

Reactivity:

Chemical Stability: Lime Slurry is chemically stable.

Possibility of Hazardous Reactions: See reactivity above

Conditions to Avoid: Do not allow Lime Slurry to come into contact with incompatible materials.

Incompatible Materials: Lime Slurry should not be mixed or stored with the following materials, due to the potential for violent reaction and release of heat:

- Acids (unless in a controlled process)
- Reactive Fluoridated Compounds
- Reactive Brominated Compounds
- Reactive Powdered Metals
- Organic Acid Anhydrides
- Nitro-Organic Compounds
- Reactive Phosphorous Compounds
- Interhalogenated Compounds

Hazardous Decomposition Products: None

SECTION 11**TOXICOLOGICAL INFORMATION**

Health Effects: see First Aid discussion in Section 4

Routes of Exposure: see First Aid discussion in Section 4

Symptoms Related to Exposure: see First Aid discussion in Section 4

Carcinogen Listing: Lime Slurry is not listed by MSHA, OSHA, or IARC as a carcinogen, but this product contains crystalline silica, which has been classified by IARC as (Group I) carcinogenic to humans when inhaled.

SECTION 12**ECOLOGICAL INFORMATION**

Ecotoxicity: Because of the high pH of this product, it would be expected to produce significant eco-toxicity upon exposure to aquatic organisms and aquatic systems in high concentrations.

Persistence and Degradability: Reacts with atmospheric CO₂ over time to form calcium carbonate

Calcium Hydroxide Slurry

SDS Date: 10/19/2020

Bioaccumulation Potential: This material shows no bioaccumulation effect or food chain concentration toxicity.

Mobility in Soil: Minimal mobility in soil. Reacts with clay portion of soil to form calcium silicates and calcium aluminates

Other Adverse Effects: This material is alkaline and if released into water or moist soil will cause an increase in pH

SECTION 13**DISPOSAL CONSIDERATIONS**

Disposal Recommendations: Dispose of in accordance with all applicable federal, state, and local environmental regulations.

Regulatory Disposal Information: If this product as supplied, and unmixed, becomes a waste, it will not meet the criteria of a hazardous waste as defined under the Resource Conservation and Recovery Act.

SECTION 14**TRANSPORT INFORMATION**

UN Number: Not Regulated

UN Proper Shipping Name: Not Regulated

Transport Hazard Class(es): Not Regulated

Packing Group: Not Regulated

Marine Pollutant (y/n): This material is alkaline and if released into water or moist soil will cause an increase in pH.

Special Precautions: None

SECTION 15**REGULATORY INFORMATION**

National Chemical Inventory Listings:

All chemical ingredients are listed on the USEPA TSCA Inventory List.

US Regulations:

RCRA Hazardous Waste Number: not listed (40 CFR 261.33)

RCRA Hazardous Waste Classification (40 CFR 261): not classified

CERCLA Hazardous Substance (40 CFR 302.4) unlisted specific per RCRA, Sec. 3001;

CWA, Sec. 311 (b) (4); CWA, Sec. 307(a), CAA, Sec. 112

CERCLA Reportable Quantity (RQ) not listed.

SARA 311/312 Codes: not listed.

SARA Toxic Chemical (40 CFR 372.65): not listed.

SARA EHS (Extremely Hazardous Substance) (40 CFR 355): Not listed, Threshold Planning Quantity (TPQ): not listed

Calcium Hydroxide Slurry**SDS Date: 10/19/2020**

Specific State Regulations: Consult State and Local authorities for guidance. Components found in this product may contain trace amounts of inherent naturally occurring elements (such as, but not limited to arsenic and cadmium) that may be regulated under California Proposition 65 and other States regulations.

Canada DSL: Listed

Canadian WHMIS Listing:

“E” Corrosive Materials [listed due to corrosive effect on aluminum]



“D2A” Materials causing other toxic effects



SECTION 16	OTHER INFORMATION
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Prepared By: Polytec Technical Team

Services Date Prepared: 5/15/15

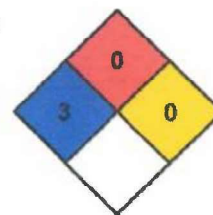
Revisions: 10/19/2020

Abbreviations:

N/A	Not Available or Not Applicable
IARC	International Agency for Research on Cancer
IATA	International Air Transport Association
ACGIH	ACGIH American Conference of Governmental Industrial Hygienists
TWA	Time Weighted Average
PEL	Permissible Exposure Limit
TLV	Threshold Limit Value
REL	Recommended Exposure Limit

NFPA 704

NFPA Health Hazard	: 3 - Materials that, under emergency conditions, can cause serious or permanent injury.
NFPA Fire Hazard	: 0 - Materials that will not burn under typical fire conditions.
NFPA Reactivity Hazard	: 0 - Material that in themselves are normally stable, even under fire conditions



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Certificate Of Completion

Envelope Id: 7B2A532EDD124AFD953275A4B674FB63

Status: Sent

Subject: Please DocuSign: Polytec Inc. - Lime Slurry Contract Final - PW 22-0325.pdf

Source Envelope:

Document Pages: 14

Signatures: 0

Envelope Originator:

Certificate Pages: 6

Initials: 0

Melinda Hill

AutoNav: Enabled

mhill@moorecountync.gov

Envelopeld Stamping: Enabled

IP Address: 184.2.42.2

Time Zone: (UTC-05:00) Eastern Time (US & Canada)

Record Tracking

Status: Original

Holder: Melinda Hill

Location: DocuSign

6/20/2022 10:28:51 AM

mhill@moorecountync.gov

Signer Events**Signature****Timestamp**

Randy Gould

Completed

Sent: 6/20/2022 10:32:16 AM

rgould@moorecountync.gov

Viewed: 6/20/2022 10:53:50 AM

Security Level: Email, Account Authentication
(None)

Signed by link sent to rgould@moorecountync.gov

Signed: 6/20/2022 10:53:58 AM

Using IP Address: 184.2.42.2

Electronic Record and Signature Disclosure:

Accepted: 2/16/2018 12:47:43 PM

ID: c309a3f6-3097-4cf0-a15f-47e34520daff

Jack Harmon

Sent: 6/20/2022 10:54:00 AM

jackharmon@polytecinc.net

PRESIDENT

POLYTEC, INC

Security Level: Email, Account Authentication
(None)**Electronic Record and Signature Disclosure:**

Accepted: 5/18/2021 4:46:30 PM

ID: 4d3a9748-7c54-405a-93c1-b20522a156df

Caroline Xiong

cxiong@moorecountync.gov

Security Level: Email, Account Authentication
(None)**Electronic Record and Signature Disclosure:**

Accepted: 2/11/2020 11:10:53 AM

ID: 8334da48-b01d-4e85-80e0-57ff4b8596e9

Laura Williams

clerktoboard@moorecountync.gov

Security Level: Email, Account Authentication
(None)**Electronic Record and Signature Disclosure:**

Not Offered via DocuSign

In Person Signer Events**Signature****Timestamp**

In Person Signing Host:

Laura Williams

clerktoboard@moorecountync.gov

In Person Signer:

Francis R. Quis, Jr., Chairman

Security Level: In Person

Electronic Record and Signature Disclosure:

Not Offered via DocuSign

Editor Delivery Events	Status	Timestamp
Agent Delivery Events	Status	Timestamp
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<p>Caroline Xiong cxiong@moorecountync.gov Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Accepted: 2/11/2020 11:10:53 AM ID: 8334da48-b01d-4e85-80e0-57ff4b8596e9</p>	COPIED	Sent: 6/20/2022 10:32:16 AM
<p>Laura Williams clerktoboard@moorecountync.gov Clerk to the Board County of Moore Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Not Offered via DocuSign</p>	COPIED	Sent: 6/20/2022 10:32:16 AM
<p>Melinda Hill mhill@moorecountync.gov Law Office Manager Moore County, County Attorney's Office Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Not Offered via DocuSign</p>	COPIED	Sent: 6/20/2022 10:32:16 AM
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<p>Terra Vuncannon tvuncannon@moorecountync.gov Purchasing Coordinator Moore County Security Level: Email, Account Authentication (None) Electronic Record and Signature Disclosure: Not Offered via DocuSign</p>	COPIED	Sent: 6/20/2022 10:32:17 AM
Witness Events	Signature	Timestamp

Notary Events	Signature	Timestamp
Envelope Summary Events	Status	Timestamps
Envelope Sent	Hashed/Encrypted	6/20/2022 10:32:17 AM
Payment Events	Status	Timestamps
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Required hardware and software

Operating Systems:	Windows® 2000, Windows® XP, Windows Vista®; Mac OS® X
Browsers:	Final release versions of Internet Explorer® 6.0 or above (Windows only); Mozilla Firefox 2.0 or above (Windows and Mac); Safari™ 3.0 or above (Mac only)
PDF Reader:	Acrobat® or similar software may be required to view and print PDF files
Screen Resolution:	800 x 600 minimum
Enabled Security Settings:	Allow per session cookies

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Agenda Item: III.M.
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Laura M. Williams, Clerk
DATE: 07/12/2022
SUBJECT: Letter of Support for RDU Runway Replacement

REQUEST:

Provide a letter to be sent to the U.S. Department of Transportation supporting federal funding for runway replacement at RDU.

BACKGROUND:

Request has been received via Triangle J Council of Governments for Moore County to join a nationwide campaign of support for federal funding to RDU for runway replacement.

IMPLEMENTATION PLAN:

If approved, letter will be distributed as requested.

RECOMMENDATION SUMMARY:

Make a motion to authorize the Chairman to sign a letter of support for federal funding for runway replacement at RDU and direct the Clerk to distribute the letter per the request received by TJCOG.

ATTACHMENTS:

Draft Letter
Request from TJCOG

LAURA M. WILLIAMS
CLERK



FRANK QUIS
CHAIR
CATHERINE GRAHAM
VICE CHAIR
JERRY DAEKE
NICK PICERNO
OTIS RITTER

COUNTY OF MOORE

BOARD OF COMMISSIONERS

P.O. BOX 905 / ONE COURTHOUSE SQUARE
CARTHAGE, NC 28327
TELEPHONE: 910.947.6403

July 19, 2022

Hon. Pete Buttigieg, Secretary
U.S. Dept. of Transportation
1200 New Jersey Ave, SE
Washington, DC 20590

Dear Secretary Buttigieg:

On behalf of the Moore County, North Carolina Board of Commissioners, I am writing to support a request from Raleigh-Durham International Airport (RDU) for \$275 million in federal funding to replace its primary commercial service runway, 5L-23R.

RDU is a critical driver of job creation, prosperity, and quality of life throughout North Carolina's Research Triangle region, and its economic footprint continues to grow. RDU generates an estimated \$15.1 billion annual economic impact for the region and supports nearly 100,000 local and regional jobs. The Triangle region grew by more than 377,000 people between 2010 and 2020, with four of our seven counties ranking in the top ten fastest growing counties in the State during this time.

Even with substantial local and airport fee increases and continued, significant State legislative support, RDU will not be able to fund the overall capital infrastructure needed to support the aviation demands of our growing region. Assistance from a federal partner will be essential.

We request that FAA provide a letter of intent for a 75% federal grant in support of the total \$366 million project cost so RDU can continue to serve as an increasingly vital node in the national commercial aviation system and an economic engine for this state, and we appreciate your consideration of this important request.

Sincerely,

Francis R. Quis, Jr., Chairman
Moore County Board of Commissioners



TRIANGLE J COUNCIL OF GOVERNMENTS

World Class Region

Thank you for your interest in helping our region thrive. One of our greatest assets is the Raleigh-Durham International Airport (RDU), governed by the RDU Airport Authority. The RDU Airport Authority has developed an array of facilities to meet our region's commercial air service needs since RDU opened in 1943. But today, RDU faces significant capital infrastructure funding challenges.

The Regional Transportation Alliance (RTA), the voice of the regional business community on transportation, released a report (www.letsgetmoving.org/RDUAID) in July 2021 that examines these capital funding challenges and provides recommendations for addressing them. One of the primary challenges addressed is the need for the replacement and relocation of the primary runway 5L-23R at RDU.

RTA, Research Triangle Park (RTP), Triangle-J Council of Governments (TJCOG), and RDU leadership are all focused on federal support for the runway as an urgent funding opportunity, with significant potential benefit for the national commercial aviation system. We believe that a focused, private-public awareness and lobbying effort leading up to the completion of the runway's Environmental Assessment will maximize our opportunity for success.

We are asking your county -a key partner in the success of our region -to join us in this nationwide campaign by sending a support letter to the U.S. Department of Transportation requesting federal funding to replace the primary runway at RDU International Airport.

On the following pages, you will find a simplified support letter template and sample talking points.

Please mail one signed hard copy on your letterhead to the following address:

Hon. Pete Buttigieg
Secretary
U.S. Department of Transportation
1200 New Jersey Avenue, S.E
Washington, DC 20590

Also, please scan a copy of the letter and attach that letter to an email sent to the following:

TO: DOTExecSec@dot.gov
CC: Billy.nolen@faa.gov
Shannetta.R.Griffin@faa.gov
BCC: RDULEtter@tjcog.org

If you have questions, please contact Alana Keegan, akeegan@tjcog.org.

Sincerely,

Lee Worsley
Executive Director

Agenda Item: VIII.A.
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Jesse Gibson, Director, Sandhill Regional Library System
DATE: June 24, 2022
SUBJECT: Sandhill Regional Library System Agreement With Member Counties
PRESENTER: Jesse Gibson, Director, Sandhill Regional Library System

REQUEST: Approve the Resolution Authorizing Moore County as a Member of the Sandhill Regional Library System and the Sandhill Regional Library System (SRLS) Agreement With Member Counties for the period of July 1, 2022 through June 30, 2032.

BACKGROUND: Agreements with the Sandhill Regional Library System are required to be approved by member counties every ten years. There are five member counties in the SRLS including Anson, Hoke, Montgomery, Moore, and Richmond. The previous agreement was effective July 1, 2012 through June 30, 2022.

Two sentences have been added in the new Agreement and are highlighted in yellow within the Agreement. The remainder of the Agreement has not changed with the exception of updating the appropriate date related information.

The additions are as follows:

- Section III. c. Board of Trustees - Adds: **"In the absence of a local library board, in a particular county, then the Board of County Commissioners for that particular county shall appoint the Board of Trustee members from that county."**
- Section III. f. iii Board of Trustees – Adds: **"All regional library personnel will be under the administration of the regional director."**

FINANCIAL IMPACT: None

IMPLEMENTATION PLAN: Upon approval of the Agreement by all member counties, the finalized agreement will be submitted by the Sandhill Regional Library System in their application for State Aid to Libraries in order to operate.

RECOMMENDATION SUMMARY: Request the Board of Commissioners approve the resolution authorizing Moore County as a member of the Sandhill Regional Library System and the agreement entitled Sandhill Regional Library System Agreement With Member Counties for the period of July 1, 2022 through June 30, 2032 and authorize the Chair of the Moore County Board of Commissioners to sign the documents.

ATTACHMENTS:

Resolution Authorizing Moore County As A Member of the Sandhill Regional Library System
Sandhill Regional Library System Agreement With Member Counties

RESOLUTION AUTHORIZING MOORE COUNTY AS A MEMBER OF THE SANDHILL REGIONAL LIBRARY SYSTEM

WHEREAS, the Counties of Anson, Hoke, Montgomery, Moore, and Richmond intend to enter into an Agreement entitled Sandhill Regional Library System Agreement With Member Counties to continue providing extended and improved library service to all people in the areas named as has been done for sixty (60) years; and

WHEREAS, the mission statement of the Sandhill Regional Library System supports the collaboration established by the Agreement which has been determined to be the best means for providing maximum visibility and accessibility to resources for a rural area through cooperative efforts by systematically acquiring, organizing, and distributing a select collection of print and non-print materials; providing traditional and emerging technologies, ongoing staff training, and professional oversight; and expanding services to meeting informational, educational, recreational, and cultural needs, and

WHEREAS, member counties must renew their commitment to Sandhill Regional Library System based upon the terms of the Agreement for a term extending from July 1, 2022 through June 30, 2032.

NOW THEREFORE BE IT RESOLVED that the Moore County Board of Commissioners approves Moore County as a member of the Sandhill Regional Library System and authorizes its Chairman to execute this Resolution.

Adopted this _____ day of _____, 2022

Frank Quis, Chairman
Moore County Board of Commissioners

Laura M. Williams
Clerk to the Board

Sandhill Regional Library System
Agreement with member counties

We, the undersigned members of the Sandhill Regional Library System comprising Anson, Hoke, Montgomery, Moore and Richmond Counties, do hereby enter into agreement to continue providing extended and improved library service to all people in the areas named as we have for 60 years.

The mission statement of the Sandhill Regional Library System (SRLS) supports the collaboration established by this Agreement, which has been determined to be the best means for providing maximum visibility and accessibility to resources for a rural area through cooperative efforts by systematically acquiring, organizing, and distributing a select collection of print and non-print materials; providing traditional and emerging technologies, ongoing staff training, and professional oversight; and expanding services to meet informational, educational, recreational, and cultural needs. '

Pursuant to resolutions duly adopted by their governing board and in compliance with the North Carolina Administrative Code, the parties identified below renew their commitment to SRLS based upon the terms set forth below for a term extending from July 1, 2022 through June 30, 2032.

I. Member Counties:

- a. Anson County
- b. Hoke County
- c. Montgomery County
- d. Moore County
- e. Richmond County

II. Purpose Statement:

- a. This Agreement is to perpetuate excellent library and information services to residents of the areas included within the jurisdictions of the aforementioned governing bodies through their collaborative and collective efforts under the legal authority of N.C.G.S 153A-270 and N.C.G.S. 160A, Article 20, Part 1.

III. Board of Trustees:

- a. The SRLS Board of Trustees shall be the governing body of the Regional Library.
- b. There shall be fifteen (15) members of the Board, with three (3) appointed from each member county.
- c. Board of Trustee members shall be appointed from the membership of local County Library Boards according to the bylaws and policies of each member county. In the absence of a local library board, in a particular county, then the Board of County Commissioners for that particular county shall appoint the Board of Trustee members from that county.

- d. Appointments are for staggered terms and Board members shall serve no more than two (2) consecutive terms, with no single term longer than six (6) years.
- e. Vacancies shall be filled with appointments by the appropriate governing body for the length of the term of the member creating the vacancy.
- f. The following powers and duties are delegated to the SRLS Board of Trustees by the counties of Anson, Hoke, Montgomery, Moore and Richmond:
 - i. To adopt bylaws and rules for its own governance.
 - ii. To adopt policies for the administration and operation of the Regional Library.
 - iii. To select, appoint, remove, and determine the salary of a Regional Library Director, who will have a valid North Carolina Public Librarian Certificate. The Director shall serve as chief executive and administrative officer and function in accordance with approved policies of the SRLS Board of Trustees. All regional library personnel will be under the administration of the regional director.
 - iv. To adopt an annual budget for the Regional Library, keeping a unified budget for all funds received from the North Carolina Department of Cultural Resources, local governments, and grants from institutions or foundations for the region. These funds will be controlled by the SRLS ~ Board of Trustees.
 - v. To appoint a person or firm as the Regional Library's Finance Officer to ensure the expenditure of funds consistent with the budget adopted by the Board of Trustees. The Finance Officer will report directly to the SRLS Regional Library Director.
 - vi. To assure compliance with applicable State and Federal law and eligibility requirements for receipt of State and Federal funds.
 - vii. To make recommendations to the member counties concerning the construction and improvement of physical facilities for the libraries within the region.
 - viii. To make regular reports of services and operations as conveyed by approved reports of the Regional Library Director.
 - ix. To obtain an annual independent audit of regional accounts and submit a copy to the State Library of North Carolina.

IV. Finance:

- a. Monies from both State and local governments paid into SRLS as a public authority will be administered in compliance with provisions of the Local Government Finance Act (G.S. 159).
- b. All State funds will be used for the salaries and benefits of County Library Directors and personnel serving SRLS as a whole; for library materials and equipment; and for telephone service, telecommunications, staff training and other region-wide services.

- c. Each member county will be responsible for the direct payment of:
 - i. Salaries and benefits for paraprofessional staff at their respective libraries.
 - ii. All facility costs, including, but not limited to rent, utilities, custodial services, and the maintenance and repair of building interiors and exteriors, parking lots, grounds, and landscaping.
 - iii. Costs of library materials for their respective libraries.
 - iv. Each member county will pay into SRLS an annual remand as mutually agreed upon to support region-wide services.

V. Terms of Property Ownership:

- a. A major benefit of regional cooperation is that scarce resources may be shared without wasteful duplication; however, certain ownership restrictions shall apply:
 - i. All buildings, grounds and other facilities of each library shall remain property of their respective county.
 - ii. All books, technology and other resources paid for by local funds shall remain property of their respective county.
 - iii. All books, technology and other resources paid for with Regional or State funds shall remain property of SRLS.

VI. Insurance coverage and Indemnification:

- a. Member counties shall maintain insurance coverage for their respective buildings and grounds, including general liability insurance.
- b. SRLS shall maintain insurance coverage for the contents of buildings and any vehicles owned by the Regional Library.
- c. SRLS shall to the extent legally permissible, indemnify each person who may serve or who has served at any time as an officer, director, board member, or employee against all expenses and liabilities, including, without limitation, counsel fees, judgments, fines, excise taxes, penalties and settlement payments, reasonably incurred by or imposed upon such person in connection with any threatened, pending, or completed action, suit or proceeding in which he or she may become involved by reason of his or her service in such capacity, provided that no indemnification shall be provided for any such person with respect to any matter as to which he or she shall have been finally adjudicated in any proceeding not to have acted in good faith in the reasonable belief that such action was in the best interests of SRLS, and further provided that any compromise or settlement payment shall be approved by a majority vote of a quorum of the SRLS Board of Trustees who are not at that time parties to the proceeding.

VII. Provisions for Amendment:

- a. This Agreement may be amended providing that all parties accept these amendments. Requests for amendments may come from any member county or from the SRLS Board of Trustees.
- b. Recommendations for amendments shall be forwarded to each of the county governments and to the SRLS Board of Trustees in writing with a minimum

thirty (30) day period for consideration provided. At any regular meeting of the governing body of each member county after expiration of said thirty (30) day period, the proposed amendments may be voted on by the governing body.

- c. Disagreements related to this Agreement shall be resolved by a committee of representatives from each county and SRLS.

VIII. Provisions for Withdrawal and Dissolution:

- a. A member county proposing to withdraw from SRLS shall give written notice on or before July 1 to the SRLS Board of Trustees, the member counties, and the State Library of North Carolina. Withdrawal shall be effective following June 30.
- b. Should the member decide to rescind the proposal within this time period, that member shall remain a part of the region under the same conditions and requirements of this Agreement.
- c. Should a member fully withdraw, the terms of property ownership as stated in Section V shall apply. A withdrawing county will forfeit all rights to joint property of the region.
- d. Unless the remaining member counties shall agree otherwise, upon the withdrawal of only one member county, this Agreement shall continue in full force between the remaining member counties.
- e. SRLS shall be dissolved if all member counties should so agree by instrument duly approved and executed by their respective governing boards or upon expiration of the term of this Agreement as set forth in Section IX below.
- f. As included under NCGS Chapter 160A, Article 20, Part 1, Joint Exercise of Power, property purchased by SRLS is owned jointly as tenants in common by member counties; therefore, if SRLS is dissolved, the member counties at the time of dissolution shall divide the joint assets equally, including all books, technology, or other resources paid for with regional or state funds.
- g. The resolution of outstanding debts and the distribution of properties and resources jointly owned may be accomplished by a committee composed of representatives from each member county, the current Regional Library Director, and a representative from the State Library of North Carolina.
- h. After all outstanding debts are resolved, any remaining funds from the member counties shall be returned to them and the distribution of any remaining State or Federal funds shall be determined by the State Library.

IX. Review and Termination:

- a. This Agreement shall become effective on July 1, 2022 and continue to be in effect for a period of ten (10) years unless sooner terminated as set forth in this Section.

- b. This Agreement may be reviewed at any time by any of the member counties or the SRLS Board of Trustees and, if modifications are deemed reasonable and necessary, amendments may be made according to the procedures stated in Section VII above.
- c. The member counties may, either by amendment to this Agreement or by approval of a new inter-local agreement, extend the term of this Agreement for such period as they may mutually agree upon.
- d. The Agreement may be terminated if reasonable cause is presented in writing by a member county to other members of the region, the SRLS Board of Trustees and the State Library of North Carolina.
- e. Effective dates for termination shall be the same as a withdrawal from SRLS.
- f. If the Agreement terminates, and no successor agreement is to be executed, SRLS shall be dissolved and joint assets distributed as described in Section VIII.

IN WITNESS WHEREOF, this Agreement has been executed by the principal official of the governing body of each party hereto, pursuant to authority of each respective governing body.

Attest:

Anson County

Clerk to the Board

Board of Commissioners, Chair

Date

Hoke County

Clerk to the Board

Board of Commissioners, Chair

Date

Montgomery County

Clerk to the Board

Board of Commissioners, Chair

Date

Moore County

Clerk to the Board

Board of Commissioners, Chair

Date

Richmond County

Clerk to the Board

Board of Commissioners, Chair

Date

VIII.B.
Agenda Item:
Meeting Date: July 19, 2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Moore County Health Department

DATE: July 11, 2022

SUBJECT: FY 23 School Nurse Funding Initiative

REQUEST: That Frank Quis, Chairman of the Moore County Board of Commissioners, provide his signature for the contract agreement between the County of Moore and Moore County Schools in the provision of funds in the amount of \$50,000 to support one or more nationally certified school nurses (or registered nurses working toward certification) to provide school nursing services for the 2022-2023 school year.

BACKGROUND: School nursing services help to promote the optimal health and well-being of all students in Moore County Public Schools.

The School Nurse Funding Initiative (SNFI), enacted by the General Assembly, provides funds to local health departments to help sustain school nursing with the goal of having a nurse to student ratio that meets a national and state recommendation of 1:750.

Additionally, school nursing services are provided as specified in the annually developed "Memorandum of Agreement between Moore County Health Department and Moore County Schools."

FINANCIAL IMPACT: No local funds are required.

IMPLEMENTATION PLAN: Contract is executable upon receipt of signature from Commissioner Quis.

RECOMMENDATION SUMMARY: That Frank Quis, Chairman of the Moore County Board of Commissioners, provide his signature for the contract agreement between the County of Moore and Moore County Schools in the provision of funds in the amount of \$50,000 to support one or more nationally certified school nurses (or registered nurses working toward certification) to provide school nursing services for the 2022-2023 school year.

ATTACHMENTS: Contract: MCS School Nurse Funding Initiative FY22-23

**Contract for School Nursing Services
Between the
County of Moore and Moore County Schools**

June 1, 2022 – May 31, 2023

This agreement between the Moore County Health Department, hereinafter referred to as the “Department” and Moore County Schools, hereinafter referred to as the “Subcontractor” is entered into for the purpose of providing school nursing services to the students of the Moore County School System.

Whereas both the Department and the Subcontractor mutually agree that the purpose of providing school nursing services is to promote the optimal health and well-being of all students in Moore County Public Schools, and

Whereas both the Department and the Subcontractor mutually agree that the long-term purpose of these funds is to provide full-time nursing services to each school in the system, and

Whereas both the Department and the Subcontractor mutually agree that the School Nurse Funding Initiative (SNFI) enacted by the General Assembly is a useful step toward the goal of having a nurse to student ratio that meets a national and state recommendation of 1:750, and

Whereas both the Department and the Subcontractor mutually agree to continue providing school nursing services as specified in the annually developed “Memorandum of Agreement between Moore County Health Department and Moore County Schools.”

NOW, THEREFORE, in consideration of the premises and the following mutual covenants and conditions and any sums to be paid, the Department and the Subcontractor agree as follows:

The Department agrees:

1. To provide funds not to exceed \$50,000 to the Subcontractor for the purpose of supporting (one or more) (10, 11 or 12-month) nationally certified school nurse(s), or registered nurse(s) working toward certification, to provide school nursing services for the 2022-2023 school year.
2. That the funds will be paid monthly upon submission of an invoice that specifies an amount not to exceed actual personnel and other allowable costs incurred, and that the Department shall pay the Subcontractor-contractor within thirty (30) days of receipt of the invoice. Any adjustments to the invoice shall be taken into account in the next succeeding invoice or as soon thereafter as reasonably practical.
3. That the funds may be used only for personnel costs (salary and fringe) and continuing education costs up to \$750 per SNFI position.

The Subcontractor agrees:

1. To provide a detailed budget (Attachment III) to the Department by Subcontractor that specifies the planned monthly invoice amount for each position funded.
2. To utilize funds not to exceed \$50,000 for the purpose of supporting (one or more) (10,11 or 12-month) nationally certified school nurse(s), or registered nurse(s) working toward certification, to provide school nursing services for the 2022-2023 school year.
3. To comply with assurances in Attachment I.
4. The nurse(s) will provide direct nursing services to students within one or more schools following the scope of service in Attachment II.

5. To submit an invoice to the Department monthly that specifies an amount not to exceed personnel and other allowable costs incurred for the period and is consistent with the monthly invoice plan.
4. To provide adequate space, computer equipment and supplies for the designated position through other funds at a level comparable to the support provided to all school nurses supported by the Department and/or the Subcontractor.
5. To inform the Department of the employment of the nurses, and in the event of termination, whether voluntary or involuntary, and the date of termination within 4 working days of such action.
6. To maintain documentation that each nurse employed under this contract is and remains current in his/her licensure as a Registered Nurse in good standing with the North Carolina Board of Nursing.
7. To provide supervision within the Subcontract consistent with the annual Memorandum of Agreement.
8. To assume the full responsibility for negligence of its employees that provide nursing services under the terms of this Subcontract for the contracted positions and for all nurses employed directly by the Subcontractor but functioning under the direction of the annual Memorandum of Agreement or Understanding (MOA/MOU).

This contract shall be in effect for the period June 1, 2022 through May 31, 2023 and is renewable annually thereafter. Either party may terminate this contract with or without cause upon thirty (30) days written notice.

COUNTY OF MOORE

ATTEST

Francis R. Quis, Jr., Chairman
Board of Commissioners

Laura M. Williams
Clerk to the Board

PREAUDIT CERTIFICATE (COUNTY OF MOORE)

This instrument has been preaudited in the manner required by the Local Government Budget and Fiscal Control Act.

Finance Officer

MOORE COUNTY SCHOOLS

ATTEST:

Dr. Tim Locklair
Superintendent

Cindy Parker
Executive Assistant

PREAUDIT CERTIFICATE (MOORE COUNTY SCHOOLS)

This instrument has been preaudited in the manner required by the School Budget and Fiscal Control Act.

Finance Officer

Attachment I**ASSURANCES**

(To be initialed by Superintendent of Moore County Schools)

Assure that these contracted funds will not be used to supplant existing federal, State, or local funds supporting school nurse positions. Communities will maintain current level of effort and funding for school nurses.

_____ Initials

Assure that school nurses will be allowed to participate in required trainings.

_____ Initials

Attachment II

Scope of Work

I. **Background:**

School nurses play a critical role in promoting the health and safety of young people and helping them to establish lifelong healthy behaviors which can result in minimizing the effects of chronic health problems including obesity, diabetes and other chronic conditions that impact readiness to learn. School nurses are often the initial care providers for many student health issues. Access to school nursing services can be limited by the number of local school nurses serving the student population (school nurse to student ratio).

II. **Purpose:**

This Subcontract improves the school nurse to student ratio in the school district to increase access to school nursing services and to have a positive impact on improving children's health and their readiness to learn. Funds will be used to employ nationally certified school nurse(s), or registered nurse(s) working toward national certification, to work full time in local schools and enhance the local capacity to provide basic health services to students.

III. **Scope of Work and Deliverables:**

1. The Subcontracting Agency shall employ nationally certified school nurse(s) or registered nurse(s) working toward national certification, to work full time in the local schools.
2. Assure implementation of an annual work plan for each SNFI nurse, consistent with scope of work requirements.
 - A. The work plan shall address the delivery of basic health services, including activities, strategies, and goals within, but not limited to, the following areas:
 - a) Preventing and responding to communicable disease outbreaks.
 - b) Developing and implementing plans for emergency medical assistance for students and staff.
 - c) Supervising specialized clinical services and associated health teaching for students with chronic conditions and other special health needs.
 - d) Administering, delegating where appropriate, and providing oversight and evaluation of medication administration and associated health teaching for other school staff who provide this service.
 - e) Providing or arranging for routine health assessments, such as vision, hearing, or dental screening, and follow-up of referrals.
 - f) Assuring that federal and state mandated health related activities are completed, which includes but is not limited to: Health Assessments for students new to NC public schools, immunization compliance reports, blood-borne pathogen control plan (OSHA) requirements, services under Section 504, Individuals with Disabilities Education Act, Healthy Active Children (GCS-S-000) requirements for school health advisory councils, and other mandated laws, rules and regulations pertaining to school health.

AND, as required by HB 200 SL 2011-145 Section 10.22 (b), school nurses funded by School Nurse Funding Initiative (SNFI) do not assist in any

instructional or administrative duties associated with a school's curriculum and do perform all of the following with respect to school health programs:

- g) Serve as coordinator of the health services program in their assigned schools and provide nursing care.
- h) Provide health education to students, staff, and parents.
- i) Identify health and safety concerns in the school environment and promote a nurturing school environment.
- j) Support healthy food services programs.
- k) Promote healthy physical education, sports policies, and practices.
- l) Provide health counseling, assess mental health needs, provide interventions, and refer students to appropriate school staff or community agencies.
- m) Promote community involvement in assuring a healthy school and serve as school liaison to a health advisory committee.
- n) Provide health education and counseling and promote healthy activities and a healthy environment for school staff.
- o) Be available to assist the county health department during a public health emergency as defined in an MOU.

B. The work plan shall also outline the certification plan the nurse(s) will use toward completing degree and certification requirements, if not already certified. The nurse(s) must be certified no later than three years from the date of employment as a school nurse in North Carolina. The certification plan will be updated with the RSHNC in January and June of each school year.

C. Work plan progress will be monitored via annual site visits conducted by the RSHNC.

IV. Performance Measures/Reporting Requirements:

The Subcontractor shall:

1. Employ, or assure employment of, nationally certified school nurse(s) or registered nurse(s), who will be certified within program requirement period, to work full time in the assigned LEA.
2. Assure completion of an annual work plan consistent with program requirements.
3. Notify the RSHNC in the Division of Public Health (DPH) within four working days after initial hire or replacement hire for any SNFI nurse position, on a form that is supplied by the DPH Program Contact during the service period of the subcontract. This notification must include all items listed on the form, including information about nursing education and certification.
4. Notify the RSHNC within four working days if the SNFI nurse position becomes vacant, by means of the School Nurse Staff Change Notification Form supplied by DPH. The form must include the plan to recruit for this position.
5. Upon hiring, assure that those nurses hired into this position are duly registered by the North Carolina Board of Nursing and fully permitted to practice in the State of North Carolina.
6. Provide data to the Local Education Agency (LEA) for inclusion in the North Carolina Annual Survey of School Health Services. The data must be provided to the LEA in time for its submission of the report to the RSHNC prior to the conclusion of the academic year.

7. Assure that every newly hired School Nurse Funding Initiative nurse will be provided with paid time and reimbursement of costs associated with attendance or participation in continuing education, at the same level of cost reimbursement provided to other professional school employees. Up to \$750 of SNFI funding may be budgeted for participation in professional development workshops or conferences. The school nurse(s) must participate in the School Nursing: Roles and Responsibilities Workshop series. This includes both the on-line orientation course at the start of employment and the didactic completion course at the next available offering, unless previously attended within five years. If the nurse(s) has (have) previously attended that workshop, assure that the school nurse(s) will be allowed to participate in a School Nurse Certification review course, a Pediatric Physical Assessment for School Nurses Workshop, or the Annual School Nurse Conference.
8. Collaborate with the School Health Nurse Consultants on DPH initiatives to help implementation at the local level (e.g., school nurse care management, immunization initiatives).
9. Assure that SNFI nurse(s) employed through this subcontract will be supported at the same level as other school nurse(s) in the LEA, including such things as providing adequate space, computer equipment, supplies, and in-district travel expenses.
10. For any SNFI nurse who is not certified at the time of hire, submit an education/certification plan that describes the plan to the RSHNC that achieves certification within the required timeframe, including timelines for achieving education and certification goals. This certification plan must be updated at least twice annually and show progress towards the goals, as indicated in paragraph 2B of Section III of this document, until the nurse is certified.
11. Assure that the Memorandum of Agreement that exists between all health departments and LEAs clearly addresses emergency and disaster preparedness and response, states that emergency and disaster service by SNFI nurses is an allowable use of their time and states the way SNFI nurses are to be made available to assist the Local Health Department during a public health emergency. The following should be addressed for emergency and disaster preparedness and response:
 - A. Areas of responsibility and oversight
 - B. Liability issues
 - C. Responsible party for cost of non-health department staff providing shelter duty.
 - D. Training for specific roles in emergencies
 - E. Periodic assessment and evaluation of emergency plans
 - F. School nurses' roles and responsibilities during emergency and disaster response
12. Assure that the priority of the allocation during a full year supports salary and fringe benefits for the SNFI nurse(s). Where the allocation exceeds the amount needed to fully fund the SNFI nurse(s) salary and fringe benefits, lapsed salary and fringe benefits may be used to support training as described in Paragraph 8 above. **No other expenditures are allowable using this allocation.**
13. Assure that if salaries and fringe benefits exceed the state allocation, local funds will be used. If more than one position is allocated, state funds provided for the positions can be combined. This will allow use of more than \$50,000 (annual allocation per position) for a position if education and experience qualify one nurse for more than \$50,000 and another for less than \$50,000.
14. Provide accurate contact information and timely notification of changes in contact information of key contacts, including school nurse supervisor, SNFI nurse, contract program administrator, and contract fiscal officer.

15. Provide notification to the RSHNC, within four working days, regarding any change in local school nurse full time equivalencies or assignment that might be expected to reduce access by students to basic health services provided by the SNFI nurse through changing the local school nurse to student ratio.

V. Performance Monitoring and Quality Assurance:

1. **The Subcontracting Agency shall adhere to the following service quality measures for this subcontract:**
 - A. Service is provided by a nationally certified school nurse(s). If the nurse(s) hired with these funds is (are) not nationally certified, service is provided by a registered nurse(s) working towards certification. This requirement shall be completed no later than the date of completion of three years of employment as a school nurse in North Carolina.
 - B. Services are provided in accordance with standards established by the North Carolina Nurse Practice Act and the North Carolina Board of Nursing. The North Carolina School Health Program Manual, latest edition, shall be consulted as a resource, as well as the Scope and Standards of School Nursing, latest edition, developed by American Nurses Association and National Association of School Nurses.
 - C. Services are provided in a culturally sensitive manner.
 - D. Services are provided with adherence to federal law in relation to privacy of student records, following both HIPAA (Health Insurance Portability and Accountability Act) and FERPA (Family Educational Rights and Privacy Act), as applicable. Where HIPAA and FERPA may appear to be in conflict, FERPA shall be followed regarding records that become part of the student's educational record; US Department of Education and North Carolina Department of Public Instruction guidelines are resources.
2. **This subcontract will be monitored according to the following plan:**
 - A. The DPH Regional School Health Nurse Consultants (RSHNC) will review budgets and expenditures to assure that funds are spent according to the approved plan on a monthly basis.
 - B. The RSHNC will monitor vacancies, recruitment, hiring, and certification status or progress towards certification.
 - C. The RSHNC will maintain regular contact (email, phone, and on-site) with the Local Health Department to review progress on contract deliverables no less than twice a year.
 - D. Deliverables, as outlined in this subcontract, will be monitored via reported workplan progress, including certification for non-certified school nurses during annual site visits by the RSHNC. A sub-recipient monitoring report will be completed by the DPH program staff and a copy made available to the Local Health Director. The report will demonstrate assurance that program goals are being addressed and that all deliverables are on target to be met. If the report indicates failure to adhere to deliverables in this subcontract, the Local Health Director or designee will work with the RSHNC to develop a corrective action plan. If the corrective action does not meet contract requirements, the DPH may take action resulting in cessation of funding.

VI. Funding Guidelines or Restrictions:

1. The Subcontracting Agency shall use funds only for salary, fringe benefits and to support continuing education and required school nurse training.
2. The Subcontracting Agency shall assure that these funds will not supplant existing funds supporting school nurse positions. Communities will maintain current level of effort and funding for school nurses.
3. Vacancies that exist longer than six months may cause a Corrective Action Plan to be issued and may result in loss of funding.
4. When subcontracting with other employers (such as an LEA, hospital or Alliance), the draw down may be no more than is billed monthly to the Local Health Department without prior approval of the DPH Program Contact.

Attachment III

BUDGET
SNFI Subcontract Budget

I. SALARIES

Position Title	Name *	Annual Salary	Type Position	Amount Paid by Local Agency	Amount Paid by SNFI Funds
1. Nurse 1 School Nurse	Name Holly Jenkins	\$48,540	<input type="checkbox"/> 12-month <input type="checkbox"/> 11-month <input checked="" type="checkbox"/> 10-month	\$0	\$48,540
2. Nurse 2	Name	\$	<input type="checkbox"/> 12-month <input type="checkbox"/> 11-month <input type="checkbox"/> 10-month		\$
3. Nurse 3	Name	\$	<input type="checkbox"/> 12-month <input type="checkbox"/> 11-month <input type="checkbox"/> 10-month		\$
TOTAL SALARY PAID BY CONTRACT					\$48,540

* List VACANT if position not filled at the time of this report.

II. FRINGE

Position Title	Name *	Type and Rate	Amount Paid by Local Agency	Amount Paid by SNFI Funds
1. Nurse 1	Holly Jenkins	<input type="checkbox"/> Retirement Rate: 24.19% <input type="checkbox"/> FICA Rate: 7.65% <input type="checkbox"/> Medical Rate/Amount: \$ <input type="checkbox"/> Other: Rate:	\$10,281 \$3,713 \$7,397	\$1,460
2. Nurse 2	Name	<input type="checkbox"/> Retirement Rate: % <input type="checkbox"/> FICA Rate: % <input type="checkbox"/> Medical Rate/Amount: \$ <input type="checkbox"/> Other: Rate:		
3. Nurse 3	Name	<input type="checkbox"/> Retirement Rate: % <input type="checkbox"/> FICA Rate: % <input type="checkbox"/> Medical Rate/Amount: \$ <input type="checkbox"/> Other: Rate:		
TOTAL FRINGE PAID BY CONTRACT				\$1,460

*Fringe benefit amounts may change due to longevity, etc. that the employee may be eligible for during the school year.

Justification: Funds will be used to employ nationally certified school nurse(s) or registered nurse(s) working toward national certification to work full time in schools and enhance the local school district's capacity to provide basic health services to students.

III. Other, Training Related

STAFF TRAVEL				
In-State		Total miles	Cost per mile	Total Cost
In-state Mileage				\$ -
		Number of nights	Cost per night	Total Cost
In-state Lodging				\$ -
	# of breakfasts	# of lunches	# of dinners	Total Cost (State rate)
State funded Meals, Instate				\$ -
Conference Registration				0.00
TRAINING PAID BY CONTRACT (If no funds available after covering salary and fringe for these positions, leave at 0.00. If funds available, amount is limited to a total of \$750 per position. See Scope of Work for Allowable Costs)				0.00

CONTRACT TOTAL AMOUNT	\$50,000
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IV. Invoice Schedule

Use the Table below to indicate the planned monthly invoice amounts that reflect salary and fringe if all positions are filled. It is understood that adjustments will be needed if vacancies occur. Total monthly salary and fringe amount per position should be invoiced until Program 803 funds have been expended using local funds later in the year, if needed to supplement.”

Invoice Month	803 Amount
July	0
August	\$5,000.00
September	\$5,000.00
October	\$5,000.00
November	\$5,000.00
December	\$5,000.00
January	\$5,000.00
February	\$5,000.00
March	\$5,000.00
April	\$5,000.00
May	\$5,000.00
June	0
803 Fund Total	\$50,000.00

Agenda Item: VIII.C.
Meeting Date: 07/19/2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Tammy Schrenker, Director

DATE: 07/07/2022

SUBJECT: North Carolina Department of Health and Human Services (NCDHHS)
MOU with Moore County

PRESENTER: (Consent Agenda)

REQUEST: DHHS requires Moore County Department of Social Services to enter an annual written agreement, Memorandum of Understanding (MOU) for Fiscal years 2022-2023 and 2023-2024

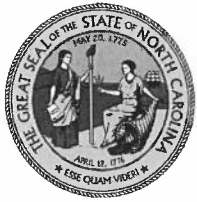
BACKGROUND: This MOU agreement is to satisfy the mandated performance requirements provided for all Social Services programs excluding Medical Assistance- Medicaid. State Fiscal Year 2018-2019 was the first year of these agreements.

IMPLEMENTATION PLAN: Department of Social Services provides a variety of human services for eligible citizens.

FINANCIAL IMPACT STATEMENT: Stated in the MOU that was developed as a result of NC General Assembly Session Law 2017-41 (House Bill 630) there is no financial impact unless the County Department does not meet performance measures and fails to comply during a corrective action period of a maximum of 18 months.

RECOMMENDATION SUMMARY: Make a motion that the Board of Commissioners approves the MOU.

SUPPORTING ATTACHMENTS: MOU Documents



NC DEPARTMENT OF
**HEALTH AND
HUMAN SERVICES**
Division of Social Services

ROY COOPER • Governor

KODY H. KINSLEY • Secretary

SUSAN G. OSBORNE • Assistant Secretary for County Operations

May 20, 2022

Dear County Manager and County Director of Social Services:

As you know, Session Law 2017-41 requires all counties to enter into an annual written agreement, referred to as a Memorandum of Understanding (MOU), with the Department of Health and Human Services (DHHS) for all social services programs excluding medical assistance (Medicaid). State Fiscal Year (SFY) 2018-2019 was the first year of these agreements.

As COVID-19 has impacted our daily business since March 2020, the leadership in NCDHHS made the decision to not issue formal corrective actions relating to MOU performance during SFY 2019-2020. We know that the focus of all our work has been providing services to the families of North Carolina and you continue to commit to meeting the needs in your communities, because of that the Department chose to not issue a new MOU for SFY 2020-2021 but continued to work with counties to meet or exceed these standards and then issued a new MOU for an effective date of January 1, 2021 through June 30, 2022. NCDHHS again chose not to issue formal corrective actions relating to MOU performance for the period of January 1, 2021 through June 30, 2022. The Department determined that the next MOU would be issued for two years with an effective date of July 1, 2022 to continue through June 30, 2024.

This letter provides an overview of the MOU process for SFY 2022-2023 and SFY 2023-2024.

The Department worked jointly with the NC Association of County Directors of Social Services to vet all measures prior to the finalization for the upcoming MOU, which remains the same from the most recent MOU.

The measures for the 2022-23 and 2023-24 MOU can be found in **Attachment I** of the new MOU and are titled Mandated Performance Requirements. **These are the only measures that will be evaluated as part of the MOU for SFY 2022-2023 and 2023-**

NC DEPARTMENT OF HEALTH AND HUMAN SERVICES • VISION OF SOCIAL SERVICES

LOCATION: 820 S. Boylan Avenue, McBryde Building, Raleigh, NC 27603

MAILING ADDRESS: 2401 Mail Service Center, Raleigh, NC 27699-2401

www.ncdhhs.gov • TEL: 919-527-6335 • FAX: 919-334-1018

AN EQUAL OPPORTUNITY / AFFIRMATIVE ACTION EMPLOYER

2024 and subject to performance improvement actions.

Attachment II includes information concerning the upcoming Child and Family Services Review Round IV and the measures that will be reviewed by the Administration for Children and Families (ACF) and **will not be included in any corrective action**. Ongoing monitoring and support activities will continue as they have in prior years for these measures. We will continue to develop reports and validate data for these remaining performance measures. As always, we will work with the NC Association of County Directors of Social Services and counties to assist with the data validation process.

The goal of this work is not intended in any way to be punitive. NCDHHS will work collaboratively with counties that are having difficulty consistently meeting the measures and provide support using a Continuous Quality Improvement framework.

COVID-19 has changed our world and has had a tremendous impact on the work of human services. We recognize that you are continuing to experience significant increases in requests for the safety net services you provide. We also recognize that during a declaration of emergency, there continues to be barriers that are difficult to overcome in meeting the performance measures outlined in the 2022-23 2022-24 MOU.

Last year the Division formalized ongoing criteria for when a pause of Corrective/Development Plans are implemented. **At this time, we will not issue any corrective action or development plans based on the MOU while North Carolina remains under the Governor's COVID-19 State of Emergency**. In the future the state will consider a pause on issuing a corrective action or development plan on a county by county basis if there is a state of emergency implemented and has an impact on the counties ability to meet their performance requirements (i.e.; a significant hurricane, tornado, etc.). While we will continue to monitor performance and share data with you and provide your team support, there will be no formal performance improvement or corrective actions taken related to MOU performance. We will also hold off publishing the Rylan's Law Dashboard to the public until the emergency declaration is lifted. We will be in discussion with you about developing a joint plan for reinstating these measures once the emergency declaration is lifted.

Several items are included with this letter for your review and information:

- Memorandum of Understanding for SFY 2022-2023 – SFY 2023-2024
- Fact Sheets for each program area that provide information on the measures
- Attachment I - New MOU Performance Measures At-A-Glance
- Attachment II - Child Welfare Performance Measures At-A-Glance

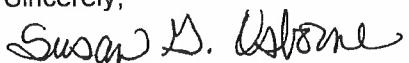
Please take the steps below and return signed agreements to Carla West (carla.west@dhhs.nc.gov) and Melinda Remaley (Melinda.remaley@dhhs.nc.gov) no later than June 30, 2022.

1. On page 6 please add the name and contact person to whom information and notices regarding this agreement should be sent.
2. On page 10 submit this document for signature to the person who the county designates as the signature authority. In case the county elects to have the document co-signed by county leadership and the Department of Social Services director, two spaces for signatures have been provided.
3. Once we receive your returned, signed copy of the MOU it will be submitted to Secretary Kody Kinsley for signature and a signed copy will be returned for your records.

Please note that any signing statement, resolution or other documentation that a County may return to DHHS along with a signed MOU will be deemed separate from the MOU and not incorporated as a part of the MOU. If any documentation is physically affixed to the signed MOU, DHHS may return the MOU to be signed without any affixed documentation. DHHS will review and retain any submissions received from a County and follow up with a County as needed.

Thank you for your ongoing partnership with us in serving North Carolina's citizens with critical services. Please feel free to contact me directly if you have any questions or need any additional information.

Sincerely,



Susan G. Osborne
Assistant Secretary for County Operations

MEMORANDUM OF UNDERSTANDING

(FISCAL YEAR 2022-23 and 2023-24)

BETWEEN

**THE NORTH CAROLINA DEPARTMENT OF HEALTH AND HUMAN SERVICES
AND
MOORE COUNTY**

**A Written Agreement Pursuant to N.C. Gen. Stat. § 108A-74,
an Act of the North Carolina General Assembly**

This Memorandum of Understanding (“MOU”) is made by and between the North Carolina Department of Health and Human Services, (hereinafter referred to as the “Department”) and Moore County a political subdivision of the State of North Carolina (hereinafter referred to as the “County”) to comply with the requirements of law, N.C. Gen. Stat. § 108A-74. The Department and the County may be referred to herein individually as a “Party” and collectively as the “Parties.”

TERMS OF UNDERSTANDING

In consideration of the mutual promises and agreements contained herein, as well as other good and valuable consideration, the sufficiency of which is hereby acknowledged by the Parties, the Parties agree to this MOU, effective July 1, 2022, in compliance with the mandates of law enacted by the North Carolina General Assembly and in recognition of possible amendments by the General Assembly, the Parties further agree to conform to changes made to the law, notwithstanding a contractual term previously agreed upon.

1.0 Parties to the MOU

The only Parties to this MOU are the North Carolina Department of Health and Human Services and Moore County, a political subdivision of the State of North Carolina.

1.1 Relationships of the Parties

Nothing contained herein shall in any way alter or change the relationship of the parties Parties as defined under the laws of North Carolina. It is expressly understood and agreed that the enforcement of the terms and conditions of this MOU, and all rights of action relating to such enforcement, shall be strictly reserved to the Department and the County. Nothing contained in this document shall give or allow any claim or right of action whatsoever by any other third person. It is the express intention of the Department and County that any such person or entity, other than the Department or the County, receiving services or benefits under this MOU shall be deemed an incidental beneficiary only.

Subcontracting: The County shall be responsible for the performance of all of its subcontractors. The County shall disclose the names of its subcontractors to the Department within thirty (30) days of the execution thereof. The County shall also provide additional information concerning its subcontractors as may be requested by the Department within thirty (30) days of the request. The County additionally agrees not to enter into any confidentiality agreement or provision with a

subcontractor or other agent to provide services related to this MOU that would prevent or frustrate the disclosure of information to the Department. Subcontractors shall be defined under this MOU to mean any party the County enters into a contractual relationship with for the complete administration of one or more social services programs covered by this MOU. Temporary employees hired by the County shall not be considered subcontractors under this MOU.

Assignment: No assignment of the County's obligations or the County's right to receive any funding made in any way concerning the matters covered by this MOU hereunder shall be permitted.

2.0 Terms of the MOU

The term of this MOU shall be for a period of two years beginning July 1, 2022 and ending June 30, 2024.

2.1 Default and Modification

Default: In the event the County fails to satisfy the mandated performance requirements as set forth in **Attachment I** or fails to otherwise comply with the terms of this MOU, the Department may withhold State and/or federal funding. Any such withholding shall be in compliance with, and as allowed by, state and/or federal law.

Performance Improvement: Prior to the Department exercising its authority to withhold State and/or federal funding for a failure to satisfy the mandated performance requirements set forth in **Attachment I** or failure to meet the terms of this MOU, the process for performance improvement set forth in N.C. Gen. Stat. § 108A-74 will govern. Nothing contained in this MOU shall supersede or limit the Secretary's authority to take any action otherwise set forth in N.C. Gen. Stat. § 108A-74.

Waiver of Default: Waiver by the Department of any default or breach in compliance with the terms of this MOU by the County shall not be deemed a waiver of any subsequent default or breach and shall not be construed to be modification of the terms of this MOU unless stated to be such in writing, signed by an authorized representative of the Department and the County and attached to the MOU.

Force Majeure: Neither Party shall be deemed to be in default of its obligations hereunder if and so long as it is prevented from performing such obligations by any act of war, hostile foreign action, nuclear explosion, riot, strikes, civil insurrection, earthquake, hurricane, tornado, public health emergency or other catastrophic natural event or act of God.

Modification: The terms and conditions of this MOU may only be modified by written agreement of the Parties, signed by an authorized representative of the Parties.

3.0 MOU Documents

The Recitals and the following attachments are incorporated herein by reference and are part of this MOU:

- (1) The portions hereof preceding the Terms of Understanding, including but not limited to the introductory paragraph and the Recitals, which are contractual as well as explanatory
- (2) The Terms of Understanding
- (3) Attachment I – Mandated Performance Requirements:
 - a. I-A: Energy Programs
 - b. I-B: Work First
 - c. I-C: Food and Nutrition Services
 - d. I-D: Child Welfare – Foster Care
 - e. I-E: Adult Protective Services
 - f. I-F: Special Assistance
 - g. I-G: Child Support Services
- (4) Attachment II - Child Welfare - CFSR

4.0 Entire MOU

This MOU and any documents incorporated specifically by reference represent the entire agreement between the Parties and supersede all prior oral or written statements or agreements between the Parties.

5.0 Definitions

While “County” is used as an abbreviation above, the following definitions, some of which are contained in N.C. Gen. Stat. § 108A-74(a), also apply to this MOU:

- (1) "County department of social services" also means the consolidated human services agency, whichever applies.
- (2) "County director of social services" also means the human services director, whichever applies.
- (3) "County board of social services" also means the consolidated human services board, whichever applies.
- (4) "Child welfare services or program" means protective, foster care, and adoption services related to juveniles alleged to be abused, neglected, or dependent as required by Chapter 7B of the General Statutes.
- (5) "Social services programs" or "Social services programs other than medical assistance" means social services and public assistance programs established in Chapter 108A other than the medical assistance program (Part 6 of Article 2 of Chapter 108A). This includes, but is not limited to, child welfare programs, adult protective services, guardianship services for adults, and programs of public assistance established in Chapter 108A. It also includes the child support enforcement program, as established in Article 9 of Chapter 110 of the General Statutes, and the North Carolina Subsidized Child Care Program.

To the extent that any term used herein is defined by a statute or rule applicable to the subject matter of this MOU, the statutory or rule definition shall control. For all remaining terms, which are not defined by statute or rule, those terms shall have their ordinary meaning. Should any further

definition be needed, the Parties agree that the meanings shall be those contained in the current version (as of the time the dispute or question arises) of Black's Law Dictionary, and if not defined therein, then of a published unabridged modern American English Language Dictionary published since the year 2000.

6.0 Audit Requirements

The County shall furnish to the State Auditor, upon his/her request, all books, records, and other information that the State Auditor needs to fully account for the use and expenditure of state funds in accordance with N.C.G.S. § 147-64.7. Additionally, as the State funding authority, the Department of Health and Human Services shall have access to persons and records as a result of all contracts or grants entered into by State agencies or political subdivisions.

7.0 Record Retention

The County shall retain records at its own expense in accordance with applicable State and Federal laws, rules, and regulations. The County shall facilitate and monitor the compliance of its subcontractors with all applicable requirements of record retention and disposition.

In order to protect documents and public records that may be the subject of Department litigation, the Department shall notify the County of the need to place a litigation hold on those documents. The Department will also notify the County of the release of the litigation hold. If there is no litigation hold in place, the documents may be destroyed, disposed of, or otherwise purged through the biannual Records Retention and Disposition Memorandum from the Department's Controller's Office.

8.0 Liabilities and Legal Obligations

Each party hereto agrees to be responsible for its own liabilities and that of its officers, employees, agents or representatives arising out of this MOU. Nothing contained herein is intended to alter or change the relationship of the Parties as defined under the laws of the State of North Carolina.

9.0 Confidentiality

Any medical records, personnel information or other items exempt from the NC Public Records Act or otherwise protected by law from disclosure given to the Department or to the County under this MOU shall be kept confidential and not divulged or made available to any individual or organization except as otherwise provided by law. The Parties shall comply with all applicable confidentiality laws and regulations, including but not limited to the Health Insurance Portability and Accountability Act of 1996 (HIPAA), the administrative simplification rules codified at 45 Parts 160, 162, and 164, alcohol and drug abuse patient records laws codified at 42 U.S.C. §290dd-2 and 42 CFR Part 2, and the Health Information Technology for Economics and Clinical Health Act (HITECH Act) adopted as part of the American Recovery and Reinvestment Act of 2009 (Public Law 111-5).

10.0 Secretary's Authority Undiminished

Certain functions delegated to the County pursuant to this MOU are the duty and responsibility of the Department as the grantee of federal grant funds. The Parties understand and agree that nothing in this MOU shall be construed to diminish, lessen, limit, share, or divide the authority of the Secretary of the Department to perform any of the duties assigned to the Department or its Secretary by the North Carolina General Statutes, the terms and conditions of the federal funds and their applicable laws and regulations or other federal laws and regulations regarding any federal funding which is used by the Department to reimburse the County for any of its duties under this MOU.

11.0 MOU does not Diminish Other Legal Obligations

Notwithstanding anything to the contrary contained herein and to facilitate the mandated performance requirements of N.C. Gen. Stat. § 108A-74, the Parties acknowledge and agree that this MOU is not intended to supersede or limit, and shall not supersede or limit, the County's obligations to comply with all applicable: 1) federal and state laws; 2) federal and state rules; and 3) policies, standards, and directions of the Department, as all such currently exist and may be amended, enacted, or established hereafter.

12.0 Notice

The persons named below shall be the persons to whom notices provided for in this MOU shall be given. Either Party may change the person to whom notice shall be given upon written notice to the other Party. Any notice required under this MOU will only be effective if actually delivered to the Parties named below. Delivery by hand, by first class mail, or by email are authorized methods to send notices.

For the Department of Health and Human Services, Division of Social Services

IF DELIVERED BY US POSTAL SERVICE	IF DELIVERED BY ANY OTHER MEANS
Susan Osborne, Assistant Secretary NCDHHS 2417 Mail Services Center Raleigh, NC 27699-2001	Susan Osborne NCDHHS Doretha Dix Campus, McBryde Building Phone: 919-527-6338 E-mail: Susan.Osborne@dhhs.nc.gov

For Moore County:

IF DELIVERED BY US POSTAL SERVICE	IF DELIVERED BY ANY OTHER MEANS

13.0 Responsibilities of the Department

The Department hereby agrees that its responsibilities under this MOU are as follows:

- (1) The Department shall develop performance requirements for each social services program based upon standardized metrics utilizing reliable data. The performance requirements are identified in Attachments I and II.
- (2) The Department shall provide supervision, program monitoring and technical assistance to the counties in the administration of social services programs.
- (3) The Department shall provide leadership and coordination for developing strategies that address system-level barriers to the effective delivery of social services programs, including but not limited to: the Administrative Office of Courts, the LME/MCO, Department of Public Instruction, and the Department of Public Safety.
- (4) The Department shall have the following administrative responsibilities:
 - a. Staff Training and Workforce Development:
 - i. Develop training requirements for county personnel and provide guidance for adequate staffing patterns related to the provision of social services programs. The Department will publish annually, a list of required and recommended trainings for county personnel directly involved in the administration of social services programs covered under this MOU.
 - ii. Develop training curricula and provide, timely, adequate access to statewide training opportunities for county personnel related to the provision of social services programs. Training opportunities may include in-person, self-guided, web-based and remotely facilitated programs.
 - iii. The Department will publish a training calendar, at least quarterly, notifying the counties of training opportunities.
 - iv. Provide timely written guidance related to new federal or state statutes or regulations. The Department will provide information in advance of the effective date of new policy to the extent possible, including interpretations and clarifications of existing policy.
 - v. Provide technical assistance and training in areas where quality control, monitoring or data indicates a lack of correct application of law, rule or policy.
 - b. Performance Monitoring:
 - i. Monitor and evaluate county compliance with applicable federal and state laws, rules and policies.
 - ii. Provide feedback to counties with recommended changes when necessary.

- iii. Monitor that all financial resources related to the provision of social services programs covered by this MOU are utilized by the county in compliance with applicable federal and state laws.
- c. Data Submission:
 - i. Maintain and review data submitted by counties pursuant to the mandatory performance requirements.
 - ii. Provide counties with reliable data related to their performance requirements as well as accuracy and timeliness of programs in accordance with state and federal program guidelines. This includes but is not limited to processing applications and recertification, quality control standards, program statistics and fiscal information.
 - iii. The Department shall be responsible for the maintenance and functionality of its information systems utilized in the statewide administration of social services programs covered by this MOU.
- d. Communication:
 - i. Provide counties with clarification or explanation of law, rule or policy governing social services programs when necessary or as requested.
 - ii. Disseminate policy on social services programs and provide counties with timely information on any updates to policy.
 - iii. Provide timely information to counties on any changes to federal law or policy made known to the Department.
 - iv. Provide counties with a timely response to requests for technical assistance or guidance.
 - v. Maintain all policies covering social services programs in a central, accessible location. Policies will be updated, to the extent possible, in advance of the effective date of any new policies or policy changes.
 - vi. Provide counties with an opportunity to submit questions, concerns and feedback related to the administration of social services programs to the Department and provide County a timely response to such communication.
 - vii. Communicate proactively with the County Director of Social Services on matters that effect social services programs covered under this MOU.
 - viii. Communicate directly with the County Manager, Governing Boards, and the County Director of Social Services on matters including but not limited to, corrective action, and significant changes to law, rule and policy that impact the administration of social services programs covered by this MOU.
- e. Inter-agency Coordination:
 - i. Provide guidance to counties in the event they are unable to reach a resolution on a conflict of interest that arises related to the provision of social services programs covered by this MOU.
 - ii. Provide guidance for county DSS personnel on federal and state Emergency Management, mass shelter, Business Continuity Plan (BCP) and Continuity of Operations Plan (COOP) requirements.
 - iii. Coordinate with and communicate to county DSS agencies regarding available and required training opportunities associated with DSS Mass Shelter, BCP and COOP responsibilities.

- iv. Assist and support counties as needed in implementation of operational functions of mass shelter operations and as needed during other emergencies as they arise.
- (5) The Department shall timely meet all of its responsibilities contained in this MOU. “Timely” shall be defined consistent with timeliness requirements set forth in relevant statute, regulation, and policy. Where timeliness is not otherwise defined, “timely” shall mean within a reasonable time under the circumstances.

14.0 Responsibilities of the County

The County hereby agrees that its responsibilities under this MOU are as follows:

- (1) The County shall adhere to the mandated performance requirements for each social services program as identified in Attachment I. The County will ultimately work toward achievement of the Standard Measure for all performance requirements set forth in Attachments I and II.
- (2) The County shall comply with the following administrative responsibilities
 - a. Staff Requirements and Workforce Development:
 - i. The personnel, including new hires and existing staff, involved in the County’s provision of social services programs covered by this MOU shall complete all required and necessary training, which is documented as required by federal and state law and policy.
 - b. Compliance:
 - i. Perform activities related to its social services programs in compliance with all applicable federal and State laws, rules, regulations and policies. Nothing contained herein is intended to, nor has the effect of superseding or replacing state law, rules or policy related to social services programs.
 - ii. Develop and implement internal controls over financial resources related to the County’s social services programs to ensure that all financial resources are used in compliance with applicable federal and state laws.
 - iii. Provide and adhere to corrective action plans as required based on monitoring findings and the Single Audit.
 - c. Data Submission:
 - i. Maintain accurate, thorough records of all social services programs covered by this MOU, in particular, records related to the mandated performance requirements that can be accessed for the purpose of data collection, service provision, monitoring or consultation
 - ii. Ensure reliable data entry into state systems utilized for the administration of social services programs covered under this MOU.
 - iii. Provide, upon request, data to the state for the purpose of, but not limited to, conducting monitoring, case file reviews, error analysis and quality control.
 - iv. Utilize data to understand the performance of their county and to conduct analysis and implement changes where needed if performance measures are not being met.
 - d. Communication:
 - i. Respond and provide related action in a timely manner to all communications received from the Department.

- ii. Provide timely information on all matters that have a potential negative impact on the social services programs they administer, including but not limited to, litigation risks (not including child welfare cases governed by Chapter 7B or adult services cases governed by Chapter 35A or 108A), network and computer issues, or data breaches.
 - iii. Provide timely information regarding temporary or permanent changes to the Social Services Governing Board. or the County Social Services Director, including retirements, separations, or any leaves of absence greater than two calendar weeks.
- e. Inter-agency Cooperation:
 - i. Ensure that county social services personnel complete required training and are prepared to engage in Disaster Management, mass shelter, BCP and COOP operations.
 - ii. Ensure that all plans and systems are in place to meet potential disaster (natural, technical, otherwise) response requirements.
 - iii. Engage with DHHS, state Emergency Management and local leadership in associated efforts.
 - iv. Assist or operate mass shelter operations or other required disaster management responsibilities.
- (3) The County shall timely meet all its responsibilities contained in this MOU. "Timely" shall be defined consistent with timeliness requirements set forth in relevant statute, regulation, policy or as otherwise required by the Department. If timeliness is not otherwise defined, "timely" shall mean within a reasonable time under the circumstances.

15.0 Data Security and Reporting

Data Security: The County shall adopt and apply data privacy and security requirements to comply with all applicable federal, state, department and local laws, regulations, and rules. To the extent that the Department and the County have already entered into one or more data privacy agreements covering all or any portion of the work to be performed under this MOU, the Parties hereby adopt and incorporate such agreements by reference into this MOU as if fully set forth herein.

Duty to Report: The County shall report all privacy and security incidents related to the provision of social services programs covered by the MOU to the Department and the Privacy and Security Office within twenty-four (24) hours after the privacy and security incident is first discovered, provided that the County shall report a breach involving Social Security Administration data or Internal Revenue Service data within one (1) hour after the incident is first discovered. During the performance of this MOU, the County is to notify the Department of any contact by the federal Office for Civil Rights (OCR) received by the County related to the provision of social services programs covered by the MOU. In case of a privacy and security incident, the County, including any subcontractors or agents it retains, shall fully cooperate with the Department.

16.0 Miscellaneous

Choice of Law: The validity of this MOU and any of its terms or provisions, as well as the rights and duties of the Parties to this MOU, are governed by the laws of North Carolina. The Parties, by signing this MOU, agree and submit, solely for matters concerning this MOU, to the exclusive

jurisdiction of the courts of North Carolina and agrees, solely for such purpose, that the exclusive venue for any legal proceedings shall be Wake County, North Carolina. The place of this MOU and all transactions and agreements relating to it, and their situs and forum, shall be Wake County, North Carolina, where all matters, whether sounding in contract or tort, relating to the validity, construction, interpretation, and enforcement shall be determined.

Amendment: This MOU may not be amended orally or by performance. Any amendment must be made in written form and executed by duly authorized representatives of the Department and the County. The Parties agree to obtain any necessary approvals, if any, for any amendment prior to such amendment becoming effective. Also, the Parties agree that legislative changes to state law shall amend this MOU by operation of law to the extent affected thereby.

Effective Date: This MOU shall become effective July 1, 2022 and shall continue in effect until June 30, 2024.

Signature Warranty: Each individual signing below warrants that he or she is duly authorized by the party to sign this MOU and to bind the party to the terms and conditions of this MOU.

Moore County

BY: _____
Name

BY: _____
Name

TITLE:

TITLE:

DATE:

DATE:

North Carolina Department of Health and Human Services

BY: _____
Secretary, Department of Health and Human Services

DATE: _____



CHILD WELFARE AND SOCIAL SERVICES REFORM LEGISLATIVE REPORT EXECUTIVE SUMMARY

NC Session Law 2017-41, Rylan's Law¹ requires the Department of Health and Human Services (DHHS) to submit "a plan [to the Joint Legislative Oversight Committee on Health and Human Services] that outlines regional supervision of and collaboration by local social services programs," and also requires DHHS to submit "preliminary recommendations to the Committee ... regarding legislative changes necessary to implement ... a plan to reform the State supervision and accountability for the social services system, including child welfare, adult protective services and guardianship, public assistance, and child support enforcement."

The recommendations presented by both the Social Services Working Group (SSWG) and the Center for Support of Families (CSF) were carefully analyzed by DHHS and have significantly informed DHHS' recommendations. SSWG and CSF included significant external stakeholder input gathered through surveys and focus groups held across the state in developing their reports. DHHS senior leadership actively participated as members of the SSWG. The Secretary's leadership team, as well as various DHHS division directors and section chiefs, helped to inform the CSF report.

DHHS also considered these goals in developing recommendations:

- All North Carolina citizens should have equal access to whole person-centered, high-quality social services.
- North Carolina's social services system should produce better outcomes for the citizens it serves and deliver maximum value to its customers, communities and taxpayers.

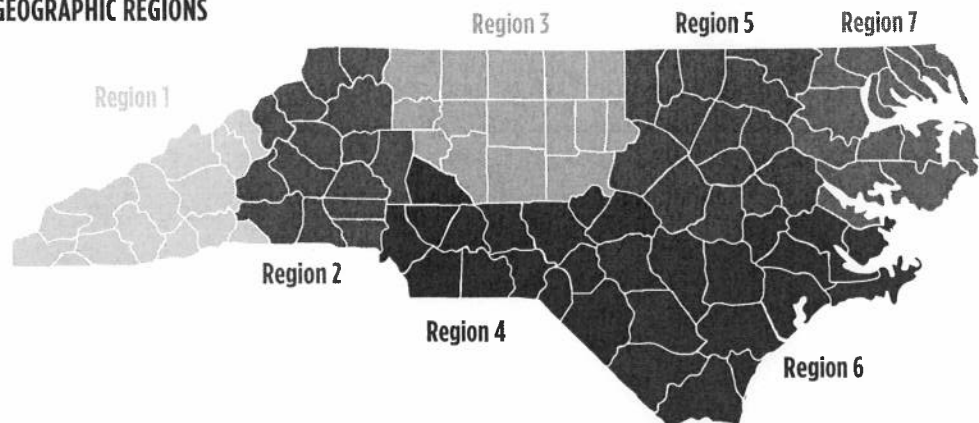
Detailed background and justifications for the 14 recommendations can be found in the [full report](#).

A. Geographic Regions

The Department concurs with the recommendations from the SSWG to establish seven regions for regional supervision of county-administered child welfare and other social services. DHHS further recommends that legislation directing the establishment of regions allow for flexibility in determining county placement within regions. This will allow DHHS to make small adjustments as needed based on changes to judicial districts, new county level partnerships, significant population caseload changes, etc.

Among the considerations were ensuring that single counties are not divided by regions and that regions be contiguous. Also considered were total county population, geographic size and not disrupting judicial districts. DHHS supports the SSWG's recommendation for establishing physical offices for regional supervision of child welfare and social services. However, it will take significant time and cost to procure and renovate or build offices. Therefore, DHHS recommends phasing in regional supervision by first establishing virtual regions and using existing community spaces for shared trainings and meetings while the procurement of physical office space is pursued.

GEOGRAPHIC REGIONS



¹ NC Session Law 2017-41, Rylan's Law: <https://www.ncleg.net/Sessions/2017/Bills/House/PDF/H63Qv6.pdf>

B. Roles, Responsibilities and Staffing for Regional Supervision

Regional offices will be tasked with nine functions to strengthen support and supervision to counties:

- 1) best practice dissemination,
- 2) compliance monitoring,
- 3) fiscal monitoring,
- 4) integrated data systems and recordkeeping,
- 5) interagency coordination,
- 6) policy guidance and technical assistance,
- 7) quality improvement,
- 8) staffing standards and support, and
- 9) training.

Across these nine functions, a total of 40 duties are assigned to the central office in Raleigh and 45 are assigned to regional offices.

Both the CSF and SSWG Stage 1 reports recommended each region be staffed to cover all social services and child welfare areas: *Aging and Adult Services, Child Support Services, Child Welfare Services and Economic Services*. DHHS is proposing a staffing structure for regions based on caseloads, complexity of the program, and current staffing and performance.

TABLE 1. PROPOSED REGIONAL OFFICE STRUCTURE

ROLE		# OF POSITIONS
Leadership	Regional Director	1
	Administrative Assistant	1
Aging and Adult Services	Continuous Quality Improvement Specialist	3
Child Support	Continuous Quality Improvement Specialist/Trainer	2
Child Welfare	Continuous Quality Improvement Specialist	3
	Trainer	2
Economic Services	Continuous Quality Improvement Specialist	3
Fiscal Support	Local Business Liaison	2

In addition to the regionally-based positions, DHHS has sought to address the following resource deficiencies identified by CSF: *“There are five primary resource issues that must be addressed in order to successfully reform the current social services system: **inconsistent policy development and dissemination; deficiencies in workforce development in the form of staff training**; a lack of high quality community resources; underserved populations in need of mental health services; and **no easy access to reliable program and performance data ... The need for clear, consistent, accessible and timely policy and training was raised during focus groups, stakeholder interviews and calls, document reviews, and county and state-level conferences and meetings. The need for improved access to high-quality training cut across social services programs and was strongly voiced by counties of all sizes, types, and tier ranking.**”*

Maximizing efficient use of existing personnel was a top priority in developing the reorganization plan. DHHS conducted extensive analyses which resulted in recommendations to repurpose/redeploy existing central and home-based staff and identify the number of new positions needed.

DHHS recommends repurposing/redeploying 104 existing positions to support regionalization, repurposing/redeploying all managerial staff needed to support regionalization in the central office, and phasing in funding and positions to support 43 new regional and central office staff. DHHS further recommends prioritizing staffing to improve the child welfare system and moving to full implementation of a regional model with offices.

C. Legislative Changes

The proposed legislative actions address preliminary key changes needed to transform our social services and child welfare systems and are responsive to the preliminary recommendations identified in the CSF report and Stage Two of the SSWG report. Examples include:

- Supporting the adoption of the child fatality review process recommendations made by the Child Fatality Review Taskforce.
- Protecting children by enhancing the scope and depth of background checks for employees of child caring institutions, pursuant to the Family First Prevention Services Act.
- Ensuring compliance with the Multi-Ethnic Placement Act to ensure placements for children are not denied or delayed due to race or ethnicity.
- Expanding scholarships for post-secondary education for youth who age out of foster care to include those exiting from the Guardianship Assistance Program.
- Including a statutory provision that offers increased training opportunities for Social Services Boards.
- Conducting a feasibility and cost study of a proposed child support tribunal with dedicated court officers to hear child support matters using quasi-judicial procedures.
- Amending state laws and delegating authority to DHHS and the Social Services Commission to better address conflicts of interest in casework related to services provided by county departments of social services.
- Undertaking a study to address the transferring of adult guardianship cases from DHHS to counties. The study and recommendations should address equitable distribution of slots and funds, capacity needs of counties to manage the cases, as well as any necessary legislative changes.

D. Other Key Enablers of Improved Child Welfare and Social Services

COUNTY STAFFING CAPACITY

Many county departments of social services have significant staff challenges that negatively impact the provision of quality, timely services to citizens. A feasibility and cost study is recommended to establish caseload range guidelines, pay scales, a funding equity formula and salary pool for county child welfare and social services staff.

WORKFORCE DEVELOPMENT, RECRUITMENT AND RETENTION

A competent workforce is essential for improving outcomes for children and families. Counties face significant challenges with recruiting, training and retaining qualified employees at all levels.

To achieve a high-quality social services system with consistent practices across the state, counties need strong leaders committed to developing relationships across county lines, building and supporting excellent staff, and following law and policy closely.

It is recommended that DHHS, in collaboration with the Department of Commerce, the Office of State Human Resources, a state public university partner, and key stakeholder groups, study and recommend a workforce development model for key positions in county departments of social services, regional offices and central offices.



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT PERFORMANCE MEASURES AT-A-GLANCE

ATTACHMENT I

PERFORMANCE REQUIREMENTS:

The Standard Measure is the measure set forth in federal or state law, rule or policy that governs the particular program. This is the Measure that all counties are ultimately aiming to achieve.

The County Performance Measure is the measure that the County is required to achieve to be in compliance with this MOU. For some programs, the County's Performance Measure will be the same as the Standard Measure. For other programs, the County's Performance Measure may be greater or less than the Standard Measure, dependent upon previous year's performance.

The Report of Performance is the period of time in which a County's response to a particular performance requirement is measured and reported.

ENERGY PROGRAMS

	Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1	The County will process 95% of Crisis Intervention Program (CIP) applications, with no heat or cooling source, within one (1) business day from the date of application or date all verification is received, whichever comes first.	The County will process 95% of Crisis Intervention Program (CIP) applications, with no heat or cooling source, within one (1) business day from the date of application or date all verification is received, whichever comes first.	Ensure that eligible individuals in a household without a heating or cooling source receive relief as soon as possible. 42 USC §§ 8621-8630 10A NCAC 71V .0200	Monthly
2	The County will process 95% of Crisis Intervention Program (CIP) applications, that have heat or cooling source with a past due or final notice, within two (2) business days from the date of application or date all verification is received, whichever comes first.	The County will process 95% of Crisis Intervention Program (CIP) applications, that have heat or cooling source with a past due or final notice, within two (2) business days from the date of application or date all verification is received, whichever comes first.	Ensure that eligible households who are in danger of losing a heating or cooling source receive financial assistance to avert the crisis. 42 USC §§ 8621-8630 10A NCAC 71V .0200	Monthly

WORK FIRST

	Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1	The County will process 95% of Work First applications within 45 days of receipt.	The County will process 95% of Work First applications within 45 days of receipt.	Ensure that eligible families receive Work First benefits in a timely manner. TANF State Plan FFY 2019-2022 NCGS 108A-31	Monthly
2	The County will process 95% of Work First recertifications within 60 calendar days prior to the last day of the current certification period.	The County will process 95% of Work First recertifications within 60 calendar days prior to the last day of the current certification period.	Ensure that Work First families continue to receive assistance and benefits without unnecessary interruption. TANF State Plan FFY 2019-2022 NCGS 108A-31	Monthly

FOOD AND NUTRITION SERVICES

	Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1	The County will process 95% of expedited FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 7th calendar day from the date of application.	The County will process 95% of expedited FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 7th calendar day from the date of application.	Ensure all expedited FNS applications are processed within required timeframes. 7 CFR § 273.2 FNS Manual: Section 315 FNS Administrative Letter 1-2015	Monthly
2	The County will process 95% of regular FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 30th calendar day from the date of application.	The County will process 95% of regular FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 30th calendar day from the date of application.	Ensure all regular FNS applications are processed within required timeframes. 7 CFR § 273.2 FNS Manual: Section 315 FNS Administrative Letter 1-2015	Monthly
3	The County will ensure that 95% of FNS recertifications are processed on time, each month.	The County will ensure that 95% of FNS recertifications are processed on time, each month.	Ensure that eligible families have their recertification benefits processed in a timely manner without interruption. 7 CFR § 273.14	Monthly

CHILD WELFARE - FOSTER CARE

	Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1	The County will ensure that 95% of all foster youth have a face-to-face visit with the social worker each month.	<p>The County will ensure that 95% of all foster youth have a face-to-face visit with the social worker each month.</p> <p>Virtual face-to-face visits are allowed during the current state of emergency in response to the pandemic.</p>	<p>Ensure the ongoing safety of children and the engagement and well-being of families.</p> <p>Child and Family Services Improvement Act of 2006 (Public Law 109-288, section 7) amending Section 422(b) of the Social Security Act (42 USC 622(b))</p>	Monthly

ADULT PROTECTIVE SERVICES (APS)

	Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1	The County will complete 85% of APS evaluations involving allegations of abuse or neglect within 30 days of the report.	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	<p>Responding quickly to allegations of adult maltreatment is essential to case decision-making to protect the adult. State law requires that a prompt and thorough evaluation is made of all reports of adult maltreatment.</p> <p>NCGS 108A-103</p>	Monthly
2	The County will complete 85% of APS evaluations involving allegations of exploitation within 45 days of the report.	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	<p>Protecting a disabled adult from exploitation is critical to ensuring their safety and well-being. State law requires a prompt and thorough evaluation is made of all reports of adult exploitation.</p> <p>NCGS 108A-103</p>	Monthly

SPECIAL ASSISTANCE (SA)

Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1 The County will process 85% of Special Assistance for the Aged (SAA) applications within 45 calendar days of the application date.	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure eligible individuals receive supplemental payments to support stable living arrangements. Timely application processing of SAA benefits is essential to an individual's proper care and treatment. 10A NCAC 71P .0604	Monthly
2 The County will process 85% of Special Assistance for the Disabled (SAD) applications within 60 calendar days of the application date.	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure eligible individuals receive supplemental payments to support stable living arrangements. Timely application processing of SAD benefits is essential to an individual's proper care and treatment. 10A NCAC 71P .0604	Monthly

CHILD SUPPORT SERVICES

Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1 Percentage of paternities established or acknowledged for children born out of wedlock.	The County paternity establishment performance level must exceed 50% at the end of the State Fiscal Year (June 30).	Paternity establishment is an essential component in obtaining and enforcing support orders for children. 45 CFR § 305.33 (b) NCGS 110-129.1	Annual
2 Percentage of child support cases that have a court order establishing support obligations.	The County support order establishment performance level must exceed 50% at the end of the State Fiscal Year (June 30).	A court order creates a legal obligation for a noncustodial parent to provide financial support to their children. 45 CFR § 305.33 (d) NCGS 110-129.1	Annual
3 Percentage of current child support paid.	The County current collections performance level must exceed 40% at the end of the State Fiscal Year (June 30).	The current collections rate is an indicator for the regular and timely payment of child support obligations. 45 CFR § 305.33 (e) NCGS 110-129.1	Annual
4 Percentage of cases received a payment toward arrears.	The County arrearage collections performance level must exceed 40% at the end of the State Fiscal Year (June 30).	Collection of child support has been shown to reduce child poverty rates and improve child well-being 45 CFR § 305.33 (h) NCGS 110-129.1	Annual



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT PERFORMANCE MEASURES AT-A-GLANCE

Note: These Performance Measures are not subject to corrective action under 108A-74 for MOU 2022-23 and 2023-24

ATTACHMENT II

PERFORMANCE REQUIREMENTS:

The federal Children's Bureau (CB) is planning to conduct a fourth round of reviews under the Child and Family Services Reviews (CFSR) regulations, beginning in Federal Fiscal Year (FFY) 2022 (October 1, 2021). The purpose of these reviews is to determine compliance with Title IV-B and Title IV-E plan requirements, and in doing so, assess the extent to which federally funded child welfare programs function effectively to promote the safety, permanency, and well-being of children and families with whom they have contact.

The overall goals of the reviews are to:

- Ensure conformity with Title IV-B and Title IV-E child welfare requirements using a framework focused on safety, permanency and well-being through seven outcomes and seven systemic factors;
- Determine what is happening to children and families as they are engaged in child welfare services including the legal and judicial processes; and
- Assist state child welfare systems in helping children and families achieve positive outcomes.*

To this end, the NC Department of Health and Human Services, Division of Social Services is advising counties that since these measures will be included in the Data Review and performance for CFSR Round IV, counties need to continue monitoring and striving to achieve progress toward accomplishing these measures, to ensure that North Carolina can be determined to be in "substantial conformity." In an effort to assist counties in monitoring and achieving these progress measures, please find the following link to data provided by UNC-CH: <https://ssw.unc.edu/ma>.

**Child and Family Services Review Technical Bulletin #12 Announcement of the CFSR Round 4 reviews, August 2020, Section I. Context and Overview of Next Round of CFSR - Round 4, pp 1-3*

Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
1 The County will initiate 95% of all screened-in reports within required time frames	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure that allegations of abuse, neglect and dependency are initiated timely. The timeframes for initiating an investigation of child maltreatment are defined in state law as, immediately, within 24 hours, or within 72 hours depending on the nature and severity of the alleged maltreatment. NC General Statutes § 7B-302; 10A NCAC 70A .0105; NCDHHS Family Services Manual: Vol. 1, Chapter VIII: Child Protective Services, Section 1408 - Investigative & Family Assessments	
2 For all children who were victims of maltreatment during a 12-month period, no more than 9.1% received a subsequent finding of maltreatment	NCDHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure that children who have been substantiated as abused, neglected or dependent are protected from further harm. National Standards for State Performance on Statewide Data Indicators established by the Children's Bureau to determine conformity with Title IV-B and Title IV-E of the Social Security Act and the Child and Family Services Review.	

CHILD WELFARE - FOSTER CARE

Standard Measure	County Performance Measure	Rationale and Authority	Report of Performance
3 The County will provide leadership for ensuring that 40.5% of children who enter foster care in a 12-month period are discharged to permanency within 12 months of entering foster care.	DHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure that children in out-of-home placements are able to obtain safe and permanent homes as soon as possible after removal from their home. National Standards for State Performance on Statewide Data Indicators established by the Children's Bureau to determine conformity with Title IV-B and Title IV-E of the Social Security Act and the Child and Family Services Review.	
4 The County will provide leadership for ensuring that, of children who enter foster care in a 12-month period who were discharged within 12 months to reunification, kinship care, or guardianship, no more than 8.3% re-enter foster care within 12 months of their discharge.	DHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure that children exiting foster care are in stable homes so that they do not re-enter foster care. CFSR: Safety Outcome 1: Children are, first and foremost, protected from abuse and neglect. National Standards for State Performance on Statewide Data Indicators established by the Children's Bureau to determine conformity with Title IV-B and Title IV-E of the Social Security Act and the Child and Family Services Review.	
5 The County will provide leadership for ensuring that, of all children who enter foster care in a 12-month period in the county, the rate of placement moves per 1,000 days of foster care will not exceed 4.1%.	DHHS will work with the County to identify the County's performance measure for FY 22-23 and FY 23-24 based on the County's performance for the preceding state fiscal year	Ensure that children who are removed from their homes experience stability while they are in foster care. CFSR: Permanency Outcome 1: Children have permanency and stability in their living situations. National Standards for State Performance on Statewide Data Indicators established by the Children's Bureau to determine conformity with Title IV-B and IV-E of the Social Security Act and the Child and Family Services Review.	



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT ADULT SERVICES PERFORMANCE MEASURES

Adult
Services

Child Support
Services

Child Welfare
Services

Energy
Programs

Food and Nutrition
Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law – Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Adult Services Measures Selected?

The NCDHHS-County Memorandum of Agreement includes four Adult Services performance measures: two Adult Protective Services (APS) measures and two State-County Special Assistance measures. Together, these four measures address the immediate safety, ongoing protection from abuse and neglect, and long-term security and well-being of older adults and individuals with disabilities. The goal is to provide services and protections to individuals and families experiencing serious health and safety needs who are not, at least temporarily, able to assist themselves with the goal of helping them return to independent, community living.

BASIS

NC G.S 108A-103 Article 6 requires that an APS evaluation shall be completed within 30 days for allegations of abuse or neglect and within 45 days for allegations of exploitation. NC Administrative Rule: 10A NCAC 71P .0604 requires that applications be processed and a notice approving or denying the application stating the effective date be mailed within 45 calendar days from the date the application form is signed for individuals aged 65 and older, and within 60 calendar days for those younger than 65.

A Closer Look: Adult Protective Services Performance Measures

1. APS evaluations involving allegations of abuse or neglect will be completed within 30 days of the report for 85% of cases.

RATIONALE

Adult Protective Services are considered emergency services that involve cases of irreparable harm and potential for death. NC GS 108a, Article 6, requires that a prompt and thorough evaluation is made of all reports of adult maltreatment and does not allow for the provision of services until the evaluation is completed. Completing the prompt and thorough evaluation is essential to protecting the adult. While state statute does not specify a percentage, 85% was selected because counties encounter extenuating circumstances that preclude them from completing a timely evaluation. Timely completion of 85% of these reports indicates substantial compliance with the statute.

BASIS

State law requires that the director of social services receiving a report that an adult needs protective services make a prompt and thorough evaluation to determine whether the adult needs protective services and what services are needed. By statute, the evaluation shall be completed within 30 days for allegations of abuse or neglect.

- NC State Statute: [NC G.S. 108A-103](#)

2. APS evaluations involving allegations of exploitation will be completed within 45 days of the report for 85% of cases.

RATIONALE

Protecting a disabled adult from exploitation is critical to ensuring the protection of the adult. The Statute covers exploitation of assets as well as the person. NC GS 108a, Article 6, requires that a prompt and thorough evaluation is made of all reports of adult maltreatment and does not allow for the provision of services until the evaluation is completed. Completing the prompt and thorough evaluation is essential to protecting the adult. The timeframe of 45 days is allowed to ensure collection of necessary financial information in cases of exploitation of assets which often involves court proceedings. Timely completion of 85% of these reports indicates substantial compliance with the statute.

BASIS

State law requires the director of social services to make a prompt and thorough evaluation of any report of potential adult abuse, neglect or exploitation and determine whether an adult needs protective services and what services are needed. The evaluation should be completed within 45 days for allegations of exploitation.

- NC State Statute: [NC G.S. 108A-103](#)

A Closer Look: State-County Special Assistance Performance Measures

The NCDHHS-County Memorandum of Agreement includes two State-County Special Assistance Measures. These measures address the timeliness in which the County DSS processes applications for State-County Special Assistance (SA), which pays for room and board for low-income individuals needing care in an assisted living facility. NC Administrative Code (10NCAC 71P.0604) sets the timeliness requirement for processing SA applications.

1. The County will process 85% of Special Assistance for the Aged (SAA) applications within 45 calendar days of the application date.

RATIONALE

Individuals in need of placement in an assisted living facility generally require prompt placement to avoid further decline in health or possible harm. State-County Special Assistance (SA) pays for room and board for eligible individuals in a licensed assisted living facility. Timely receipt of these benefits is essential to ensure proper care and treatment. While state rule does not specify a percentage rate, 85% was selected because counties may encounter extenuating circumstances that preclude them from completing a timely determination of eligibility. Timely determination for 85% of applications indicates substantial compliance with the state rule.

BASIS

State administrative rules require that applications be processed and a notice approving or denying the application stating the effective date be mailed within 45 calendar days from the date the application form is signed for individuals aged 65 and older.

- NC Administrative Rule: [10A NCAC 71P .0604](#)

2. The County will process 85% of Special Assistance for the Disabled (SAD) applications within 60 calendar days of the application date.

RATIONALE

Individuals in need of placement in an assisted living facility generally require prompt placement to avoid further decline in health or possible harm. State-County Special Assistance (SA) pays for room and board for eligible individuals in a licensed assisted living facility. Eligibility for SA also qualifies an individual to receive Medicaid benefits. Timely receipt of these benefits is essential to ensure proper care and treatment. DSS staff are required to verify several factors to determine eligibility related to income and assets.

While the state rule does not speak to a percentage rate, 85% was selected because counties may encounter extenuating circumstances that preclude them from completing a timely determination of eligibility. Timely determination for 85% of applications indicates substantial compliance with the Rule.

BASIS

State regulations require that applications be processed and a notice approving or denying the application stating the effective date of the payment be mailed within 60 calendar days from the date the application form is signed for individuals younger than 65.

- NC Administrative Rule: 10A NCAC 71P .0604



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT CHILD SUPPORT PERFORMANCE MEASURES

Adult
Services

Child Support
Services

Child Welfare
Services

Energy
Programs

Food and
Nutrition Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law - Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Child Support Measures Selected?

The NCDHHS-County Memorandum of Agreement includes four child support performance measures. The aim of the performance measures is to ensure that child support is a reliable, accessible source of income so that custodial families can become self-sufficient. Studies have shown that policies to collect child support not only increase financial resources to families, but their impact on payments increase visitation and contact between the children and their parents.

BASIS

The Personal Responsibility and Work Opportunity Reconciliation Acts (PRWORA) of 1996, Section 454 of the Social Security Act (42 U.S.C. 654), 42 U.S.C. 658a(b)(6), Public Law 105-200, Section 201, and N.C.G.S. 110-129.1(a)(9) establish guidelines for performance and an incentive system to provide additional payments to any State based on its performance under the program. The Child Support Performance and Incentive Act of 1998 (CSPIA) (Public Law 105-200, Section 201) provides the legal basis for the incentive award system. The purpose of Title IV-D incentives is to reward child support programs for good performance results, while holding these programs accountable for poor performance.

Eligibility for and the amount of incentive funding depends on all of the following:

- The total amount of federal funds that are available for a fiscal year.
- The state performance levels in five program service areas (paternity establishment, support establishment, current support payments, payments toward arrearages, and cost effectiveness). The federal Office of Child Support Enforcement (OCSE) distributes a shared pool of federal incentive funds to the states each year. To receive these funds, states must reach a specific level of performance for each of these program service areas.
- The reliability of the state's data as determined by OCSE's annual Data Reliability Audit (DRA). States must prove that their child support collection data in their computer systems is ninety-five percent (95%) reliable and accurate, based on the DRA (pursuant to 45 CFR 305).
- The relative performance levels of other states.

Each federal fiscal year, 85% of the federal incentive funds is shared with the counties, based on their performance in the program service areas mentioned above. The North Carolina Child Support Services (NCCSS) Central Office retains the remaining 15% to enhance centralized child support services.

Federal Regulations [45 CFR 303.52](#) require state IV-D programs to develop a standard methodology for the disbursement of incentive funds to the county/local agencies that are designated as the administrators of their child support programs.

NOTE: For 2022-23 and 2023-24, the Child Support MOU measures will be separated from the goals designed to ensure continuous quality improvement of our child support program. All Child Support performance measures will be growth measures.

A Closer Look: Child Support Performance Measures

In accordance with Federal Regulations at [45 CFR 305.2](#), the federal Office of Child Support Enforcement (OCSE) determines incentive funding for states by measuring performance levels in these four program areas identified below. County performance measures are established not only to ensure that the child support program meets the performance measures set by the federal government, but that the program remains focused on improving the economic self-sufficiency of families with children. Counties falling below the minimum federal performance measure are subject to a corrective action plan.

1. County paternity establishment performance level must exceed 50% at the end of the State Fiscal Year (June 30).

NOTE: For 2022-23 and 2023-24, all Child Support performance measures will be growth measures.

RATIONALE

Paternity establishment is an essential component in obtaining and enforcing support orders for children. The Paternity Establishment Percentage (PEP) is the percentage of children born out of wedlock for whom paternity has been established or acknowledged.

BASIS

Monthly performance is calculated for county/local agencies by determining the number of children in the IV-D caseload who have been born out-of-wedlock and for whom paternity has been established or acknowledged to the total number of children as of the end of the preceding state fiscal year who were born out-of-wedlock. Federal regulations require states to have a 90% minimum PEP rate to earn full incentives and avoid penalties to TANF block grant funding. To be eligible for any portion of the incentive dollars, the applicable percentage must be no lower than 50%.

- Federal Code: [42 U.S.C. 652\(g\)\(1\)\(A\)](#)
- Federal Code: [42 U.S.C. 658a\(b\)\(6\)\(A\)](#)
- North Carolina General Statute: [110-129.1\(a\)\(9\)](#)

2. County support order establishment performance level must exceed 50% at the end of the State Fiscal Year (June 30).

NOTE: For 2022-23 and 2023-24, all Child Support performance measures will be growth measures.

RATIONALE

A child support order obligates noncustodial parents to provide financial support for their children and stipulates the amount of the obligation and how it is to be paid. Child support payments enable parents who do not live with their children to fulfill their financial responsibility to them by contributing to the payment of childrearing costs.

BASIS

Monthly performance is calculated for county/local agencies by determining the number of IV-D cases with child support orders as a percentage of their overall caseload. The average of these monthly percentages is

reported at the end of the federal fiscal year. Federal regulations require states to have an 80% minimum of cases under order rate to earn full incentives and avoid penalties to TANF block grant funding. To be eligible for any portion of the incentive dollars, the applicable percentage must be no lower than 50%.

- Federal Code: 42 U.S.C. 652(g)(1)(A)
- Federal Code: 42 U.S.C. 658a(b)(6)(B)
- North Carolina General Statute: N.C.G.S. 110-129.1(a)(9)

3. County current collections performance level must exceed 40% at the end of the State Fiscal Year (June 30).

NOTE: For 2022-23 and 2023-24, all Child Support performance measures will be growth measures.

RATIONALE

The current collection rate is an indicator for the regular and timely payment of child support. Higher rates mean better compliance with the support order and lower accumulation of arrears.

BASIS

“Current support” is the money that is applied to current support obligations and does not include payments toward arrearages. Monthly performance is calculated by determining the amount of current support that is collected as a percentage of the total amount of current support obligations due. The average of these monthly percentages is reported at the end of the federal fiscal year. Federal regulations require states to have an 80% minimum current support collections rate to earn full incentives and avoid penalties to TANF block grant funding. To be eligible for any portion of the incentive dollars, the applicable percentage must be no lower than 40%.

- Federal Code: 42 U.S.C. 652(g)(1)(A)
- Federal Code: 42 U.S.C. 658a(b)(6)(C)
- North Carolina General Statute: 110-129.1(a)(9)

4. County arrearage collections performance level must exceed 40% at the end of the State Fiscal year (June 30).

NOTE: For 2022-23 and 2023-24, all Child Support performance measures will be growth measures.

RATIONALE

Child support collections have been shown to reduce the child poverty rate and improve child well-being. Studies also show that receipt of child support has a positive effect on academic achievement and improves young children’s cognitive development.

BASIS

Arrearage collections is the money that was applied to past-due support on cases that have a past-due child support obligation. Federal regulations require states to have an 80% minimum current support collections rate to earn full incentives. To be eligible for any portion of the incentive dollars, the applicable percentage must be no lower than 40%.

- Federal Code: 42 U.S.C. 652(g)(1)(A)
- Federal Code: 42 U.S.C. 658a(b)(6)(D)
- NC General Statute: 110-129.1(a)(9)



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT CHILD WELFARE PERFORMANCE MEASURES

Adult
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Child Support
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Child Welfare
Services

Energy
Programs

Food and Nutrition
Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law - Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Child Welfare Measures Selected?

The NCDHHS-County Memorandum of Agreement includes six child welfare performance measures. Together, the six measures address the immediate safety, ongoing protection from abuse and neglect, and long-term security and well-being for children entering the state's child welfare system.

BASIS

The federal Child Abuse Prevention and Treatment Act (CAPTA) of 1974 and subsequent amendments provide the foundational guidance for government's role in child protection. CAPTA requires states to identify a minimum set of acts or behaviors that define child abuse and neglect and establish timeframes for responding to reports of abuse and neglect. Other federal law, funding and regulations also govern components of child welfare — for example, both Titles IV-B and IV-E of the Social Security Act (SSA). Title IV-B addresses the provision of child welfare services that can be used for prevention of and response to child abuse and neglect. Title IV-E of the Social Security Act (SSA) focuses on providing safe and stable care for children who are in out-of-home care due to child maltreatment until they can achieve placement permanency by being safely returned home, placed permanently with adoptive families, or placed in other planned arrangements. The Code of Federal Regulations (CFR) Part 45 1357.10 further defines requirements for child welfare services.

FEDERAL COMPLIANCE INSTRUMENTS

The federal Children's Bureau (CB) is planning to conduct a fourth round of reviews under the Child and Family Services Reviews (CFSR) regulations, beginning in Federal Fiscal Year (FFY) 2022 (October 1, 2021). The purpose of these reviews is to determine compliance with Title IV-B and Title IV-E plan requirements, and in doing so, assess the extent to which federally funded child welfare programs function effectively to promote the safety, permanency, and well-being of children and families with whom they have contact.

The overall goals of the reviews remain to:

- Ensure conformity with Title IV-B and Title IV-E child welfare requirements using a framework focused on safety, permanency and well-being through seven outcomes and seven systemic factors;
- Determine what is happening to children and families as they are engaged in child welfare services including the legal and judicial processes; and
- Assist state child welfare systems in helping children and families achieve positive outcomes.*

To this end, the NC Department of Health and Human Services, Division of Social Services is advising counties that since these measures will be included in the Data Review and performance for CFSR Round IV, counties need to continue monitoring and striving to achieve progress toward accomplishing these measures, to ensure that North Carolina can be determined to be in “substantial conformity.” In an effort to assist counties in monitoring and achieving these progress measures, check the following link for data provided by UNC-CH: <https://ssw.unc.edu/ma>.

** Child and Family Services Review Technical Bulletin #12 Announcement of the CFSR Round 4 reviews, August 2020, Section I. Context and Overview of Next Round of CFSR – Round 4, pp 1-3*

The federal Children’s Bureau assesses states for “substantial conformity” with federal requirements for child welfare services through a periodic Child and Family Services Review (CFSR). Federal guidelines define “substantial conformity” to mean the measure is achieved in 95% of cases reviewed. Two relevant tools are used to evaluate state compliance during the CFSR. They are:

- National Standards for State Performance on Statewide Data Indicators: The Data Indicators are aggregate measures, calculated using available administrative data. These measures look at outcomes for children, for example, whether a child is: a victim of child abuse or neglect while in foster care; a repeat victim of abuse or neglect; or able to achieve a permanent home in 12 months.
- The Onsite Review Instrument (OSRI) includes only a limited sample of case reviews, interviews with children and families engaged in services, and interviews with community stakeholders – such as courts, community agencies, foster families, caseworkers, and service providers. The OSRI looks at **outcomes for children and the type and quality of services children in child welfare services receive**. The OSRI involves an intensive review of small samplings of family case records and looks not only at whether a particular service or action occurred, but whether it was performed in a quality manner. Therefore, the OSRI measures are NOT used as a basis for the NCDHHS County Performance Measures, because data for the Performance Measures must be available for all counties and all cases and recipients of services.

A Closer Look: Child Welfare Performance Measures

1. County will initiate 95% of all screened in reports within required timeframes.

NOTE: This measure is a growth measure. Performance over prior years will be compiled and shared with counties.

RATIONALE

The intent of this measure is to ensure allegations of child abuse, neglect and dependency are initiated within mandated timeframes. This measure addresses how quickly a “screened in” report of child maltreatment (physical, sexual or psychological abuse, neglect, dependency, or human trafficking) must be followed up on with a full investigation. A “screened in report” means that information gathered in the report of child maltreatment has been determined by a county child welfare intake caseworker and supervisors to meet the legal definition of child maltreatment. That same caseworker and their supervisor will determine the urgency of conducting the investigation depending on the nature and severity of the alleged abuse, neglect, exploitation, or dependency.

BASIS

In North Carolina, the timeframes for initiating an investigation of child maltreatment are defined in state law as, immediately, 24 or 72 hours, depending on the severity of the alleged abuse. NC Administrative Rule and the NCDHHS Family Services Manual further define the processes for adhering to the state law.

- NC State Statute: G.S. §7B-302
- NC Administrative Rule: 10A NCAC 70A.0105
- NCDHHS Family Services Manual: Vol 1, Chapter VIII, Section 1408 Investigative and Family Assessments

2. For children who were victims of maltreatment during a 12-month period, no more than 9.1% received a subsequent finding of maltreatment.

NOTE: This measure is a growth measure. Performance over prior years will be compiled and shared with counties.

RATIONALE

The intent of this measure is to ensure that children who have been substantiated as abused, neglected or dependent are protected from further harm. This measure assesses whether the child welfare agency was successful in preventing subsequent maltreatment of a child if the child was the subject of a substantiated or indicated report of maltreatment.

BASIS

This performance measure is one of the National Standards for State Performance on Statewide Data Indicators that the Children's Bureau uses to determine state's conformity with Titles IV-B and IV-E of the Social Security Act through the Child and Family Services Reviews (CFSRs). The National Standard is that the recurrence of substantiated or indicated maltreatment is 9.1% or less.

- [National Standards for State Performance on Statewide Data Indicators](#); pages 3, 4 and 6

3. The county will ensure that 95% of all foster youth have a face-to-face visit by the social worker each month.

NOTE: This is now a Performance Measure.

RATIONALE

The intent of this measure is to ensure the ongoing safety of children and the engagement and well-being of families. Caseworkers meet with children and families to monitor children's safety and well-being; assess the ongoing service needs of children, families and foster parents; engage biological and foster parents in developing case plans; assess permanency options for the child; monitor family progress toward established goals; and ensure that children and parents are receiving necessary services. Federal funding is contingent on the state ensuring that the safety and well-being of children in foster care is assured by a monthly face-to-face visit. Virtual face-to-face visits will count toward this measure as allowed, while this flexibility is allowed by the Administrative for Children and Families during the pandemic.

BASIS

The [Child and Family Services Improvement Act of 2006](#) amended Part B of Title IV of the Social Security Act to require that, "at a minimum ... children are visited on a monthly basis and that the caseworker visits are well-planned and focused on issues pertinent to case planning and service delivery to ensure the safety, permanency, and well-being of the children."

- [Child and Family Services Improvement Act of 2006](#) Section 7 - Monthly Caseworker Standard; revises Section 422(b) of the Social Security Act (42 U.S.C. 622(b))

4. The county will provide leadership for ensuring that 40.5% of children who enter foster care in a 12-month period are discharged to permanency within 12 months of entering foster care.

NOTE: This measure is a growth measure. Performance over prior years will be compiled and shared with counties.

RATIONALE

The intent of this measure is to ensure that children in out-of-home placements are able to obtain safe and permanent homes as soon as possible after removal from their homes. Permanency includes discharges from foster care to reunification with a child's parents or primary caregivers, living with a relative, guardianship, or adoption.

BASIS

This performance measure is one of the National Standards for State Performance on Statewide Data Indicators that the Children's Bureau uses to determine state's conformity with Titles IV-B and IV-E of the Social Security Act through the Child and Family Services Reviews (CFSRs). The National Standard is that at least 40.5% of all children who enter foster care in a 12-month period are discharged to permanency within 12 months of entering foster care.

- National Standards for State Performance on Statewide Data Indicators: pages 3, 4 and 6

5. The county will provide leadership to ensure that of children who enter foster care in a 12-month period and who were discharged within 12 months to reunification, kinship care, guardianship, or adoption, that no more than 8.3% re-enter foster care within 12 months of their discharge.

NOTE: This measure is a growth measure. Performance over prior years will be compiled and shared with counties.

RATIONALE

The intent of this measure is to ensure that children exiting foster care either through reunification, guardianship, or adoption are in stable homes so that they do not re-enter foster care. The measure assesses whether the agency's programs and practice are effective in supporting reunification and other permanency goals so that children do not return to foster care.

BASIS

This performance measure is one of the National Standards for State Performance on Statewide Data Indicators that the Children's Bureau uses to determine state's conformity with Titles IV-B and IV-E of the Social Security Act through the Child and Family Services Reviews (CFSRs). The National Standard is that no more than 8.3% of all children who enter into and are discharged from foster care within a 12-month period re-enter foster care within 12 months of their discharge.

- National Standards for State Performance on Statewide Data Indicators: pages 5 and 6

6. The county will provide leadership to ensure that of all children who enter foster care in a 12-month period in the county, the rate of placement moves per 1,000 days of foster care will not exceed 4.1%.

NOTE: This measure is a growth measure. Performance over prior years will be compiled and shared with counties

RATIONALE

Research shows that children who experience fewer placement changes are more likely to experience fewer school changes, less trauma and distress, and fewer mental health and behavioral problems. Research also suggests that fewer placements therefore contribute to better academic achievement and lasting positive relationships with an adult. This measure assesses whether the agency ensures that children whom the agency removes from their homes experience stability while they are in foster care.

BASIS

This performance measure is one of the National Standards for State Performance on Statewide Data Indicators that the Children's Bureau uses to determine state's conformity with Titles IV-B and IV-E of the Social Security Act through the Child and Family Services Reviews (CFSRs). The National Standard is that of all children who enter foster care in a 12-month period, the average rate of placement moves per 1,000 days of foster care does not exceed 4.1%.

- National Standards for State Performance on Statewide Data Indicators: pages 5 and 6



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT ENERGY PROGRAMS PERFORMANCE MEASURES

Adult
Services

Child Support
Services

Child Welfare
Services

Energy
Programs

Food and Nutrition
Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law – Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Energy Programs Measures Selected?

The NCDHHS-County Memorandum of Agreement includes two Energy Performance measures. Energy programs help low-income families, seniors and adults with home heating and cooling to protect their health and well-being. These energy programs provide financial assistance so that vulnerable populations in our communities do not have to make difficult choices between heating and cooling their homes or affording other basic necessities such as food, medicine or shelter. Together the two measures address the federal requirements to assist households with the lowest incomes that pay a high proportion of household energy bills.

BASIS

The Federal Low-Income Home Energy Assistance Program (LIHEAP) Statute and Regulations and subsequent amendments provide the foundational guidance for government's role in the administration of the Energy program. The LIHEAP statute was amended in 2005 by Subtitle B of the Energy Policy Act of 2005 (Public Law 109-58) which reauthorized LIHEAP through FY 2007. The LIHEAP statute is codified in the United States Code at:

- 42 U.S.C. § 8621-8630 (2008).

The US HHS regulations for the LIHEAP block grant are found in 45 C.F.R. § 96, Subparts A-F, H. The Administration for Children and Families (ACF) conducts compliance reviews. States determined to be in noncompliance face penalties of repayment of misspent funds and/or withholding of federal funds.

A Closer Look: Energy Programs Performance Measures

- 1. The County will process 95% of Crisis Intervention Program (CIP) applications, with no heat or cooling source, within one (1) business day from the date of application or date all verification is received, whichever comes first.**

RATIONALE

The intent of this measure is to ensure that eligible individuals in a household without a heating or cooling source receive relief as soon as possible.

BASIS

Federal Code requires that within one business day after a household applies for crisis benefits, the State will provide assistance that will resolve the energy crisis if a household is eligible to receive benefits and is in a life-threatening situation. North Carolina Administrative Code provides regulations on eligibility criteria.

- Federal Regulation: 42 U.S.C. § 8621-8630 (2008).
- NC Administrative Code: 10A NCAC 71V

2. The County will process 95% of Crisis Intervention Program (CIP) applications that have a heat or cooling source disconnect notice within one (2) business days from the date of application or date all verification is received, whichever comes first.

RATIONALE

The intent of this measure is to ensure that eligible households who are in danger of losing a heating or cooling source receive financial assistance to avert the crisis.

BASIS

Federal Code requires that within 48 hours after a household applies for crisis benefits, the State will provide some form of assistance that will resolve the energy crisis if such household is eligible to receive such benefits and is in a life-threatening situation. North Carolina Administrative Code provides regulations on eligibility criteria.

- Federal Regulation: 42 U.S.C. § 8621-8630 (2008).
- NC Administrative Code: 10A NCAC 71V



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT FOOD AND NUTRITION SERVICES PERFORMANCE MEASURES

Adult
Services

Child Support
Services

Child Welfare
Services

Energy
Programs

Food and Nutrition
Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law – Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Food and Nutrition Services Measures Selected?

The NCDHHS-County Memorandum of Agreement includes three Food and Nutrition Services (FNS) performance measures. Research shows that FNS Supplemental Nutrition Assistance Program (SNAP) benefits reduce poverty and food insecurity, and that this leads to improved health and economic outcomes over the long-term, especially for those who receive SNAP as children.

BASIS

The Food and Nutrition Act of 2008 (as amended through P.L.113-79, Effective Feb. 7, 2014) provides the foundational guidance for administration of the FNS program.

FEDERAL COMPLIANCE AND STATE INSTRUMENTS

The USDA is mandated by federal regulations to monitor program administration and operation of the FNS program. Monitoring of the state's compliance is completed through the Management Evaluation process. The Management Evaluation addresses and assesses State agency achievement of program objectives and FNS' strategic performance objectives and priorities.

A Closer Look: Food and Nutrition Services Performance Measures

- 1. The County will process 95% of expedited FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 7th calendar day from the date of application.**

RATIONALE

The intent of this measure is to ensure all households which are considered expedited FNS applications are processed within the required timeframe. A food-secure household means that all members of the household receiving FNS benefits have access to healthy and nutritious food to support the health and well-being of the family including children, the elderly and people with disabilities.

BASIS

The State is required to ensure benefits are available to the household no later than thirty (30) calendar days following the date of application. To ensure households are provided with benefits in a timely manner, FNS applications and reapplications must be approved no later than the twenty-fifth (25th) calendar day from the date of the application for regular FNS application and no later than four (4) calendar days for households identified as expedited.

- Federal Regulation: [7 CFR 274.2](#)
- Federal Regulation: [FNS 315 Application Time Frames](#)
- Federal Regulation: [FNS 320 Expedited Service](#)
- Federal Program Policy: [FNS Administrative Letter 1-2015](#)

2. The County will process 95% of regular FNS applications within the timeframe that allows the household to have access to the FNS benefits on or before the 30th calendar day from the date of application.

RATIONALE

The intent of this measure is to ensure all regular FNS applications are processed within the required timeframe. A food-secure household means that all members of the household receiving FNS benefits have access to healthy and nutritious food to support the health and well-being of the family including children, the elderly and people with disabilities.

BASIS

The State is required to ensure benefits are available to the household no later than thirty (30) calendar days following the date of application. To ensure households are provided with benefits in a timely manner, FNS applications and reapplications must be approved no later than the twenty-fifth (25th) calendar day from the date of the application for regular FNS application and no later than four (4) calendar days for households identified as expedited.

- Federal Regulation: [7 CFR 274.2](#)
- Federal Regulation: [FNS 315 Application Time Frames](#)
- Federal Regulation: [FNS 320 Expedited Service](#)
- Federal Program Policy: [FNS Administrative Letter 1-2015](#)

3. The County will ensure that 95% of FNS recertifications are processed within the required timeframes each month.

RATIONALE

The intent of this measure is to ensure that families that were previously determined eligible have their recertification for benefits processed in a timely manner to ensure uninterrupted access to healthy and nutritious food to support the health and well-being of families that continue to be eligible for FNS benefits.

BASIS

In accordance with federal regulation, the State is required to ensure that households who received a notice of expiration and reapplied, receive either a notice of eligibility or a notice of denial no later than thirty (30) days from the last allotment received.

- Federal Regulation: [7 CFR 273.14 Recertification](#)



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2022-23 & 2023-24 NCDHHS/COUNTY MEMORANDUM OF AGREEMENT WORK FIRST SERVICES PERFORMANCE MEASURES

Adult
Services

Child Support
Services

Child Welfare
Services

Energy
Programs

Food and Nutrition
Services

Work First
Services

WHAT ARE THE PERFORMANCE MEASURES?

In 2017, the North Carolina General Assembly passed the Family/Child Accountability and Protection Act/Rylan's Law – Session Law 2017-41. The law requires all counties to enter into an annual agreement with the NC Department of Health and Human Services (NCDHHS) for all social services programs excluding medical assistance (NC Medicaid). The goal of the annual agreements is to support the provision of consistent, quality child welfare and social services that ensure the safety, health and well-being of children, adults and families served across North Carolina.

The law requires the agreement to contain performance requirements and administrative responsibilities. This fact sheet is one of six fact sheets describing the 21 performance measures in the 2022-23 and 2023-24 Memorandum of Agreement. The six fact sheets address: 1) Adult Services, 2) Child Support Services, 3) Child Welfare Services, 4) Energy Programs, 5) Food and Nutrition Services, and 6) Work First Services.

Why Were These Work First Measures Selected?

The NCDHHS-County Memorandum of Agreement includes two Work First performance measures. Together, the two measures assist families in receiving timely benefits to help with reaching their goals of self-sufficiency and reducing the need for public assistance programs. Providing timely assistance to eligible county residents is a provision of the federal block grant funding.

BASIS

Title IV-A of the Social Security Act (SSA) and The Personal Responsibility and Work Opportunity Reconciliation Act (PRWORA) provide the foundational guidance for the government's accountability in assisting needy families with children. Title IV-A addresses the required submission of a State Plan in which the State program defines timelines for the determination of assistance.

FEDERAL COMPLIANCE INSTRUMENT

The Administration for Children and Families (ACF) assesses states for compliance with federal. Title IV-A of the SSA requires that eligibility determination must be provided in a reasonable and prompt manner (timely). The North Carolina TANF State Plan defines reasonable and prompt manner or timeliness for applications as 45 calendar days from the application date. The timeliness for the recertification for a cash assistance is no later than the last day of the current certification period.

A Closer Look: Work First Services Performance Measures

1. The County will process 95% of Work First applications within 45 days of receipt.

RATIONALE

The intent of this measure is to ensure that families receive the Work First benefits for which they are eligible in a timely manner. Families that participate in the Work First Program rely on this service for cash assistance, job placement, training and education. Timely processing of applications ensures that applicants can access these services quickly and begin to receive services that lead to self-sufficiency.

BASIS

This performance measure determines the state's conformity with Title IV-A of the Social Security Act to provide eligibility determination in a reasonable and prompt manner. NC General Statute and the NC State Plan provide the basis for program policy.

- North Carolina General Statute: [NC GS 108A-31](#)
- State Plan: [TANF State Plan FFY 2019-2022](#)

2. The County will process 95% of Work First recertifications no later than the last day of the current certification period.

RATIONALE

The intent of this measure is to ensure that families who were previously determined eligible for the Work First program continue to receive assistance and benefits without an unnecessary interruption in their benefits and case work services.

BASIS

This performance measure determines the state's conformity with Title IV-A of the Social Security Act to provide eligibility determination in a reasonable and prompt manner. NC General Statute and the NC State Plan provide the basis for program policy.

- North Carolina General Statute: [NC GS 108A-31](#)
- State Plan: [TANF State Plan FFY 2019-2022](#)




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Agenda Item: VIII.D.
Meeting Date: 07/19/2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Gary E. Briggs, Tax Administrator 
DATE: July 5, 2022
SUBJECT: Settlement Reports for 2021-2022
PRESENTER: Gary Briggs

REQUEST:

Request that the Board of Commissioners accept the two preliminary settlement reports as required by North Carolina General Statute 105-373 (a)(1) and that the insolvents report be entered into the official minutes indicating persons who listed personal property but owned no real property and whose taxes remain unpaid for 2021 – 2022. Also request that both lists be charged to the Tax Administrator for collections as delinquent taxes. Request the Board of Commissioners receive and accept 2021-2022 settlement reports for real, personal, and motor vehicle taxes along with report of 2021-2022 minimal taxes.

BACKGROUND:

North Carolina General Statute 105-373 requires the Tax Collector to provide a settlement report to the Board of Commissioners after July 1 and prior to being charged with the collections of the current year's taxes.

IMPLEMENTATION PLAN:

The Tax Administrator will provide the report as required. Once the Tax Administrator is charged, he will proceed with the collections of all delinquent real and personal property taxes.

FINANCIAL IMPACT STATEMENT:

2021 unpaid real property: \$196,690.50 (principal amount)
2021 unpaid personal property: \$71,142.13 (principal amount)
The 2021 unpaid personal property list is considered the insolvents report.

RECOMMENDATION SUMMARY:

Motion to accept the preliminary reports as required by North Carolina General Statute 105-373 and to enter the insolvents list into the official minutes of the Board of Commissioners, to accept the settlement report of current and delinquent real and personal property taxes for 2021-2022, to accept minimal tax bill report for 2021-2022, and by resolution charge the Tax Administrator with the collections of the delinquent real and personal property taxes.

SUPPORTING ATTACHMENTS:

North Carolina General Statute 105-373

List of 2021 Unpaid Real Property Taxes

List of 2021 Unpaid Personal Property Taxes (Insolvents Report)

Statement Regarding Delinquent Personal Property Taxes

2021-2022 Settlement Report for Real, Personal, and Motor Vehicles

2021-2022 Minimal Tax Bill Report & Small Over/Under Payments

North Carolina General Statute 105-357

Resolution Declaring No One Insolvent and Charging Delinquent Collections to the Tax
Administrator

§ 105-373. Settlements.

(a) Annual Settlement of Tax Collector. –

- (1) Preliminary Report. –** After July 1 and before a tax collector is charged with taxes for the current fiscal year, the tax collector shall make a sworn report to the governing body of the taxing unit showing all of the following:

 - a. A list of the persons owning real property whose taxes for the preceding fiscal year remain unpaid and the principal amount owed by each person.
 - b. A list of the persons not owning real property whose personal property taxes for the preceding fiscal year remain unpaid and the principal amount owed by each person. To this list the tax collector shall append a statement under oath that the tax collector has made diligent efforts to collect the taxes due from the persons listed out of their personal property and by other means available for collection, and the tax collector shall report any other information concerning these taxpayers that may be of interest to or required by the governing body, including a report of the tax collector's efforts to make collection outside the taxing unit under G.S. 105-364. The governing body of the taxing unit may publish this list in any newspaper in the taxing unit. The cost of publishing this list shall be paid by the taxing unit.
- (2) Insolvents. –** Upon receiving the report required by subdivision (a)(1) of this section, the governing body of the taxing unit shall enter upon its minutes the names of persons owing taxes, but that listed no real property, that it finds to be insolvent, and it shall by resolution designate the list entered in its minutes as the insolvent list to be credited to the tax collector in the tax collector's settlement.
- (3) Settlement for Current Taxes. –** After July 1 and before a tax collector is charged with taxes for the current fiscal year, the tax collector shall make full settlement with the governing body of the taxing unit for all taxes in the tax collector's hands for collection for the preceding fiscal year. The following charges and credits apply:

 - a. In the settlement the tax collector shall be charged with all of the following:

 1. The total amount of all taxes in the tax collector's hands for collection for the year, including amounts originally charged to the tax collector and all amounts subsequently charged on account of discoveries.
 2. All penalties, interest, and costs collected by the tax collector in connection with taxes for the current year.
 3. All other sums collected by the tax collector.
 - b. The tax collector shall be credited with all of the following:

 1. All sums representing taxes for the year deposited by the tax collector to the credit of the taxing unit or receipted for by a proper official of the unit.
 2. Releases duly allowed by the governing body.
 3. The principal amount of taxes constituting liens on real property.
 4. The principal amount of taxes included in the insolvent list determined in accordance with subdivision (a)(2) of this section.

5. Discounts allowed by law.
6. Commissions, if any, lawfully payable to the tax collector as compensation.
7. The principal amount of taxes for any assessment appealed to the Property Tax Commission when the appeal has not been finally adjudicated.

The tax collector shall be liable on the tax collector's bond for both honesty and faithful performance of duty; for any deficiencies; and, in addition, for all criminal penalties provided by law.

The settlement, together with the action of the governing body with respect to it, shall be entered in full upon the minutes of the governing body.

- (4) Disposition of Tax Receipts after Settlement. – Uncollected taxes allowed as credits in the settlement prescribed in subdivision (a)(3) of this section, whether represented by tax liens held by the taxing unit or included in the list of insolvents, shall, for purposes of collection, be recharged to the tax collector or charged to some other person designated by the governing body of the taxing unit under statutory authority. The person charged with uncollected taxes shall take the following actions:
 - a. Give bond satisfactory to the governing body.
 - b. Receive the tax receipts and tax records representing the uncollected taxes.
 - c. Have and exercise all powers and duties conferred or imposed by law upon tax collectors.
 - d. Receive compensation as determined by the governing body.

(b) Settlements for Delinquent Taxes. – Annually, at the time prescribed for the settlement provided in subdivision (a)(3) of this section, all persons having in their hands for collection any taxes for years prior to the year involved in the settlement shall settle with the governing body of the taxing unit for collections made on each prior year's taxes. The settlement for the taxes for prior years shall be made in whatever form is satisfactory to the chief accounting officer and the governing body of the taxing unit, and it shall be entered in full upon the minutes of the governing body.

(c) Settlement at End of Term. – At the end of a tax collector's last term of office, the tax collector shall, on the last business day of the term, make full and complete settlement for all taxes, current or delinquent, in the tax collector's hands and deliver the tax records, tax receipts, and accounts to the successor in office. The settlement shall be made in whatever form is satisfactory to the chief accounting officer and the governing body of the taxing unit, and it shall be entered in full upon the minutes of the governing body.

(d) Settlement upon Vacancy during Term. – When a tax collector voluntarily resigns, the tax collector shall, upon the last day in office, make full settlement in the manner provided in subsection (c) of this section for all taxes in the tax collector's hands for collection. In default of a settlement, or in case of a vacancy occurring during a term for any reason, it shall be the duty of the chief accounting officer or, in the discretion of the governing body, of some other qualified person appointed by it immediately to prepare and submit to the governing body a report in the nature of a settlement made on behalf of the former tax collector. The report, together with the governing body's action with respect to it, shall be entered in full upon the minutes of the governing body. Whenever a settlement is made on behalf of a former tax collector, the governing body may deliver the tax receipts and tax records to a successor collector immediately upon the occurrence of the vacancy, or it may make whatever temporary arrangements for the collection

of taxes as may be expedient, but in no event shall any person be permitted to collect taxes until the person has given bond satisfactory to the governing body.

(e) Effect of Approval of Settlement. – Approval of any settlement by the governing body does not relieve the tax collector or the tax collector's bondsmen of liability for any shortage actually existing at the time of the settlement and thereafter discovered; nor does it relieve the collector of any criminal liability.

(f) Penalties. – In addition to any other civil or criminal penalties provided by law, any member of a governing body of a taxing unit, tax collector, or chief accounting officer who fails to perform any duty imposed by this section is guilty of a Class 1 misdemeanor.

(g) Relief from Collecting Insolvents. – The governing body of any taxing unit may, in its discretion, relieve the tax collector of the charge of taxes owed by persons on the insolvent list that are five or more years past due when it appears to the governing body that the taxes are uncollectible.

(h) Relief from Collecting Taxes on Classified Motor Vehicles. – The board of county commissioners may, in its discretion, relieve the tax collector of the charge of taxes on classified motor vehicles listed pursuant to G.S. 105-330.3(a) that are one year or more past due when it appears to the board that the taxes are uncollectible. This relief, when granted, shall include municipal and special district taxes charged to the collector. (1939, c. 310, s. 1719; 1945, c. 635; 1947, c. 484, ss. 3, 4; 1951, c. 300, s. 1; c. 1036, s. 1; 1953, c. 176, s. 2; 1955, c. 908; 1967, c. 705, s. 1; 1971, c. 806, s. 1; 1983, c. 670, s. 22; c. 808, ss. 5-7; 1987, c. 16; 1991, c. 624, s. 3; 1991 (Reg. Sess., 1992), c. 961, s. 10; 1993, c. 539, s. 726; 1994, Ex. Sess., c. 24, s. 14(c); 1997-456, s. 27; 2006-30, s. 7; 2021-91, s. 3(c).)

MOORE COUNTY, NC
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ACCOUNT	NAME	BILL YEAR	BILL NUMBER	UNPAID PRINCIPAL
97013127	7 LAKES SOUTH, LLC	2021	60763	19.38
97013534	ABERION, VICENTE BITES	2021	52778	54.22
235700	ACOSTA, MAI THI NGOC TRINH	2021	38211	32.48
97010747	ADAMS, LINDA (HRS)	2021	29755	729.97
699200	ALEXANDER, DOROTHY	2021	12782	65.79
829700	ALLBROOKS, CLARICE	2021	32014	52.92
829900	ALLBROOKS, CLARICE N	2021	32015	460.08
97003413	ALLEN, EUNICE	2021	6360	45.91
1079250	ALLEYNE, RUBY L	2021	47816	467.93
1350500	ALSTON, GARY DELON &	2021	12861	170.79
1431750	AMOROSA, DOMINICK & DENISE	2021	24790	6.82
1431750	AMOROSA, DOMINICK & DENISE	2021	25058	6.82
1523650	ANDERSON, GEORGE D	2021	67853	14.28
1523650	ANDERSON, GEORGE D	2021	67854	14.28
1523650	ANDERSON, GEORGE D	2021	42132	29.20
97014105	ANTON-VALDEZ, LIZA	2021	32187	349.00
97014428	ANTON-VALDEZ, LIZA	2021	49034	305.75
97038903	ANTON-VALDEZ, LIZA	2021	68708	755.00
1906300	ARMSTRONG, CHARLES A (HRS)	2021	26835	8.70
2024300	ARNOLD, SAM HRS	2021	42188	162.10
2028250	ARNOLD, WAYNE	2021	42606	41.50
2097500	ASHBURN, KEITH GRAY & (LE)	2021	69919	235.26
97048420	ATKINS, CORA LEE (HRS)	2021	56169	200.00
2260900	ATKINS, MILLIE HRS	2021	222	298.55
97046042	BALDWIN, LORETTA	2021	38089	156.62
3954700	BARRETT, JOHN ANDER JR &	2021	13252	182.18
443665	BARRETT, SHERETHA DENISE	2021	54375	144.48
4036200	BARRETT, VIOLET P	2021	12048	10.34
4033800	BARRETT, WILLARD & EVA &	2021	58664	17.77
97048347	BARRETT-CLAY, VICKIE M	2021	35750	2,512.54
97048347	BARRETT-CLAY, VICKIE M	2021	34152	349.00
100003580	BARTON, LONNIE III	2021	39111	64.95
97015130	BASS, GARLAND WAYNE (HRS)	2021	70998	149.13
97015130	BASS, GARLAND WAYNE (HRS)	2021	70999	64.90
4421700	BEACON RIDGE INVESTMENT CO	2021	24628	232.25
4507900	BEAN, TONY CHRISTOPHER	2021	8542	68.18
97049922	BELK, JAMES HENRY	2021	397	45.71
5011800	BENJAMIN, ERSKIN &	2021	71657	1.12
5159300	BENSTEAD, GILDA L TRUSTEE	2021	38431	32.11
5297250	BERRY, LORENA	2021	42425	112.91
5308400	BERRY, SHIRLEY	2021	50756	68.56
5308500	BERRY, SHIRLEY JACKSON	2021	6926	16.62
4282000	BETTERLY, KATHERINE S ESTATE	2021	61310	87.83
97032812	BIGGS, SALENDAS	2021	40037	396.92
97032812	BIGGS, SALENDAS	2021	40039	58.68
5635000	BINGHAM, GLENN S & LOUISE-WM &	2021	38446	19.38

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97010375	BLACK, GREGORY WAYNE	2021	13607	359.91
97019028	BLACK, KERRY	2021	57839	8.96
97039965	BLACK, THOMAS LEE (HRS)	2021	442	344.45
5998470	BLACKMON, CAROL	2021	25574	53.52
6451200	BLUE DEVELOPMENT COMPANY	2021	52071	335.80
6451200	BLUE DEVELOPMENT COMPANY	2021	52068	169.40
6594500	BLUE, CLYDE HRS	2021	42575	14.79
6631000	BLUE, EVELYN	2021	13747	75.57
6631000	BLUE, EVELYN	2021	13750	94.44
6631000	BLUE, EVELYN	2021	13749	86.90
6679200	BLUE, HENRY B	2021	460	68.62
6706700	BLUE, JAMES & GARY	2021	28771	126.59
6725300	BLUE, JOHN & MATTIE HEIRS	2021	540	160.28
6883100	BLUE, WILLIAM (HRS)	2021	67829	712.89
7029000	BOGGS, EUNICE	2021	28852	413.76
7270200	BONDS, ICI L	2021	33111	64.76
7311500	BOONE, CARLA LYNN	2021	6975	481.54
7877400	BOX, CECIL &	2021	48626	157.00
7877400	BOX, CECIL &	2021	48627	41.50
97044949	BOXLEY, MALEIK D	2021	70280	186.73
97023731	BOYTE, DAVID P & HADYN J	2021	557	58.74
97029882	BREAKTHROUGH PROPERTIES LLC	2021	24902	166.75
8559700	BREWER, CARL GEORGE	2021	47589	183.91
97030883	BREWER, JACKIE	2021	48676	4.11
8763100	BREWER, SHERRY ELIZABETH	2021	68452	63.00
97004846	BROCK, HAROLD EDWARD	2021	50663	313.47
97032244	BROOKS, DAVID	2021	66168	13.97
97045622	BROOKSHIRE, CAROLYN A (HRS)	2021	17847	305.22
97029947	BROWER, BRENDA THOMAS	2021	55020	73.95
9480900	BROWER, DENNIS M	2021	7229	84.22
97046785	BROWER, JOHN L HOUSTON (HRS)	2021	1786	33.28
9627710	BROWER, OLIVIA LYNN	2021	71688	576.52
9756640	BROWN, ADELAIDE	2021	45644	30.66
97048043	BROWN, EULANDA	2021	12736	71.25
10032550	BROWN, GARRETT L & PEPI	2021	67939	61.16
97001105	BROWN, LUCY POWELL	2021	69934	3.78
10434100	BROWN, SARAH ANN HRS	2021	778	21.08
10706550	BRUTON, E W HRS	2021	56311	31.17
10706550	BRUTON, E W HRS	2021	31437	24.84
97039778	BULL, WALTER	2021	29843	176.00
11095200	BULLINER, WILLIAM R JR & CAROL	2021	29163	98.11
11177000	BUNCH, WILLIAM ATHENE	2021	28172	16.21
97002535	BURCH, A R EST	2021	14248	348.79
97039858	BURGESS, CATHERINE J	2021	6996	286.48
97027983	BURNS, JOHN	2021	50309	13.55
11908300	BUTNER, SHANNON FLYNN &	2021	3933	10.44

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12093300	C S G HOLDINGS, LLC	2021	1000296	449.58
12093300	C S G HOLDINGS, LLC	2021	1000293	525.85
12093300	C S G HOLDINGS, LLC	2021	1000294	497.22
12093300	C S G HOLDINGS, LLC	2021	1000295	471.59
12218700	CADDELL, KATHY LEE	2021	7527	34.12
12591850	CAIN, RICHARD A	2021	68498	9.55
12591675	CAIN, RICHARD F &	2021	43079	15.03
12684600	CALDWELL, YVONNE P BOONE (HRS)	2021	71680	96.27
12744400	CALLAHAN, HENRY E JR	2021	72311	1.62
97047899	CAMERON, ANTHONY SHANE	2021	26597	32.01
97047899	CAMERON, ANTHONY SHANE	2021	26600	112.52
12992700	CAMERON, DANIEL	2021	2797	106.50
97001942	CAMPBELL, JOSEPH & JESSIE	2021	51915	19.72
97033883	CAMPBELL, SHARION (HRS)	2021	47819	18.18
97033883	CAMPBELL, SHARION (HRS)	2021	59308	377.82
14347300	CASAS, YOLANDA G &	2021	38675	68.50
14501700	CATHCART, PHILLIP KENT	2021	29907	908.54
97020382	CAVINESS, BARBARA LEE	2021	65315	8.81
97020053	CAVINESS, SHIRLEY H	2021	1142	335.74
97003923	CERVANTES, ROSA	2021	9858	237.56
14984400	CHALMERS, JAMES DELBERT JR	2021	33631	1,089.65
97045259	CHALMERS, JAMES DELBERT JR	2021	36646	805.22
97006984	CHAMBERS, TONY E	2021	15805	47.60
97006984	CHAMBERS, TONY E	2021	15806	453.97
97026862	CHAPMAN, ROSA LEE (HRS)	2021	29504	116.78
97026862	CHAPMAN, ROSA LEE (HRS)	2021	29505	55.99
97026862	CHAPMAN, ROSA LEE (HRS)	2021	29506	69.02
97025615	CHAVEZ, RODOLFO BETANCOURT	2021	6729	7.45
97040276	CHAVIS, LINDA M	2021	37506	1.74
15525000	CHERRY, ELIZA JANE	2021	38703	58.71
15663500	CHISHOLM, YOLANDA EVETTE	2021	71390	3.88
15726300	CHRISCOE, CRYSTAL DAVIS	2021	55783	116.58
97022390	CHRISTIANA, DOROTHY GAYE	2021	7601	216.55
21514300	CHURCH OF GOD OF PROPHECY TRUSTEES	2021	8144	205.13
97029311	CIRIACO, LUIS	2021	40821	55.40
16150500	CLARK, NELLIE	2021	29909	98.00
17151150	COLE, RUFUS	2021	18585	10.54
97043425	COLLECTIVE, KIAGU	2021	28240	107.68
17832850	CONKLIN, MICHAEL	2021	40886	205.20
97014556	CONREY, JOHN (HRS)	2021	40966	29.20
97014556	CONREY, JOHN (HRS)	2021	40965	59.01
17990700	CONWELL, GWENDOLYN HRS	2021	43470	721.48
100000591	CONYERS, ULYSSES, RN	2021	62415	30.59
97039616	COOK, KIERSTEN L	2021	47481	15.63
97044770	COOKE, COREY	2021	40808	16.10
97046293	COOKE, ROBERT (HRS)	2021	43602	978.21

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18404600	CORE, JOSEPHINE	2021	43507	53.57
18406700	CORE, LILLIAN HRS	2021	43508	25.33
97033264	COVINGTON, HATTIE B (HRS)	2021	51329	347.14
18747100	COVINGTON, JACQUELYN B	2021	11576	155.63
18747100	COVINGTON, JACQUELYN B	2021	11574	443.11
18754100	COVINGTON, JIMMY	2021	7964	592.18
18754100	COVINGTON, JIMMY	2021	53323	263.44
18775500	COVINGTON, RUTH DOWD HRS &	2021	67810	81.99
97035013	COX, BENY	2021	48811	101.25
18985100	COYLE, BARRY	2021	44011	108.21
19092550	CRAIG, BRANDI CELENA	2021	10147	4.43
97001531	CRAVEN, RONALD N &	2021	38300	69.68
19311400	CRAWFORD, SHAVONNE D	2021	35906	7.98
19915800	CUMMINGS, SMITH HRS	2021	29892	473.55
97039264	CURRIE, JAMES T	2021	53452	19.64
97023268	DAMONE, CAROL	2021	32432	364.67
20966700	DAVIS, CALLIE MAE JONES HRS	2021	45655	25.88
97029015	DAVIS, DANIEL LEE	2021	139	304.17
21063200	DAVIS, DOROTHY CAROL	2021	8060	360.37
97015582	DAVIS, EMMA (HRS)	2021	30009	371.03
97053214	DAVIS, MICHAEL LOUIS	2021	1677	449.19
21509600	DAVIS, RUSSELL	2021	1675	109.90
97019057	DAVIS, SAMUEL	2021	62605	414.67
21715700	DE LA TORRE, MARIE C	2021	25276	47.35
100002281	DEATON, GLENDA IRENE TRUSTEE	2021	11630	158.17
97033144	DEBERRY, CAROL (HRS)	2021	31482	108.73
97021805	DEFRANCO, DENNIS J	2021	14394	548.81
97021805	DEFRANCO, DENNIS J	2021	14393	224.26
21960500	DEGER, KAREN L	2021	38885	19.38
97006361	DEGRAFFENREID, CHERYL	2021	881	314.64
21972200	DEGRAFFENREID, WALTER ANDREW &	2021	1701	51.01
22397825	DGH MANAGEMENT LLC	2021	56258	8.70
22397825	DGH MANAGEMENT LLC	2021	31246	16.02
22397825	DGH MANAGEMENT LLC	2021	31242	17.16
97034699	DGH MANAGEMENT LLC	2021	6614	56.81
22397825	DGH MANAGEMENT LLC	2021	46329	580.39
22490500	DICKERSON, ALLEN	2021	55728	89.33
22585100	DIGGS, MAGGIE	2021	59607	26.75
22771100	DIXON, TIMOTHY VAN	2021	71307	174.74
22845900	DOCKERY, ELMORE	2021	15864	10.56
22892250	DODSON, JOSEPHINE L	2021	15886	48.91
23177100	DOUGLAS, HELEN H	2021	30174	114.43
23204400	DOUGLAS, SALLY HRS	2021	43913	33.89
97002915	DOWD, SHIRLEY W	2021	710	302.54
100002293	DOWDY, BERNARD & GEORGIA MAE	2021	54306	28.11
23419400	DOWDY, DAVID L	2021	1803	15.97

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23457700	DOWDY, JOHNNY C ET AL	2021	1816	169.96
97034435	DOWDY, LILLIE WALL	2021	37445	657.13
23476620	DOWDY, MARY N	2021	43925	204.62
136387	DOWNS, ALDEN (HRS)	2021	71252	160.00
97037143	DRAIN THE SWAMP LLC	2021	66394	126.99
97020147	DRAKE, CHRIS	2021	9637	72.43
23607250	DRAKEFORD, WILLIE MAE (HRS)	2021	43939	420.35
97049327	DRAW BRIDGE FUNDING, LLC	2021	45498	868.19
97020975	DRESHER, BETTY J	2021	43942	1,473.98
97026814	DRIVET, MICHAEL	2021	48134	350.24
97026814	DRIVET, MICHAEL	2021	51796	244.64
23676200	DRUMMOND, GEORGIA KELLY	2021	1832	165.57
97013131	DRZEWICKI, JANE	2021	22633	680.00
97039070	DUNCAN, BOYD (HRS)	2021	42052	94.31
23854350	DUNCAN, DENISE R	2021	11097	104.06
24201200	DUNN, WILLIAM F	2021	69439	34.25
24201200	DUNN, WILLIAM F	2021	69437	149.46
24276400	DURANT, ALBERT	2021	62024	87.83
100000768	DYER, CHARLES	2021	8548	55.40
24889000	EDWARDS, SAMUEL JAY &	2021	1907	1.29
25081500	ELLERBE, RAYMOND N	2021	16282	187.80
25492450	EQUITY TRUST COMPANY	2021	15967	185.48
97048133	EQUITY TRUST CUSTODIAN FBO	2021	59149	102.00
25527500	ERWIN, GORDON E (HRS)	2021	39013	42.30
25527500	ERWIN, GORDON E (HRS)	2021	40759	42.30
25558050	ESTRELLA, FLORENTINE &	2021	18589	260.35
97032747	FAC HOLDINGS, LLC	2021	33614	12.41
97032747	FAC HOLDINGS, LLC	2021	28682	156.99
97032747	FAC HOLDINGS, LLC	2021	47992	22.97
97032747	FAC HOLDINGS, LLC	2021	34736	94.05
97032747	FAC HOLDINGS, LLC	2021	37731	157.84
97032747	FAC HOLDINGS, LLC	2021	34738	106.75
97032747	FAC HOLDINGS, LLC	2021	34747	14.68
97032747	FAC HOLDINGS, LLC	2021	68830	14.40
97032747	FAC HOLDINGS, LLC	2021	34744	344.05
25930150	FAIRLEY, CYNTHIA ANN	2021	30458	285.00
26391500	FERGUSON, ANGELLETTE J	2021	30972	32.21
26493750	FERGUSON, WALTER J & BELLE	2021	51988	13.22
26493800	FERGUSON, WALTER J HRS	2021	55730	40.20
97050548	FLACORP, LLC	2021	28075	166.75
97039270	FLANAGAN, MICHAEL J (HRS)	2021	39999	68.50
27273500	FLINCHUM, CLARA C	2021	53221	24.55
97007616	FLOWERS, HATTIE A (HRS)	2021	51935	38.15
27943300	FOX FIRE GOLF CLUB, LLC	2021	44557	124.00
97036598	FRANCIS, WILLIAM	2021	18637	788.54
28015400	FRANCISCO, ALFREDO	2021	7483	13.26

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28029975	FRANK, RAY HRS	2021	52079	27.96
97019426	FRYE, VIRGINIA A (HRS)	2021	346	150.16
29216900	FRYMAN, GLADYS V & ORVILLE L	2021	30758	4.65
29219150	FUDGE, MURRAY HRS	2021	44478	429.30
97028017	GADDY-CHAPPELL, APRIL	2021	16881	3,565.15
97020164	GALLIMORE CONSTRUCTION & DEVELOPMENT LLC	2021	51020	99.75
97020164	GALLIMORE CONSTRUCTION & DEVELOPMENT LLC	2021	51017	3.78
97020164	GALLIMORE CONSTRUCTION & DEVELOPMENT LLC	2021	51018	3.57
97020164	GALLIMORE CONSTRUCTION & DEVELOPMENT LLC	2021	51027	150.51
29851800	GAMBLE, AUSTRALIA W HRS	2021	16915	524.97
30123525	GARNER, CHARLES TOMMIE (LE) &	2021	54359	99.29
97004940	GARNER, MITCHELL DALTON	2021	8706	819.91
97036387	GARNER, TIMOTHY MARK	2021	66485	152.67
30944200	GARRIS, NORA SELLERS (LE)	2021	16968	48.85
100000762	GETNER, ELEANOR J TRUSTEE	2021	8824	50.16
31468300	GIBSON, JACQUELINE DENISE	2021	44656	26.19
97005179	GIBSON, KAREN	2021	13141	13.84
31660300	GILLESPIE, CRYSTAL JANEL	2021	54745	47.48
31985900	GLORIOUS CHURCH OF THE LIVING	2021	31030	15.92
97039559	GLOVER, ASHLEIGH ROSE PERRY	2021	30776	98.24
97039559	GLOVER, ASHLEIGH ROSE PERRY	2021	30775	129.48
97039559	GLOVER, ASHLEIGH ROSE PERRY	2021	30770	378.52
97039559	GLOVER, ASHLEIGH ROSE PERRY	2021	30774	96.93
32105295	GOFORTH, RAYMOND SAMUEL JR	2021	69016	182.86
32174700	GOINS, DALTON EST	2021	2467	41.93
32174700	GOINS, DALTON EST	2021	2466	28.42
32174700	GOINS, DALTON EST	2021	2468	57.65
32186300	GOINS, HASSIE HRS	2021	17219	405.76
32186300	GOINS, HASSIE HRS	2021	17220	186.46
32237500	GOINS, TIMOTHY &	2021	69134	9.11
97036706	GOLDSTON, JOHN W (HRS)	2021	51753	9.18
97036706	GOLDSTON, JOHN W (HRS)	2021	64852	100.02
32336800	GOLF MATRIX CLUBS, LLC	2021	55645	19.50
97007183	GONZALEZ, ALBERT ALCANTAR	2021	9032	80.81
32397200	GOODE, ANNA BELL	2021	63172	71.43
136328	GOODE, ANNA BELL (HRS)	2021	58760	112.20
32582000	GORJANC, IDA GRADY HRS	2021	17307	48.85
32822100	GRAHAM, CLIFFORD P III	2021	39337	19.38
100000992	GRAHAM, RUTH LEASON	2021	437	284.39
33098900	GREATER GLORY PENTECOSTAL	2021	69435	1.26
97047908	GREEN, WILLIAM MCKLINEY III	2021	20148	196.50
97019074	GRIFFIN, ELLEN SUSAN MCCASKILL	2021	33149	1,838.25
97024503	HALE, JOHN W	2021	17586	48.85
34228800	HALE, SHIRLEY B	2021	23647	109.77
100002151	HAMER, WILLIE RICHARD SR (HRS)	2021	31321	86.65
34593700	HAMILTON, MARVIN HRS	2021	9293	71.11

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34683950	HAMPTONS OF PINEHURST INC	2021	54368	66.61
37414050	HANCOCK, CHRISTINE F	2021	59609	16.49
97008930	HARDY, VIRGINIA LOU	2021	36274	234.28
35271500	HARGROVE, VIRGINIA F &	2021	17749	101.25
35449700	HARRINGTON, D W HRS	2021	31404	13.07
97026867	HARRINGTON, WILLIAM H (HRS)	2021	2652	295.32
35620900	HARRIS, ANDREW (EST)	2021	17827	1,791.35
97039981	HARRIS, CHARLES GREGORY (HRS)	2021	2863	418.27
35714400	HARRIS, FRANKIE CAMERON	2021	67837	18.23
35762700	HARRIS, JOHN HRS	2021	2675	58.81
35837200	HARRIS, RENEE LISA (HRS)	2021	60064	144.48
35837200	HARRIS, RENEE LISA (HRS)	2021	39003	415.59
35861500	HARRIS, SHEILA DENISE	2021	19808	38.18
97011516	HARRISON, DEMOND NAVITHER	2021	50046	437.60
97034624	HARRISON, WILLIAM HAROLD JR	2021	38575	527.33
36257180	HAVENS, ROBERT C & DONNA O'S	2021	38505	68.50
36397800	HAYES, CONNIE GRAHAM	2021	54340	98.31
36397800	HAYES, CONNIE GRAHAM	2021	52118	85.66
97032969	HAYES, JOHN JR	2021	66329	67.85
135901	HEFLIN, JESSICA MARIE	2021	45139	960.56
36846300	HENDERSON, CHARLES L	2021	54653	9.37
37130900	HERITAGE DEVELOPMENT OF S P	2021	52221	38.63
97011103	HERNANDEZ, NOEL	2021	12414	557.07
97018989	HIGH, PRINCE A (HRS)	2021	51191	50.25
97018989	HIGH, PRINCE A (HRS)	2021	51189	50.25
37541075	HILL, CURTIS H (HRS)	2021	42898	13.30
97026850	HILL, ELIZABETH (HRS)	2021	31646	582.41
37814650	HINSON, JAMES DARYL	2021	18233	65.82
37826000	HINSON, KELLY A	2021	11957	81.93
97040294	HINSON, RHONDA S	2021	69440	221.51
37847300	HINSON, RHONDA STIVER	2021	69438	288.84
97008141	HINTON, WILLIE	2021	195	46.82
37964700	HOBSON, STEFFI	2021	31683	47.16
100000099	HODGES, SHANNA	2021	39719	10.44
38105900	HOGAN, EDWARD M JR & LINDA	2021	26006	262.50
38354100	HOLLINGSWORTH, DOROTHY (LE)	2021	45304	648.82
97015348	HOLLIWAY, LINDA	2021	44684	57.89
97015348	HOLLIWAY, LINDA	2021	44724	394.10
97015348	HOLLIWAY, LINDA	2021	53922	53.24
38384650	HOLLY, JERRY L	2021	68269	72.69
38572150	HOMEMARK, LLC	2021	5441	10.67
38662700	HOOKE, JENNIE B	2021	34315	25.15
97010635	HORNE, AUSTIN B	2021	40681	563.81
97047731	HORNER, RONNIE	2021	58003	80.75
97047731	HORNER, RONNIE	2021	58002	295.36
38883550	HORNER, RONNIE G	2021	58000	206.44

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38945300	HORTON, SPENCER L	2021	68514	66.21
97040077	HORVATH, HAROLD (HRS)	2021	2875	751.34
38984900	HOUGH, IDELLA	2021	45336	12.43
39010300	HOUSE, ELI & JOHN HRS	2021	2882	407.98
39203425	HOWELL, VIRGINIA DALE	2021	18450	381.93
97047314	HOXWORTH, LYNN B	2021	13596	8.92
39380700	HUFF, REED &	2021	39586	2.44
39769200	HUNTER, LOIS	2021	45394	32.12
97031180	HUSSEY, CLYDE HOBART	2021	68447	76.95
40012500	HUSSEY, DONALD	2021	15475	34.96
40012500	HUSSEY, DONALD	2021	15476	17.35
40408960	HYDE, TERRY LEE JR	2021	68912	276.07
97008883	IMPEMBA, ROSANNA	2021	24797	166.75
97038650	J CHEEK BUILDERS LLC	2021	12900	349.00
40873000	JACKSON STREET DEVELOPMENT	2021	49751	233.38
40882500	JACKSON, ANDREW	2021	32003	16.11
97019024	JACKSON, BENTLEY (HRS)	2021	59219	51.53
97019021	JACKSON, BENTLEY (HRS)	2021	59217	39.42
97019025	JACKSON, BENTLEY (HRS)	2021	59218	51.66
40901100	JACKSON, CARL ERIC &	2021	18618	73.08
40901100	JACKSON, CARL ERIC &	2021	18617	316.66
40954000	JACKSON, ETHEL & JOHNSON L	2021	9339	50.95
40974500	JACKSON, GEORGE D	2021	39607	19.38
41018200	JACKSON, JAMES E & DEBORAH	2021	39608	55.40
41024900	JACKSON, JEANETTE M	2021	45491	93.48
97014840	JACKSON, R B (HRS)	2021	18662	71.67
41163100	JACKSON, ROY BENTON (EST)	2021	18660	86.05
97033271	JACKSON, ROY TRUSTEE	2021	13254	20.43
100000680	JACKSON, THETIE B (HRS)	2021	18667	94.35
97010780	JACOBS, MARY (HRS)	2021	45500	191.99
97020494	JARRETT, DONALD (HRS)	2021	39139	354.93
41411400	JASAITIS, ANDREA J	2021	39620	68.50
97048045	JENRETTE, LATIANYA	2021	12738	336.99
97023893	JESSE PHILLIPS RD TRUST	2021	65572	58.28
41626300	JESSEE, MARVIN RODERICK JR &	2021	68952	174.17
97036373	JEWETT, HARRISON RILEY	2021	62618	34.12
41855300	JOHNSON DELAWARE GROUP LP	2021	12747	262.50
41855300	JOHNSON DELAWARE GROUP LP	2021	40981	68.50
41855325	JOHNSON DELAWARE GROUP LP	2021	23632	262.50
97047122	JOHNSON, A P (HRS)	2021	45554	50.16
97047122	JOHNSON, A P (HRS)	2021	71273	24.15
97047122	JOHNSON, A P (HRS)	2021	32109	61.95
97047122	JOHNSON, A P (HRS)	2021	45540	692.58
97047122	JOHNSON, A P (HRS)	2021	32115	61.95
97047122	JOHNSON, A P (HRS)	2021	51986	160.20
97047122	JOHNSON, A P (HRS)	2021	45553	1,048.12

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97047123	JOHNSON, A P (HRS)	2021	45551	715.38
97047122	JOHNSON, A P (HRS)	2021	45538	81.60
97047122	JOHNSON, A P (HRS)	2021	45555	9.16
97047124	JOHNSON, ALLEN P (HRS)	2021	52073	81.60
42147500	JOHNSON, BRUCE E & MARY &	2021	9373	78.06
72147525	JOHNSON, BRUCE EDWARD &	2021	9382	51.41
72147525	JOHNSON, BRUCE EDWARD &	2021	9381	321.79
42345250	JOHNSON, JOHN M	2021	53750	55.86
42345360	JOHNSON, JOHN MILLER	2021	6197	140.55
42345360	JOHNSON, JOHN MILLER	2021	53751	43.09
42623300	JOHNSON, WILLIAM D JR TRUSTEE	2021	38947	68.50
42623300	JOHNSON, WILLIAM D JR TRUSTEE	2021	38771	68.50
42745400	JONES, AJUL O	2021	6451	91.36
97051172	JONES, AJUL O.	2021	32711	716.09
42756700	JONES, AUDREY LOUISE LEWIS &	2021	6452	16.82
97015564	JONES, FRANCES N (HRS)	2021	10937	39.49
42973300	JONES, JIM JAY	2021	35911	132.69
97021728	JONES, MARIE	2021	65317	9.42
43053850	JONES, NAKIA L	2021	59231	235.59
43057100	JONES, PAUL A	2021	1699	610.20
43057100	JONES, PAUL A	2021	72192	177.58
43157000	JONES, W R &	2021	60477	14.19
97014188	JUAREZ, SAUL QUINTERO	2021	72379	139.57
97006850	JUNGE, CARSTEN H &SPAUGH, KATHERINE(HRS)	2021	72580	37.77
97033263	JUSTICE, RESSIE JANE	2021	33112	13.77
97042136	KASE, CHERYL	2021	39096	73.22
97042136	KASE, CHERYL	2021	39091	191.45
43575600	KEARNS, FREDERICK J	2021	32272	98.00
43575600	KEARNS, FREDERICK J	2021	32274	41.28
97018987	KEARNS, H L (HRS)	2021	32273	17.44
97039277	KELLEY, ELIZABETH ANN (HRS)	2021	39154	58.68
97039277	KELLEY, ELIZABETH ANN (HRS)	2021	39152	307.18
43824200	KELLY, ALEXANDER HRS	2021	19099	174.22
43824200	KELLY, ALEXANDER HRS	2021	71446	94.11
97010670	KELLY, CARLOS L JR	2021	32316	172.08
97046379	KELLY, DANNIE (HRS)	2021	57744	38.83
43879400	KELLY, EDINBOROUGH HRS	2021	3136	115.04
43907100	KELLY, GEORGE S JR HRS	2021	3139	32.54
43969050	KELLY, KRISTIN HEATHER	2021	72397	330.98
43996800	KELLY, NEZZIE GOINS HRS	2021	19116	33.72
44054300	KELLY, WANDA LANE	2021	3318	124.65
44108900	KENDALL, BRUCE EDWIN	2021	27666	322.50
100001611	KENNEDY, MARIE T	2021	68916	7.46
44411150	KENNEDY, PHILLIP I (LE)	2021	9523	136.81
44411150	KENNEDY, PHILLIP I (LE)	2021	54311	72.62
97039354	KERNS, ROBERT Z (HRS)	2021	39734	19.38

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45027200	KIMBALL, W H	2021	30272	12.69
100002688	KIMBER, EMILY MARIE &	2021	45868	152.53
45105200	KING, DARLENE & ALLEN	2021	3720	141.60
45105600	KING, DONZELL	2021	31413	19.06
97050161	KISER, ELIZABETH O (HRS)	2021	3276	72.30
97025430	KISER, JENNIFER VALK	2021	12061	374.46
97025430	KISER, JENNIFER VALK	2021	71248	29.46
97039165	KLIPPSTEIN, LEEONA C	2021	1053	37.10
45603200	KNIGHT, LARRY G SR	2021	135	195.57
45603300	KNIGHT, LARRY GRAY	2021	134	151.29
97045620	KRIEGER, CHRISTOPHER D (HRS)	2021	54736	106.75
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44878	125.82
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	8525	84.88
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	8485	48.39
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	39672	68.50
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44876	20.69
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44875	189.68
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44881	101.25
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	55183	71.25
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44880	189.68
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	41849	68.50
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44883	189.68
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	51890	33.52
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44877	101.25
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44874	37.12
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	40898	19.38
97029428	KUHN, CHANDLEE JOHNSON TRUSTEE	2021	44882	189.68
46090750	LABOY, DANIEL	2021	38725	19.38
46156100	LAIRD, THOMAS ANTHONY &	2021	38583	101.25
46315100	LAMBERT, JAMES W	2021	19629	91.23
46340400	LAMBERT, ROSA	2021	58764	41.86
46395600	LAMONDS, NEIL ALTON	2021	9694	399.47
46524400	LANE, RALPH C & ORA BELL	2021	32584	114.54
46604900	LANIER, L L (HRS)	2021	46033	138.20
46650600	LAPLUME, LESLIE B & DANIEL	2021	7087	317.35
46650600	LAPLUME, LESLIE B & DANIEL	2021	7086	468.26
46502650	LASSITER, JEFF HRS	2021	29278	272.87
46802950	LASSITER, JEFFERY LEE HRS	2021	32604	167.11
46802950	LASSITER, JEFFERY LEE HRS	2021	38153	651.90
46802950	LASSITER, JEFFERY LEE HRS	2021	30751	295.98
46802950	LASSITER, JEFFERY LEE HRS	2021	70087	122.82
46903650	LAURINBURG HOUSING CENTER, INC	2021	48964	56.06
47235200	LEAK, GEORGE HRS	2021	32636	157.66
97040008	LEAK, MILDRED (HRS)	2021	32637	74.92
97028676	LEE, DONALD	2021	50351	430.12
47607950	LEMONDS, E L	2021	10847	30.63

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47676000	LES CONTRACTORS, INC	2021	64875	21.93
97040007	LETTERLOUGH, HENRY (HRS)	2021	57471	8.89
47994000	LEWIS, KEVIN C	2021	2472	571.81
100002385	LIGGETT, GEORGE A (HRS)	2021	39850	59.85
97041137	LILES, CHARLES F SR	2021	42888	396.30
100002003	LINEBERRY, LYNN D TRUST	2021	47468	29.31
100002003	LINEBERRY, LYNN D TRUST	2021	54339	22.00
97049025	LITTLE RIVER DEVELOPMENT PARTNERS, LLC	2021	58220	841.62
97006904	LITTLE, LULA (HRS)	2021	46230	12.17
97003750	LIVENGOOD, KIMBERLY G	2021	63329	646.34
97031281	LOGAN, MARY L	2021	18945	316.55
97025638	LOGWOOD, AMY MARSH	2021	25207	144.88
97038262	LOPEZ, LORENA	2021	40036	68.50
97034915	LOPEZ-GARCIA, GUILLERMO	2021	10915	859.18
97038871	LOVIK, GIDEON NATHANIEL TRUSTEE	2021	39428	63.52
97038871	LOVIK, GIDEON NATHANIEL TRUSTEE	2021	39426	55.40
97038871	LOVIK, GIDEON NATHANIEL TRUSTEE	2021	39427	55.40
97042233	LOWE, BETTY LOU	2021	3066	29.16
50006700	LUCK, TRAVIS RAY	2021	9882	82.91
135840	LUCK, TRAVIS RAY	2021	65540	126.86
97011143	LUCK, TRAVIS RAY	2021	65541	27.30
97016190	LYNN, PHILLIP JASON	2021	16317	229.25
50302000	MA, MICHAEL & MARGARET A	2021	9890	71.64
97041817	MACINTYRE, LESLEY ANNE	2021	55584	747.93
97018669	MALAGON, VICTOR	2021	72406	361.46
97026870	MALIK-ISMAIL, JAMIL MUHAJIR	2021	1002	733.27
50742400	MALLOY, MICHAEL M	2021	2130	73.68
97047608	MANESS, DAWN RENEE' (HRS)	2021	52768	135.83
51113500	MANESS, HOWARD KEITH	2021	8195	12.67
51113500	MANESS, HOWARD KEITH	2021	9976	4.12
51246700	MANESS, LINDA SPIVEY	2021	11800	225.57
97002040	MANESS, MARY	2021	18907	76.23
51803000	MARKHAM, REGINALD	2021	39916	68.50
97032893	MARKS, DANIEL	2021	38714	183.46
97030066	MARLEY, RICHARD (HRS)	2021	32964	158.13
41119400	MARSH, NELLIE HRS	2021	45496	32.22
52223400	MARSHALL-BRABHAM, NADINE	2021	5260	476.24
52376150	MARTIN, DORIS B (HRS)	2021	3736	344.91
52376150	MARTIN, DORIS B (HRS)	2021	50358	124.18
52382350	MARTIN, ED HRS	2021	3715	71.58
52414700	MARTIN, GARRETT A	2021	46464	445.22
97047328	MARTIN, PATRICIA MARLENE	2021	1000202	635.91
52581500	MARTIN, TOMMY JUNIOR	2021	71911	163.74
97007641	MASCITELLI, JANET B SR (HRS)	2021	69240	12.28
52716200	MASHBURN, DANIEL LEE &	2021	46501	345.60
52911400	MATHEW, JOHN R	2021	39976	68.50

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97000863	MATTHEWS, WILLIAM L	2021	50533	46.56
97000863	MATTHEWS, WILLIAM L	2021	50531	107.48
97000863	MATTHEWS, WILLIAM L	2021	50532	45.97
53268000	MAXWELL, MARJORIE DOWD	2021	58774	43.62
54190165	MCCRIMMON, JOHN C (HRS)	2021	40019	133.03
54773000	MCDUGALD, KATE S HRS	2021	33130	148.73
54762675	MCDUGAL, LILLA	2021	30201	1,180.04
54844000	MCEACHERN, TOM (HRS)	2021	46676	29.21
54999900	MCGOOGAN, ANNIE JANE HRS	2021	20792	884.57
97025873	MCGOOGAN, RICHARD KENNETH (LE)	2021	20793	13.00
97022006	MCINTYRE, CLIFTON JR	2021	33016	257.60
97022006	MCINTYRE, CLIFTON JR	2021	33015	140.15
97048270	MCINTYRE, SIDNEY	2021	38331	4.90
97020886	MCKAYHAN, JOHN JR	2021	33303	14.70
57479200	MCKEITHEN, FLORETTA R HRS	2021	33315	260.30
55774800	MCKENZIE, JOSEPHINE G	2021	50652	29.06
97038038	MCKENZIE, KELLY SPRUILL	2021	40723	24.24
55871600	MCKENZIE, WALTER (HRS)	2021	50985	111.79
97047957	MCKINNON, MARY POE (HRS)	2021	46815	61.95
56080900	MCLAUGHLIN, ARTIS ET AL	2021	3981	496.77
97040076	MCLAUGHLIN, GEORGIA EVELYN (HRS)	2021	3996	272.80
56133900	MCLAUGHLIN, MARY LEE HRS	2021	3987	135.64
56145200	MCLAUGHLIN, NANCY H	2021	56366	38.50
97046041	MCLAUGHLIN, WILLIE (HRS)	2021	33375	14.97
97006631	MCLEAN, ANNA B	2021	36616	77.10
97007717	MCLEAN, QUENTIN	2021	72727	46.23
56338825	MCLEAN, WILLIE G HRS	2021	2722	29.53
100001494	MCLENDON, ROSA (HRS)	2021	52021	24.11
56452300	MCLEOD, FRANCES	2021	56356	326.14
56508600	MCLEOD, K A HRS	2021	46855	26.06
97052615	MCLEOD, RAYMOND L. JR.	2021	33418	15.35
97052615	MCLEOD, RAYMOND L. JR.	2021	33417	60.27
56566000	MCLEOD, REGINALD LAMONT	2021	70070	72.17
97032678	MCMAINS, CYNTHIA D	2021	59471	40.86
97008318	MCNEIL, PEGGY A	2021	43832	22.93
97008318	MCNEIL, PEGGY A	2021	43837	91.70
97008318	MCNEIL, PEGGY A	2021	43836	45.85
97008318	MCNEIL, PEGGY A	2021	43831	22.93
56937000	MCNEILL, BEATRICE	2021	46918	694.87
57129700	MCNEILL, HOWARD	2021	40129	42.30
97015534	MCNEILL, JANET W	2021	37031	140.58
57276900	MCNEILL, MARY E	2021	46957	199.85
57302100	MCNEILL, NELSON EUGENE	2021	4044	46.75
57376200	MCNEILL, WILL HRS	2021	67869	12.50
97040073	MCNEILL, WILLIAM (HRS)	2021	33484	857.14
97040073	MCNEILL, WILLIAM (HRS)	2021	33483	41.00

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57572300	MCRAE, HAZE OTTERLAND& LEVONE&	2021	68746	90.64
97010137	MCRAE, SALLY	2021	46999	172.94
57685100	MCSHANE, FRANK C	2021	51400	101.25
57806000	MECHANIC, GERALD L HRS	2021	10360	160.20
97001670	MEDLIN, CRYSTAL A	2021	4109	667.04
74938000	MEJIA, CANDELARIA AGUIRRE &	2021	69909	25.11
58070300	MELTON, EULA MAE JONES	2021	32211	506.98
58097500	MELTON, VICTORIA WILLIAMS	2021	68338	545.08
58147900	MENDIGUREN, ROBERT J &	2021	38280	48.85
58147900	MENDIGUREN, ROBERT J &	2021	38281	48.85
58148500	MENDIGUREN, ROBERT J ET UX	2021	38298	48.85
58154700	MENTAL HEALTH ASSOCIATION IN	2021	47518	335.80
97015817	MEYERS, MELISSA REANEE	2021	39050	47.48
135629	MICHAEL, CHARLES E (HRS)	2021	51611	26.12
135630	MICHAEL, CHARLES EDWARD (HRS)	2021	63584	155.02
135630	MICHAEL, CHARLES EDWARD (HRS)	2021	63583	479.12
58581050	MILES, GEO H	2021	60348	10.65
97011860	MILES, REBECCA	2021	33191	19.06
97042747	MILLEN, MICHAEL D	2021	56107	10.14
97051649	MIRANDA, RICARDO ELIAS CORTES	2021	9851	442.12
59312400	MONROE, ADA TYSON	2021	4146	11.75
59312400	MONROE, ADA TYSON	2021	4147	11.75
59335500	MONROE, BEATRICE HRS	2021	33710	258.64
97046055	MONROE, DONALD (HRS)	2021	47172	161.91
59447050	MONROE, EVAN S	2021	65194	25.73
59447050	MONROE, EVAN S	2021	65193	42.30
97040530	MONROE, JOHN W	2021	47173	23.70
59498400	MONROE, JOHN W & COSIE	2021	54369	21.72
59556200	MONROE, LOUIS ALLEN & MARY W &	2021	33725	115.01
59942450	MOORE, BRENDA P	2021	61790	53.63
60273400	MOORE, SHEMAE C	2021	33801	3.11
60313200	MOORE, WALTER L	2021	52005	24.84
97010338	MORGAN, BARBARA BROWN	2021	4220	56.09
60448300	MORGAN, BETTY	2021	4219	134.66
97033143	MORGAN, PHILLIP MICHAEL (HRS)	2021	10641	64.25
97033143	MORGAN, PHILLIP MICHAEL (HRS)	2021	10644	106.75
60720000	MORGAN, WILBERT & MARY	2021	21584	453.66
60768700	MORMAN, BOBBY LEWIS JR &	2021	46338	62.21
60961500	MORRISON, ANNIE GOINS	2021	4243	524.17
61032800	MORRISON, FRANK P	2021	67863	31.50
136326	MORRISON, JAMES A (HRS)	2021	4245	581.56
61272010	MOSS, DARRELL H	2021	47377	42.03
61359400	MOTLEY, CLARA YORK	2021	33877	98.00
97039276	MOTLEY, COLUMBUS E SR	2021	33878	210.44
61569250	MURDAUGH, KENNETH ALLAN (HRS)	2021	8499	84.88
61671300	MURRAY, JULIA W	2021	10942	84.88

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61671300	MURRAY, JULIA W	2021	10941	84.88
62332600	NEALY, BILLY RAY &	2021	47469	29.94
97035253	NEW VISION TRUST CUSTODIAN FBO	2021	51852	315.96
62714200	NEWKIRK, ELVY O	2021	29244	927.16
63146200	NORTH CAROLINA NATIONAL BANK	2021	51854	101.25
63217800	NORTHRUP, JOHN D & MILLIE	2021	10832	160.20
63338100	NUNNERY, KIMBERLY	2021	50948	149.33
63680150	OATES, A C HRS & KARLTON	2021	34047	16.49
63967200	OLIVER, FLORA MARGARET &	2021	34095	118.23
97005729	OLSON, NATHAN	2021	15374	10.62
97006378	O'NEAL, LINDA WOOD	2021	471	6.29
100002169	ORR, OLLIE (HRS)	2021	10871	95.88
64123700	ORTEGA, YAIR GUZMAN	2021	39053	112.12
64194800	OUTREACH MINISTRY FOR JESUS	2021	55992	20.58
64388900	OWNER UNKNOWN	2021	67911	526.02
64388900	OWNER UNKNOWN	2021	71387	36.54
64388900	OWNER UNKNOWN	2021	63169	356.96
64388900	OWNER UNKNOWN	2021	63157	202.64
64388900	OWNER UNKNOWN	2021	70894	33.38
64388900	OWNER UNKNOWN	2021	13671	8.76
64388900	OWNER UNKNOWN	2021	55639	120.44
64388900	OWNER UNKNOWN	2021	56110	42.17
64388925	OWNER UNKNOWN	2021	37201	390.60
64522300	PAGE, CORINTHIA DIANNE HAUSER	2021	34142	678.93
97005246	PAGE, RANDY J	2021	30516	88.15
97005246	PAGE, RANDY J	2021	30517	102.37
64733600	PANKEY, DOROTHY M HRS	2021	34158	393.36
97040006	PANKEY, JANET DENISE (HRS)	2021	34161	279.36
97036367	PARKER, CHRISTOPHER ERIC	2021	71298	109.50
64914100	PARKER, LENA MAY HRS	2021	34174	1,391.81
65405950	PATTERSON, JAMES HOOVER III	2021	28181	9.55
97006851	PATTERSON, MARTHA A	2021	52785	81.08
65535600	PATTISON, STEVEN J &	2021	71604	28.50
97021085	PAYNE, JESSICA LYNN	2021	35909	119.72
97030014	PEAK KANSAS PROPERTIES LLC	2021	5258	421.08
65844400	PEMBERTON, LAWYER W	2021	10944	18.53
65867400	PENNELL, DANA	2021	4610	25.93
65867400	PENNELL, DANA	2021	4609	25.93
65876450	PENNINGTON, CODY MICHAEL	2021	69813	116.84
65876700	PENNINGTON, RICHARD WAYNE	2021	5031	246.72
65897300	PEOPLES, BARBARA LEE & HENRY	2021	4614	8.63
97029695	PERKINS, JESSICA	2021	30294	18.62
65954250	PERKINS, JESSICA	2021	34828	29.99
97003487	PERKINS, JESSICA LYNN	2021	58314	11.09
66007700	PERRY, ISABELLE SIMON HRS	2021	47758	46.40
66007700	PERRY, ISABELLE SIMON HRS	2021	47759	180.44

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97025142	PERSON, CARLOS	2021	31339	297.03
66157200	PERSON, JAMES CALVIN	2021	4633	250.61
66194000	PERSON, PAUL A	2021	72720	56.71
66194000	PERSON, PAUL A	2021	57026	36.87
66253850	PERSONS, LACY HRS	2021	61425	28.74
66253850	PERSONS, LACY HRS	2021	60731	39.71
66301000	PETER V TUFTS & ASSOCIATES, INC	2021	61900	126.08
66301000	PETER V TUFTS & ASSOCIATES, INC	2021	61231	252.16
66311000	PETERS, DAVID CARLTON	2021	38283	23.37
66596200	PHILLIPS, EDITH COLE HRS	2021	50592	24.62
66666900	PHILLIPS, JEAN B & OTHERS	2021	4706	120.44
135642	PILGRIM, TIM	2021	40394	43.87
67046150	PILGRIM, TIMOTHY R	2021	60593	18.00
67046150	PILGRIM, TIMOTHY R	2021	60592	184.57
97013622	PITTELLA, LISA R	2021	24029	751.77
64422100	PMD, INC	2021	29384	995.05
97022655	POE, CHARLES L (LE)	2021	11021	125.68
97046277	POE, LEWIS FOSTER (HRS)	2021	1564	183.13
69148900	POLLARD, ADELIN L	2021	47896	46.04
97039395	PORE, LILLIE MAE (HRS)	2021	67864	78.33
97039395	PORE, LILLIE MAE (HRS)	2021	47927	54.49
97010942	PRATT, GLENN DELL & PRATT, VERNON (HRS)	2021	36971	133.47
70038600	PRITT, DUSTIN S	2021	822	108.85
70038600	PRITT, DUSTIN S	2021	823	124.89
70038600	PRITT, DUSTIN S	2021	825	48.85
70038600	PRITT, DUSTIN S	2021	829	48.85
70038600	PRITT, DUSTIN S	2021	824	48.85
70138530	PUCKETT, DWIGHT FRANKLIN JR	2021	51581	511.67
97037599	PUCKETT, HAILEY NICOLE	2021	66730	170.03
70200550	PUGH, JAMES & WILETHA	2021	34752	15.26
97006368	PUGH, WILETHA M (HRS)	2021	34737	9.84
97006368	PUGH, WILETHA M (HRS)	2021	34745	50.22
97006368	PUGH, WILETHA M (HRS)	2021	34740	2,281.19
70271925	PURCELL, WILLIE R (HRS)	2021	23562	331.35
70431900	PURVIS, SHARON MECHELE	2021	18503	5.38
70560000	QUALITY BUILT HOMES, INC	2021	62076	12.05
70679100	QUICK, MINNIE HRS	2021	34799	69.98
70679100	QUICK, MINNIE HRS	2021	34800	8.61
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	20451	2,218.70
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	59117	1,769.45
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	55710	890.98
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	71764	763.34
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	61697	2,656.64
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	26080	2,224.49
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	18294	1,412.43
70740725	R & M COMMERCIAL REAL ESTATE, LLC	2021	32795	1,892.97

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70752225	RABY, RAY T HRS & EVA H	2021	11095	625.31
70812400	RAGLAND, HELEN & GEORGE	2021	34864	14.88
97038433	RASHED, HARUN UR	2021	8534	69.16
71077600	RATCLIFF, J F	2021	23657	51.09
71171100	RAY, ESSIE JONES	2021	49859	68.83
71171200	RAY, ESSIE MAE	2021	48065	34.93
71171200	RAY, ESSIE MAE	2021	48066	644.58
71201000	RAY, JUANA A (LE)	2021	48063	579.12
71205600	RAY, LARRY C	2021	48062	221.71
71205600	RAY, LARRY C	2021	48060	75.77
97006133	RAY, MINNIE IRENE	2021	5009	147.43
71249800	RAY, SARAH M	2021	46650	149.64
97046046	REAVIS, JANIE R	2021	39097	144.67
97019001	REGAN, RICHARD J (HRS)	2021	40463	32.48
71686400	REID, ELMER	2021	48121	104.30
71686400	REID, ELMER	2021	46409	24.42
71688700	REID, ISAAC & CORNELIUS	2021	23766	59.01
97030735	REYES, ANGEL ANTONIO ORTEGA	2021	60887	193.08
97033176	REYES, ERIKA ORTEGA	2021	66291	188.89
100002363	RHODES, GERALD L (HRS)	2021	32280	462.00
72117050	RICE, WANDA MONROE	2021	48221	246.40
72571900	RIDDLE, VANN MONROE	2021	5147	345.43
72611150	RIFFLE, KATHRYN ELLIOTT	2021	51623	3,595.43
97034549	RITTER, ELIZABETH (HRS)	2021	5195	193.61
97031511	RITTER, STEVEN C	2021	66062	5.00
97040003	ROBBINS, PATRICIA (HRS)	2021	38528	100.93
73512650	ROBERTSON, GEORGE ARTHUR	2021	24050	14.47
73653300	ROBINSON, KAREN ROBERTHA B	2021	28665	15.35
97042529	ROBINSON, WILLIAM D	2021	8487	84.88
97049312	ROCHA, ANTONIA SALINAS	2021	68410	518.02
73778760	RODRIGUEZ, MARIA	2021	56032	149.78
97004355	ROSAS, SERGIO	2021	35992	3.00
74177300	ROSS, B D & M J	2021	5257	37.72
74186600	ROSS, CLARA LUCILLE (HRS)	2021	35148	294.80
74235800	ROSS, JESSE E	2021	6417	185.68
74265800	ROSS, RUTH (HRS)	2021	5270	553.19
97007481	ROSTAD, KYLE	2021	63620	79.31
74375175	ROUNDTREE, DEVONA PATRICE	2021	20493	2.06
74476400	ROWE, J VANCE JR &	2021	48392	16.73
97045243	RUIZ, JOSE LUIS MARTINEZ	2021	38313	81.60
97045243	RUIZ, JOSE LUIS MARTINEZ	2021	38327	81.60
97015918	RUSSELL, MARY F (HRS)	2021	18954	232.25
97012009	RUTLAND, CRYSTAL LYNN	2021	55248	846.70
97031391	S&S PROPERTY RESTORATION, LLC	2021	10278	961.09
97031391	S&S PROPERTY RESTORATION, LLC	2021	10279	46.09
97030872	SALAZAR, SANTIAGO	2021	8665	9.92

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97038000	SAMKIN, RUFUS	2021	32471	510.21
97022362	SANCHEZ, BENJAMIN GARCIA	2021	54572	134.00
97040665	SANCHEZ, BENJAMIN GARCIA	2021	54593	506.89
97035028	SANCHEZ, ENRIQUE MARTINEZ	2021	124	105.84
75131675	SANCHEZ, NICANOR	2021	55907	4.78
97019012	SANDERS, BETTY B (HRS)	2021	11414	71.38
75181200	SANDERS, BILLY DEAN	2021	11415	194.98
75265700	SANDERS, MICHAEL E &	2021	7776	574.49
97026813	SANDERS, RODNEY (LE)	2021	24306	507.53
97015321	SANDERS, WILLIAM	2021	58432	69.35
97046093	SANDERS, WILLIAM (HRS)	2021	11464	265.26
97046093	SANDERS, WILLIAM (HRS)	2021	1000053	1,064.51
75583500	SANTANA, ALMA DELIA COLIN	2021	70708	42.17
100002287	SAUNDERS, BENNIE C (HRS)	2021	48568	242.47
97005966	SAUNDERS, JAMES STEELE	2021	48574	134.00
97005966	SAUNDERS, JAMES STEELE	2021	48573	121.95
97005966	SAUNDERS, JAMES STEELE	2021	24347	356.18
100001490	SAUNDERS, JAMES THOMAS JR	2021	62587	220.26
75751800	SAUNDERS, SHIRLEY JACKSON B	2021	9076	78.66
75751800	SAUNDERS, SHIRLEY JACKSON B	2021	50757	9.03
75785400	SAVAGE, CAMERON M & MARGARET M	2021	40620	19.38
97046134	SBRITT LLC	2021	6561	1,325.21
97036115	SBRITT LLC	2021	41083	112.19
97032442	SCHARTMAN ENTERPRISES, LLC	2021	70198	29.66
97032442	SCHARTMAN ENTERPRISES, LLC	2021	24676	19.38
97047357	SCHIFFLI, STEPHANIE	2021	5608	48.85
97047357	SCHIFFLI, STEPHANIE	2021	5609	48.85
97047357	SCHIFFLI, STEPHANIE	2021	5800	70.07
76058400	SCHMIDT, GLADYS S & CONNIE	2021	40642	19.38
76292900	SCHULZ, LILIAN	2021	48639	124.00
76292900	SCHULZ, LILIAN	2021	48628	157.00
76421900	SCOTT, BRYAN WAYNE	2021	60201	179.76
97050187	SEAGRAVES, CHAUNCEY DEJUAN	2021	48064	212.14
97022889	SECRETARY OF HOUSING AND	2021	4661	1,239.56
77101600	SELLS, AUSTIN RILEY &	2021	72518	5.81
97025634	SENTMANAT, MARCIA KAY	2021	42015	681.71
77385075	SHAMBERGER, KATIE M &	2021	18835	9.09
77385075	SHAMBERGER, KATIE M &	2021	9377	85.07
77700300	SHAW, MARGARET	2021	51938	16.49
77730900	SHAW, VICTORINE E HRS	2021	40690	140.36
77852700	SHEFFIELD, CARL L EST	2021	5459	16.76
97003371	SHEFFIELD, CARL LEON (HRS)	2021	63244	39.55
78103200	SHEPHARD, FLORA BELLE	2021	67823	80.55
78279200	SHIELDS, BEUNA A	2021	11660	76.95
78279300	SHIELDS, BEUNA ALLRED, DAMON	2021	52763	170.68
78388800	SHINE, JOSEPH T JR	2021	8506	44.22

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78557450	SHORT, H COLIN	2021	48834	9.30
78613400	SHORT, TOMMY BRINKLEY	2021	43403	133.54
78613400	SHORT, TOMMY BRINKLEY	2021	48691	155.15
136322	SHURTZ, CHARLOTTE BOES (HRS)	2021	35538	87.74
78933725	SIMMONS, GEORGE HRS	2021	25649	489.34
78952000	SIMMONS, JO ANN	2021	20397	262.50
78973000	SIMMONS, LAMAR &	2021	30082	314.88
55296300	SINEATH, ROBIN ANNETTE	2021	5584	894.85
97015397	SINGLETARY, JEWEL B	2021	11693	48.00
79342800	SISK, EDDIE M	2021	41190	32.48
79706500	SMALL, JOHNNY	2021	5604	283.53
79956400	SMITH, CHARLES	2021	56228	477.43
97046053	SMITH, DIANNE E (HRS)	2021	5655	355.90
97021066	SMITH, DONALD EUGENE (HRS)	2021	11714	108.98
80072200	SMITH, EDITH POWERS, EST	2021	5623	37.19
97025766	SMITH, HAZEL GARNER (HRS)	2021	11723	115.01
97025766	SMITH, HAZEL GARNER (HRS)	2021	50479	38.70
80212700	SMITH, JAMES ANDREW JR &	2021	53215	366.66
80216600	SMITH, JAMES L JR &	2021	35730	90.83
80216600	SMITH, JAMES L JR &	2021	35732	127.51
80216000	SMITH, JAMES L JR (LE)	2021	35729	4.61
97020390	SMITH, LARRY (HRS)	2021	2283	134.45
80500100	SMITH, NEZZIE M &	2021	4928	69.22
97033149	SMITH, WILLIAM EDWARD (HRS)	2021	1403	167.80
97011851	SMITH, WILLIAM EDWARD SR (HRS)	2021	3031	771.84
97005457	SNUG, LLC	2021	30469	99.88
97005457	SNUG, LLC	2021	30468	13.16
97005457	SNUG, LLC	2021	30467	202.18
100000644	SOLIS, RIGOBERTO JUAREZ &	2021	62511	119.62
81374000	SPANN, CURTIS & ELIZABETH	2021	35929	15.83
81449650	SPEER, ROBERT J	2021	35936	288.71
97015906	SPENCE, STEPHANIE B (HRS)	2021	126	42.30
97015906	SPENCE, STEPHANIE B (HRS)	2021	125	474.28
97022096	SPENCER, CEDRIC THOMAS	2021	11770	8.17
81543800	SPENCER, LEKESHA EVETTE	2021	56395	5.43
136224	SPENCER, SHIRLEY B (HRS)	2021	11768	353.56
136023	SPENCER, TERRY L &	2021	1195	231.63
81684500	SPIVEY, WALTEEN HIGGINS	2021	49044	11.74
97031680	SRR HOLDINGS, LLC	2021	47801	652.89
81822000	STAFFORD LAND COMPANY, INC	2021	50236	730.58
81822000	STAFFORD LAND COMPANY, INC	2021	45174	13.93
81931000	STANCIL, MICHAEL JEROME	2021	49095	39.16
82129150	STARNES, IDA	2021	53084	38.31
136029	STEPHENSON, ALEX C	2021	24291	16.80
82532800	STEVENSON, JEANNE	2021	22078	23.77
82532850	STEVENSON, JEANNE &	2021	54439	19.84

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82696500	STEWART, R C	2021	5770	71.91
82967750	STOUT, KELLY HANCOCK	2021	52713	72.44
83086300	STREETER, GERTRUDE	2021	26476	323.78
97039976	STRICKLAND, MADELINE (HRS)	2021	35547	473.06
97015092	STUBBS, BLANCHIE M (HRS)	2021	36091	9.08
83292500	STUBBS, LAFAYETTE J, WILLIE E	2021	49216	140.28
83352300	STURDIVANT, BOBBYETTE	2021	36101	167.26
83564200	SUELTER, KLAUS &	2021	67145	566.36
83676500	SULLIVAN, JOHN D JR	2021	55161	16.37
83733800	SULLIVAN, ZETTIE	2021	67865	18.09
83876700	SUTTON, CATHY A	2021	54655	448.27
97037801	SYKES, JAMES DAVID MICHAEL	2021	50570	2.79
97017429	TEMPLE, ROBERT A	2021	53487	1.33
97049637	THE PLOT SQUAD, LLC	2021	50337	32.12
97049637	THE PLOT SQUAD, LLC	2021	2903	235.10
97049637	THE PLOT SQUAD, LLC	2021	50498	472.48
97004516	THOMAS, EVELYN	2021	51905	62.57
85674800	THOMAS, JAMES T	2021	52759	117.10
85679400	THOMAS, JAMES WARREN &	2021	5934	12.45
85788700	THOMAS, MICHAEL D	2021	49440	21.66
86044600	THOMPSON, CAROL B	2021	24356	293.23
86153600	THOMPSON, JANE E TRUSTEE	2021	22803	81.56
97022064	THOMPSON, JEREMY K	2021	65353	3.11
85872900	THOMPSON, SHARON ROSE &	2021	36327	277.65
97041075	THORNTON, NICHALOUS ZANE	2021	24697	166.75
97039346	TICKLE, AUTUMN ELIZABETH	2021	66998	354.21
86469600	TILLEY, THOMAS E	2021	49519	991.12
97039271	TOOMER, EDWARD (HRS)	2021	49531	112.20
86726000	TOOMER, JAMES CHARLES HRS &	2021	25435	399.21
86759100	TORRES, WILLIAM	2021	38328	167.42
86902250	TRAYWICK, WILLIAM F III	2021	28706	1,283.98
86902250	TRAYWICK, WILLIAM F III	2021	60891	220.14
97040074	TRIPP, ESTELLE V (HRS)	2021	71672	808.71
87548070	TUTTLE, ANNE B	2021	24831	1.26
87575650	TWO ONE FOUR NINETY-EIGHT	2021	25991	158.70
100000445	TYSINGER, TONIA (LE)	2021	62385	230.02
87676000	TYSON, ALEXANDER & REGINA	2021	6066	36.93
97005673	ULICK, LLC	2021	63608	59.14
87828000	UNDERWOOD, SHANE TAYLOR	2021	70965	203.43
87883000	UPCHURCH, ALLIE MICHELLE &	2021	71117	14.20
87934000	UPCHURCH, WILL SR (HRS)	2021	6115	166.49
97052214	US BANK TRUST NATIONAL ASSOCIATION	2021	11790	203.17
97033983	VAMPLE, OTIS (HRS)	2021	50986	423.65
88091425	VAMPLE, PERCY (HRS)	2021	3971	18.13
97018968	VAN CAMP, PAUL M	2021	67667	10.22
97042594	VEGA, WENDY PATRICIA MELCHOR	2021	3781	25.58

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97042594	VEGA, WENDY PATRICIA MELCHOR	2021	3779	317.81
88404800	VELAZQUEZ, HECTOR & ESTHER	2021	41120	48.85
88467500	VEST, CARL G	2021	41123	19.38
88468700	VEST, DAVID W	2021	6209	13.64
97015009	VIEREGGE, JAIME TYNER	2021	69407	59.78
88682000	VONCANON, JOHN BOBBIT III	2021	7841	87.89
97020403	WADDELL, PRESS A (HRS)	2021	32020	89.40
89003400	WALKER, CONROY L & JUNE B	2021	10288	57.23
89158300	WALL, LUCILLE L & OTHERS	2021	6171	54.88
89430500	WALLACE, WILLIAM L	2021	50508	34.83
97003215	WALLS, KENNETH M	2021	63328	8.05
89467850	WALLS, KENNETH MARTIN	2021	54505	59.20
89574550	WALZ, OTTMAR	2021	41147	19.38
89574550	WALZ, OTTMAR	2021	41148	19.38
89574550	WALZ, OTTMAR	2021	41149	19.38
89674300	WAREMBURG, BRETT AARON	2021	48548	267.75
97035658	WARREN, HOWARD WILSON JR	2021	6224	125.09
89821700	WASHINGTON, ARDELLA	2021	45337	18.66
97002247	WATKINS, AXEL B	2021	27709	160.50
97000001	WATKINS, WOODROW W JR	2021	28580	7.27
97010956	WATSON, ALMA	2021	72363	197.35
89977900	WATSON, ERIC M	2021	6238	505.98
97052701	WBL SPO II, LLC	2021	10429	49.96
90131500	WEATHERS, ELLEN	2021	12164	37.58
97033274	WEAVER, M S	2021	60171	146.10
97048880	WEBSTER, RAY NORMAN	2021	52323	110.95
90334800	WEIDNER, ROBERT B &	2021	12165	57.63
90334800	WEIDNER, ROBERT B &	2021	12166	44.92
97020858	WELCH, JANIE D	2021	12176	366.39
97039280	WEST, UNEEDA (HRS)	2021	5733	106.60
97032229	WG1 REO 2, LLC	2021	9030	100.99
97046043	WHITE, BRENDA	2021	70283	186.73
97046043	WHITE, BRENDA	2021	70281	197.40
91055100	WHITE, BRYAN K	2021	41209	478.47
91401800	WHITT, ANNIE	2021	56057	37.92
91477600	WICKER, ANGELA S	2021	55816	482.72
91756000	WILKES, MARGARET ALLISON	2021	53241	271.49
97046264	WILLIAMS, BRADLEY S	2021	71134	42.94
92112200	WILLIAMS, CATHERINE A	2021	50366	68.89
97027036	WILLIAMS, DELANO BERNARD (HRS)	2021	36947	865.54
92284000	WILLIAMS, ELEANOR	2021	68339	215.68
92446200	WILLIAMS, HAROLD HRS	2021	27725	23.58
92492200	WILLIAMS, HENRY WALKER & SARA	2021	36968	79.83
92515350	WILLIAMS, HUBERT C F HRS	2021	41236	472.50
97020381	WILLIAMS, JAMES A	2021	65314	122.00
92588800	WILLIAMS, JAMES W	2021	67825	18.30

ACCOUNT	NAME	BILL YEAR	BILL NUMBER	UNPAID PRINCIPAL
97008278	WILLIAMS, JEFFREY E	2021	63852	262.51
97007920	WILLIAMS, JOHN A	2021	63274	23.71
92654300	WILLIAMS, JOHNNY B JR	2021	72837	29.86
92687675	WILLIAMS, LAVERNE J	2021	9977	154.66
97002332	WILLIAMS, LOLA MCCALL (HRS)	2021	36997	47.46
97006325	WILLIAMS, MATTHEW (HRS)	2021	6448	104.59
97001987	WILLIAMS, STACY S	2021	31278	1,593.78
97015793	WILLIAMS, WILFORD (HRS)	2021	27712	163.13
93196000	WILLIAMS, WILLIE	2021	12538	4.04
93504200	WILLIS, BETSY	2021	37047	126.86
93589300	WILSON, BETTY & ALFRED	2021	27800	24.84
93627600	WILSON, DENISE	2021	69961	202.83
93627800	WILSON, DENISE CASSAN	2021	25785	129.84
97015414	WILSON, MICHAEL DAVID & STEVEN	2021	6518	494.63
97015414	WILSON, MICHAEL DAVID & STEVEN	2021	68852	126.01
97016446	WILSON, MOYER L	2021	68156	87.83
97016446	WILSON, MOYER L	2021	68153	635.48
97016446	WILSON, MOYER L	2021	68155	588.68
97040960	WOLFBRIDGE INVESTMENT GROUP LLC	2021	67124	697.73
97021735	WOODS, MARGIE CAVINESS (HRS)	2021	50587	170.36
95479500	WOOTEN, SAMMY LEE	2021	6576	197.80
95628300	WRIGHT, DAVID HAROLD JR	2021	296	306.33
97001671	WYANDOTTE WORSTED COMPANY	2021	63125	8.43
96010350	YOPP, WALLACE E	2021	4041	319.50
96110000	YOUNG, EVELYN HRS	2021	37184	82.37
96344700	ZANDERS, CLARA E	2021	6631	381.98
96344700	ZANDERS, CLARA E	2021	55938	108.52
	Total Unpaid Real Property			196,690.50

MOORE COUNTY, NC
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ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
97043594	1ST SOURCE PRESSURE WASHING &	2021	91621	72.05
97030207	A RIDE TRANSPORTATION LLC	2021	90324	94.26
97043228	A TOUCH OF ELEGANCE SALON	2021	91560	114.40
97015677	A&E PROPERTY MANAGEMENT SERVICE LLC	2021	84033	28.62
97003661	AARON, TODD HENRY	2021	86998	13.94
127554	ABAY-ABAY, MAURICE JOSEPH	2021	1001885	13.76
97033399	ACCENT HEALTH LLC	2021	90295	16.97
251750	ACKERMAN, NICOLE ANNE	2021	82558	7.21
97046506	ACOSTA CUEVAS, LORENZO	2021	92183	29.10
133939	ADAMS, DAMEIR ALFREZ	2021	1000438	6.03
97036421	ADAMS, WALTER DENNIS	2021	90575	115.93
134966	ADAMS, ZINA MAGEE	2021	1001715	126.58
97030422	ADKINS, GARY ALAN II	2021	89825	38.60
135226	ALBANESE, JOSEPH LEONARD JR	2021	1002098	17.70
197200	ALBARRAN, NORBELLA SOLIS	2021	82337	19.58
100003003	ALCALDE, SANTIAGO LUNA	2021	85151	7.21
97043233	ALCOVA MORTGAGE	2021	91562	95.15
97040088	ALEXANDER, DANIEL CHRISTOPHER	2021	91378	140.34
135128	ALFORD, JAMES PURNELL JR	2021	1001959	176.21
135128	ALFORD, JAMES PURNELL JR	2021	1002153	19.25
97039429	ALFRED, TRAVIS M	2021	84435	7.21
97003413	ALLEN, EUNICE	2021	87907	19.24
135338	ALLEN, JAMES THOMAS JR	2021	1002262	13.87
76262	ALLEN, JAMES THOMAS JR	2021	1001371	12.00
76262	ALLEN, JAMES THOMAS JR	2021	1001490	11.96
97020806	ALLEN, JEFFERY WILLIS	2021	88038	28.11
128503	ALLEN, SAVANNAH PAIGE	2021	1000534	31.63
1165800	ALLRED, DWIGHT DEWEY	2021	82047	18.23
129836	ALLRED, TIARRA SHAINÉ	2021	1001861	97.30
134763	ALSTON, BRIANNA DANIELLE	2021	1001543	182.41
97032583	ALVAREZ RAMIREZ, MARIA TERESA	2021	82859	7.21
1395750	ALVEAR, HERIBERTO ESTRAD	2021	82148	14.19
97035974	AMERICAN TIMBER & WILDLIFE LLC	2021	90729	71.30
97046984	ANDRADE-PEREZ, HUGO	2021	92226	46.33
1639860	ANDRE, AMBER	2021	82228	16.42
134484	ANDREW, ALVIN ANTHONY	2021	1001179	34.58
97000599	ANGIE'S NAILS & SPA	2021	85235	1.14
134614	ANSLEY, ASHLEY KRISTIN	2021	1001308	13.16
97035942	ANYTIME FITNESS - PINEHURST	2021	90836	1.29
97045114	AQUILA NOVUS	2021	92007	115.50
97036424	ARAGON ADAN, WILLIAM	2021	90577	131.30
1846890	ARELLANO, GRISELDA HERNANDEZ	2021	82294	12.40
134693	ARRINGTON, CHRISTOPHER CHADWYCK	2021	1001438	192.19
134159	ARROYO JAIMES, CONRADO	2021	1000748	8.56
2226100	ATKINS, CLYDE K	2021	82455	9.30

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135058	AUSTIN-JOSEPH, DAKOTA STORM	2021	1001850	48.71
97045893	AUTO WASH SOLUTIONS LLC	2021	92067	115.50
97022561	BAILEY & SONS LAWN CARE	2021	88475	74.27
2794500	BAILEY, CLARENCE A	2021	82653	7.21
135168	BAIR, JAMES ALVIN	2021	1002021	31.79
97032820	BAKER, JACOB	2021	89099	140.81
3088810	BAKER, MATTHEW &	2021	86911	38.72
111453	BAKER, MATTHEW JEREMY	2021	1000096	17.34
135497	BANKS, DANIEL LAWRENCE	2021	1002513	50.78
413385	BARBER, JASON LEE	2021	1001483	27.77
134639	BARBER, JASON LEE	2021	1001352	23.06
130113	BARBER, KOLLIN WILLIAM	2021	91744	8.05
3551350	BARBER, RAYMOND M &	2021	88143	18.59
97043258	BARNES, NAGUAN LEE	2021	91577	37.38
134723	BARNETT, DONALD EUGENE	2021	1001485	406.10
443665	BARRETT, SHERETHA DENISE	2021	83209	7.21
134387	BARRY, ADAM MICHAEL	2021	1001035	70.99
97027549	BARTON, ALAN SCARBOROUGH	2021	89238	7.21
97021423	BARTON, MCKINLEY ALAN	2021	88152	1.51
111511	BARTON, MCKINLEY ALAN	2021	1002336	9.55
4273900	BATTEN, JOSEPH	2021	83145	7.21
4375475	BAXTER, HEIDI KENNEDY	2021	83183	24.20
97023720	BEARS FLOORING LLC	2021	88777	5.97
97044321	BECK, JONATHAN B	2021	91747	20.13
133919	BELTON, SHERYL SHAW	2021	1000405	9.53
97021319	BENITEZ, ORFANEL BENITEZ	2021	88188	7.21
97044330	BENSON, CRYSTAL ANN	2021	91751	165.58
97040107	BENTLEY, JEFFREY DAVID	2021	91395	100.75
135431	BERGERON, KELLI LYNN	2021	1002413	110.99
134035	BETTINI, DESIREE NICOLE	2021	1000575	237.65
97035947	BEYOUTIFUL SCULPTING & WELLNESS	2021	90841	116.05
133747	BIALER, GREGORY BRYON JR	2021	1000176	228.83
5469312	BIBEY BUILDERS	2021	83588	12.20
5481560	BIBEY, FRED N SR	2021	83593	10.60
5485200	BIBEY, GREGORY WAYNE	2021	1000767	29.40
5584710	BIGGS, ALBERT R	2021	83633	7.21
134092	BILLINGHAM, NICOLE MEREDITH	2021	1000659	7.67
134097	BINES, KATIE LEIANN	2021	1000665	36.74
5858095	BLACK, KEVIN NEALY	2021	83718	7.85
97023940	BLACKMON, ROY LEE JR	2021	88866	9.95
110919	BLAKE, KENNY ANDREW	2021	87682	10.82
97040116	BLAKE, THERESA FREDERICK	2021	91398	7.21
6251300	BLANCAS, MARIA ABAD REBOLLAR	2021	83856	27.96
99004192	BLISS A SALON EXPERIENCE	2021	81240	75.07
134130	BLUE, CHELSEA TYLER	2021	1000706	202.07

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ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
97047009	BLUE, CHRISTOPHER LYNN	2021	92259	57.71
6602200	BLUE, DANIEL C	2021	83965	11.24
6730200	BLUE, JOHN ARCHIE	2021	84008	9.95
133852	BLUE, KUMURTIA ALMITRIA	2021	1000311	17.39
127314	BLUE, ROSA EULANDA	2021	87017	13.94
127314	BLUE, ROSA EULANDA	2021	92052	40.77
127314	BLUE, ROSA EULANDA	2021	89779	19.23
135079	BLYTHER, STEVEN ANTWUAN	2021	1001884	40.14
133658	BOGGS, EUNICE FOSTER	2021	1000040	67.03
97047013	BOLER, LAMAR DERRICK	2021	92263	8.72
97045898	BORDONE, RICHARD M	2021	92072	8.65
97004679	BOSTIC, BILLY	2021	85611	47.99
97040004	BOWEN, RALPH DEMSIE JR	2021	88087	81.13
134970	BOWLIN, DWIGHT JACKSON	2021	1001720	81.00
7785400	BOWMAN, BRIAN N	2021	84375	14.41
79111800	BOYD, SCOTT R &	2021	84420	11.72
79112100	BOYD, STEPHEN COLE	2021	90147	73.07
8225050	BRADY, MARCUS JOHN	2021	84519	11.22
8240960	BRADY, RICHARD	2021	84526	27.64
135029	BRANAM, CASEY RENE A	2021	1001806	29.65
8343050	BRANCH, MICHAEL LAMONT	2021	84567	18.50
133715	BRANCHING OUT TREE SERVICE LLC	2021	1000123	50.77
8406570	BRAVO, REYES MARTINEZ	2021	84584	7.21
97009914	BREWER, JOHN	2021	87748	7.09
97021893	BREWER, JONATHAN LEE	2021	88461	13.32
135177	BRIDGMAN, ALFRED FEARING	2021	1002032	9.78
8919400	BRIGGS, DONALD	2021	84757	11.72
9057800	BRITT, BOBBY EDWARD	2021	84799	7.21
133820	BRITT, JAMES PATRICK	2021	1000270	30.79
9115470	BRITT, JUANITA KEY	2021	84817	7.21
126269	BRITT, OLLIN JR	2021	1000148	170.58
97030458	BRITT, REX ALAN	2021	89849	38.15
135444	BROOKS, DAVID	2021	1002427	20.41
134498	BROOKS, KEVIN SORRELL	2021	1001200	147.99
134692	BROWER, CARYN JANEKIA	2021	1001436	7.53
9572700	BROWER, JAMES MICHAEL	2021	84969	7.21
134177	BROWER, JAMES MICHAEL	2021	1000775	7.42
97011014	BROWER, KRISTIN NACOLE	2021	84975	8.65
135037	BROWER, NICKETTA CHERIESE	2021	1001819	53.57
316136	BROWER, OLIVIA LYNN	2021	1000933	12.96
9630000	BROWER, PERRY	2021	84989	7.21
9684960	BROWER, WHITLEY VERONICA	2021	85002	107.77
133849	BROWN, BELINDA DIANE	2021	1000307	140.30
134168	BROWN, KATE ADAMS	2021	1000762	8.12
97040134	BROWN, KELLY GRANT	2021	91417	23.06

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ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
97024781	BROWN, OLLIE JANE	2021	88949	12.83
10375450	BROWN, RICHARD K & CONNIE D	2021	81987	7.21
128607	BROWN, THADDEUS II	2021	1001058	48.96
130172	BROWNBACK, ANNA COLETTE	2021	1001009	25.49
10567250	BROWNING, CHARLES T &	2021	87684	1.69
86480	BROWNING, CHARLES TODD	2021	1000150	105.86
97008269	BROWNS PLUMBING	2021	85864	36.03
10573400	BRUCE'S	2021	80087	77.28
97030088	BRYAN JOHNSON	2021	81150	5.09
97043240	B'S HANDYMAN SERVICES	2021	91569	72.05
97035950	BUBBLZ BOBA & POLAR ICES	2021	90844	104.50
135080	BUCHANAN, JONATHAN TYLER	2021	1001886	127.08
97022570	BULL ROOM, THE	2021	88479	57.20
134180	BULL, WALTER BERESFORD JR	2021	1000779	22.06
134509	BULLARD, LAKENYA NATASHA	2021	1001215	25.76
97011000	BUNNELL, SHERRY GAIL (HRS)	2021	82032	13.48
134691	BURDICK, DENNIS LYNN III	2021	1001433	15.50
11656460	BURRIS, K WAYNE	2021	82050	7.21
11656750	BURRIS, THELMA	2021	82051	12.32
135345	BURTON, KAYLA MARIE	2021	1002274	10.66
100003007	BUSTAMANTE, APOLONIO BARRITA	2021	85154	14.19
134753	BUTTS, DANIEL RYAN	2021	1001532	11.20
97019149	BYER, BRYN MEGHAN	2021	87814	33.75
134950	BYRD, ROSA NELL	2021	1001689	162.70
97008098	C THRU WINDOW CLEANERS	2021	85837	36.03
97003818	C2 CONSULTING INC	2021	85532	11.66
12218790	CADDELL, KATHY LEE	2021	82069	10.09
97019150	CADDELL, LANCE CHRISTOPHER	2021	87816	52.64
135208	CAGLE, BRIANA LASHEA	2021	1002073	138.90
97024426	CAGLE, HERMAN ALEXANDER	2021	88931	5.78
111559	CAGLE, LARRY MITCHELL	2021	82086	7.21
133758	CAGLE, REGINALD DEANDRE	2021	1000189	141.21
97045181	CAIN, ASHLEIGH MARIE MEAGAN	2021	92032	7.21
134883	CALDERON RAMIREZ, JOSE DANIEL	2021	1001590	5.80
97021498	CAMERON, ROBERT F	2021	88257	7.21
97000913	CAMPBELL, JIMMIE LEE	2021	85258	7.21
13417000	CAMPBELL, LORA L	2021	82123	28.76
97008191	CANINE DIVINE LLC	2021	85853	44.89
97021500	CAPUANO, ALAN THOMAS	2021	88277	5.62
133915	CARDEN, DARYL R	2021	1000398	35.95
97047042	CARFARO, BRADFORD BRENDON	2021	92297	7.35
13705500	CARLETON, MARGARET	2021	82140	46.11
13719690	CARLISLE, DONA VAUGHN	2021	85933	30.41
97613	CARLSON, GARRY ALBERT	2021	90602	71.30
97008031	CAROLINA DOJO	2021	85830	57.20

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97002183	CARR, SHERRY INEZ	2021	85423	7.21
135423	CARROLL, CHRISTINE SCHWEICKERT	2021	1002403	142.01
135499	CARROLL, DILLON MATTHEW	2021	1002516	114.18
14159995	CARTER, BRANDON LAMAR	2021	82158	65.79
134149	CARTER, SHAUN LEVOT	2021	1000734	9.13
97016502	CARTHAGE DETAIL	2021	86493	58.03
97033181	CARTHAGE FITNESS INCORPORATED	2021	80301	580.25
135479	CASSON, DANA LEE	2021	1002482	63.43
134239	CATALAN PINEDA, ROGELIO	2021	1000863	128.31
14556400	CAULK, WILLIAM GARY	2021	82173	9.52
134390	CAVANAUGH, PEYTON MICHAEL	2021	1001040	159.41
134093	CAVINESS, ANNA ELIZABETH	2021	1000660	6.27
135447	CAVINESS, JASON ANTONY	2021	1002432	9.05
97009847	CAVINESS, SHIRLEY LOUISE	2021	86202	8.65
111598	CHALMERS, JAMES DELBERT JR	2021	1000667	43.94
101883	CHATFIELD, MASON FREDRICK	2021	90608	71.30
15546350	CHILDERS, GREG	2021	82201	12.40
15624000	CHISHOLM, ANTHONY RAY	2021	82206	22.30
133850	CHISHOLM, ANTONIO SANBIAGO	2021	1000308	6.74
107005	CHISHOLM, BELINDA SHELENE	2021	1001460	12.68
134497	CHISHOLM, CHRISTOPHER LEE	2021	1001199	9.61
97024874	CHRISCOE, AUSTIN WALLACE	2021	88989	26.68
15726300	CHRISCOE, CRYSTAL DAVIS	2021	86995	36.82
134499	CHUCHRA-ZBYTNIUK, CHRISTOPHER DANIEL	2021	1001202	8.80
15959990	CIRONE, MARGARET	2021	82221	17.81
97032302	CLAASSEN, RENEE M	2021	90118	23.72
97021100	CLAYTON'S OIL CHANGER PLUS	2021	88076	76.13
134684	CLEM, KAITLIN LEE	2021	1001424	26.59
97020739	CLEMONS, FREDERICK HENRY JR	2021	83369	17.00
134932	COAXUM, NARQUASIA LAGUARDIA	2021	1001656	30.57
97012401	CODE PLUS CONSTRUCTION LLC	2021	86675	72.05
135070	COFI, ADEWALE CADELL	2021	1001868	17.03
16808250	COKELY, BONNIE LEE	2021	82241	8.08
17146700	COLE, RONALD P	2021	87819	40.30
97010843	COLE, THOMAS GERARD	2021	86407	31.50
135207	COLLARD, TONYA MILLER	2021	1002072	37.14
99003007	COLLINS, BOBBY R II	2021	81026	132.05
97024226	COLLINS, KEVIN SCOTT	2021	88888	86.03
17431750	COLLINS, RICHARD SCOTT	2021	82260	47.77
134222	COMMUNITY TOWING & AUTO LLC	2021	1000911	16.50
134222	COMMUNITY TOWING & AUTO LLC	2021	1000832	188.30
99001232	CONCISE COMPUTERS	2021	88481	84.60
133955	CONKLIN, JACOB DALE	2021	1000472	6.99
135076	CONN, JENNIE SUE	2021	1001881	259.30
134069	CONSTANTATOS, JOHN SAVVAS	2021	1000628	150.15

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ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
97022584	CONSULT INSPECT DESIGN	2021	88482	57.20
97033400	CONTEXT MEDIA LLC	2021	90296	45.50
97004758	COOK, BRENDA	2021	87475	3.31
18029500	COOK, CORNEY A	2021	82279	30.26
97010856	COOKE, JEREMY KEKAI	2021	86417	143.90
97044525	COOPER, WILLIAM HOWARD	2021	91794	23.04
134595	CORE, JENEQUA STACETTE	2021	1001280	24.77
97007670	CORRLABS PLLC	2021	85813	2,100.67
18550990	COTERO, EDGAR VELAZQUEZ	2021	82298	7.21
18594090	COTTON, RICKY	2021	82299	11.55
134990	COUZENS, JOHN MANNING JR	2021	1001751	395.00
301878	COVINGTON, JACQUELYN BURTON	2021	1001279	33.74
126895	COVINGTON, JACQUELYN BURTON	2021	1000377	15.46
97036469	COX, DANNY STEVEN	2021	90618	7.21
135393	COX, HALEIGH MORGAN	2021	1002353	21.07
99004428	COYLE CONSTRUCTION LLC	2021	87413	15.01
18985100	COYLE, BARRY	2021	87820	72.12
135356	CRAYTOR, BRUCE DANIEL	2021	1002296	91.98
133918	CRENSHAW, CHRISTOPHER JAMES	2021	1000403	11.31
97047169	CREST ROAD GROUP HOME	2021	1000020	410.31
97047169	CREST ROAD GROUP HOME	2021	92796	69.28
97046387	CROCKER, JUSTIN WILLIAM	2021	90622	20.90
134273	CROWE, WANDA SUZANNE	2021	1000919	25.62
135256	CULLER, ANTHONY BRIAN	2021	1002152	105.85
135355	CUMMINGS, DANIELLE MICHELLE	2021	1002291	23.63
97043585	CUT N TOWN BARBERSHOP	2021	91612	141.90
134134	CUTCHINS, JOSHUA ROSS	2021	1000710	80.35
20227800	CUTSAIL, CASEY ALLEN	2021	88098	140.25
135374	CUTSAIL, CASEY ALLEN	2021	1002319	78.49
97036750	DANA, STEPHEN WINCHESTER	2021	86177	22.65
97014233	DANA, STEPHEN WINCHESTER	2021	88033	23.56
134308	DANIEL, DEONTAY SANTUAIN	2021	1000972	43.06
75836	DANIELS, ADRENA LANEKA	2021	1001836	7.41
134401	DAVIS, AMY MICHELLE	2021	1001056	10.22
354508	DAVIS, BRYAN LEE	2021	1000641	10.31
97029015	DAVIS, DANIEL LEE	2021	91224	11.39
21109950	DAVIS, ERNEST W JR	2021	82404	7.21
134245	DAVIS, RHODNEY VINSON JR	2021	1000873	13.49
97012977	DAVIS, RICHARD BRYAN	2021	90445	55.30
133773	DAVIS, RONALD HARRY JR	2021	1000212	8.30
21514660	DAVIS, SANDRA THOMAS	2021	1001169	39.80
135063	DAVIS, SHERRY RENEE	2021	1001857	12.37
134488	DAVIS, VICTORIA ELIZABETH	2021	1001183	18.07
97010299	DAYWALT, JEREMY JAY	2021	85588	11.82
135371	DE LA SANCH VALLEJO, EDWIN	2021	1002315	5.70

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97024833	DEGRAFFENREID, PERCY EUGENE	2021	88966	5.81
111019	DELGADO, VERONICA SALAMANCA	2021	89241	11.14
97044544	DEMPSEY, CLINTON DREW	2021	91802	2.95
97036500	DEPAZ, CYNDI KARINA	2021	90630	39.45
99003583	DESIGN STUDIO	2021	81073	70.11
134453	DIGGS, TOMMY KAY	2021	1001135	9.53
97043587	DINOZZO LLC	2021	91614	72.05
133896	DIXON, MICHAEL SYLVESTER	2021	1000375	11.00
134435	DIXON, RICHARD BRYANT	2021	1001106	11.49
134910	DOCKERY, FELISHA ANGELA	2021	1001626	41.19
97015865	DOG'S LIFE OF PINEHURST	2021	87349	57.75
97002814	DOGWOOD FARMS INC	2021	85494	26.81
97049418	DONALD, TIMOTHY PATRICK	2021	82485	7.21
23009050	DONNELLY, ANDY EUGENE	2021	82486	9.58
23054800	DONOVAN, PETER A	2021	86918	32.73
23349590	DOWD, JOSEPH B, JR	2021	82497	12.97
97008111	DOWN MEMORY LANE COLLECTIBLES & ANTIQUES	2021	85840	57.20
97020586	DOWNING, HUNTER MICHAEL	2021	87999	27.96
97043590	DRAKE TILE & MOORE LLC	2021	91617	72.05
133941	DRAKE, CHRIS MARSHALL	2021	1000440	6.06
135081	DRAKE, CHRIS MARSHALL	2021	1001887	92.47
99003963	DRAKE, MARTA	2021	81151	9.70
97030102	DREAM ABOUT FARM	2021	89696	72.05
23669850	DRN PHOTO AND FRAME	2021	82508	5.23
97011643	DRUM, TERRY LYNN	2021	86503	7.21
23854300	DUNCAN, DENISE	2021	82513	13.48
24187400	DUNN, RANDY JAMES &	2021	82533	14.62
97003463	DUNROVIN	2021	85516	36.03
100002794	DUPREE, FLOYD PATTERSON	2021	85120	14.62
97014391	DYE, PATRICK MICHAEL	2021	87043	151.28
97015607	E&M SOUTH INC	2021	87280	83.01
24473460	EARNHARDT, THOMAS S	2021	82542	51.16
134058	EBERT, ROBERT SCOTT WORTH	2021	1000613	13.87
97035584	ECAPITAL NC LAND I LLC	2021	81425	3,157.91
97035584	ECAPITAL NC LAND I LLC	2021	81426	169.43
24552960	ECHOLS, BARRY S	2021	82543	15.13
24621450	EDMISTEN, DONALD RAY	2021	82545	15.92
97037095	EDWARDS, AMY DENE	2021	86209	10.88
24784600	EDWARDS, DONALD WAYNE JR &	2021	82549	9.90
97033562	ELLER, MICHAEL WAYNE II	2021	90452	17.22
25093100	ELLINGTON, WILLIAM REID &	2021	87046	10.88
97037301	ELLIOTT, THOMAS R JR	2021	91076	88.44
134250	ELLIS, LO-REN ROBERT	2021	1000879	43.53
97004348	ELOISE & CO	2021	85598	57.20
134725	ENDERLE, ZACKERY EDWARD	2021	1001492	13.06

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25401450	ENGLISH, KEVIN MARTIN	2021	88995	10.67
127584	ENGLISH, STEVEN	2021	1000066	8.37
25410890	ENGLISH, STEVEN &	2021	82564	13.48
97027558	ENRIQUE ARTIGA	2021	87363	13.51
134501	ERVIN, MAURICE RENE JR	2021	1001205	15.95
97037303	ESPINOZA, GUILLERMO M	2021	91077	74.66
97047103	ESPINOZA-BARRETO, GUILLERMO MANUEL	2021	92364	7.21
25653050	EVANS, EDWARD L, JR	2021	82573	1.23
97013235	EVANS, MICHAEL EUGENE	2021	86920	17.98
134263	FAIRLEY, KEIDRE ANTOINE	2021	1000901	38.76
97022604	FAIRLEY'S USED CARS LLC	2021	88494	57.49
97036004	FANATICAL SKIN & INK	2021	90860	104.50
133780	FARLOW, SARAH RUTH BUMGARNER MAJOR	2021	1000220	458.36
306011	FARRIS, JAMES RICHARD	2021	1000128	39.18
97038695	FATT MATT'S LANDSCAPING	2021	91195	141.90
97047106	FELIPE, PAUL TRACEY	2021	92369	7.66
26427300	FERGUSON, JAMES H III	2021	82595	7.21
135290	FERGUSON, NAYVON NASIR	2021	1002192	172.24
26502550	FERMIN, JOSE ALFREDO	2021	82600	24.20
97037222	FERRELL, JOHN D	2021	91034	204.61
26530900	FERRELL, JOHN DANIEL	2021	82603	362.74
135210	FEY, ANTHONY MICHAEL	2021	1002076	181.00
135485	FITZSIMMONS, TINA MARIE	2021	1002491	58.41
27188950	FLEMING, JUDY B	2021	82623	9.52
97040233	FLORENTZ, JAMES PAUL	2021	91522	27.48
97037441	FLORES, MARIO	2021	86228	9.58
135501	FOLKEN, KIMBERLY ANN	2021	1002521	128.99
110639	FORD, MEGHAN MAGUIRE	2021	1001981	45.08
82959	FORDE, HENRY LESTER III	2021	85707	9.52
27735700	FOSTER, ROBERT	2021	86441	7.21
27744820	FOULK, TONY EUGENE	2021	85943	14.33
97015383	FRANCESCA'S COLLECTIONS INC	2021	87237	678.85
134708	FRANCIS, JAY ROBERT	2021	1001461	194.72
97047135	FRIENDLY FOOD MART	2021	81897	135.24
97033170	FRITZ WILLIAMS LLC	2021	81177	337.51
135312	GABRIELE, SABRENA SIMON	2021	1002227	158.30
29759190	GAINEY, RONALD CARSON	2021	82701	7.21
135486	GALDONES, LOLITA ELIZABETH	2021	1002494	90.63
97047141	GALIMORE, GREGORY TALON	2021	92525	12.61
97020164	GALLIMORE CONSTRUCTION & DEVELOPMENT LLC	2021	89772	427.30
97023978	GALLIMORE, JOHN EDWARD	2021	88873	199.06
135169	GALLIMORE, JOHN EDWARD	2021	1002023	55.91
97020163	GALLIMORE, PATRICK LEE	2021	88232	13.90
29822490	GALOWNIA, COLIN MARK JR	2021	82704	11.44
29907043	GARCIA, FELICIANO JUAREZ	2021	82716	7.21

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97020754	GARCIA, GALDINO SANTIAGO	2021	88031	11.61
97020754	GARCIA, GALDINO SANTIAGO	2021	90210	11.61
29899840	GARCIA, JUAN CARLOS VALLEJO	2021	82713	15.43
29899840	GARCIA, JUAN CARLOS VALLEJO	2021	82714	7.21
118503	GARCIA, MARIA PERALTA	2021	1001363	11.10
97033433	GARCIA, RENE	2021	83352	15.92
30093200	GARNER, CALVIN H & MARIE	2021	80216	5.00
3024860	GARNER, DOUGLAS BRADLEY	2021	82736	36.17
134184	GARNER, DOUGLAS BRADLEY	2021	1000788	18.73
97030409	GARNER, LARRY GENE JR	2021	89919	60.28
30577200	GARNER, MARK THOMAS	2021	88661	37.72
30619650	GARNER, NATHAN	2021	82755	28.62
133958	GARNER, TIMOTHY LEE	2021	1000477	12.18
114388	GARNER, TOMMY LEON	2021	1000890	72.88
30790405	GARNER, TOMMY LEON	2021	82763	7.93
97030411	GAUTIER, DANIEL CARL	2021	89922	74.17
97032319	GELLERT, DANIEL MARK III	2021	90116	5.62
97014406	GELLERT, DANIEL MARK III	2021	87061	32.93
31273625	GENTRY, MARK P & GINGER D	2021	82787	9.51
134638	GEORGE, CHRISTOPHER HARLEY	2021	1001351	26.77
127814	GERMAIN, AARON LEE	2021	1000552	50.33
97019568	GIBBY REVOCABLE LIVING TRUST	2021	87926	15.65
97019569	GIBBY REVOCABLE LIVING TRUST	2021	87927	20.24
135217	GIBSON, JAMES LAMONT	2021	1002083	11.98
31498600	GIBSON, PAMELA DENISE	2021	82795	10.45
31659900	GILLESPIE, FRANK LEE	2021	82798	7.21
135482	GILLESPIE, KENSTON DAQUAN	2021	1002488	7.74
97024892	GILLIS, ALEX JAMES	2021	89006	7.06
135359	GILMORE, BRANDON CHANTZ	2021	1002301	26.01
134885	GIVENS, ERIK CHRISTOPHER	2021	1001592	109.05
32055150	GODFREY, LARRY J	2021	82809	7.93
32105295	GOFORTH, RAYMOND SAMUEL JR	2021	82810	27.13
97002315	GOINS, CECIL BERNARD	2021	85434	13.29
97036785	GOINS, FRANKLIN REDELL	2021	90945	52.88
32343075	GOMEZ, JESUS SANCHEZ	2021	82816	25.73
97020695	GOMEZ, MARTIN ALEJANDRO CANTOR	2021	88021	7.21
97022613	GONEAU CONSTRUCTION DESIGN DEVELOPMENT	2021	88500	57.75
32351790	GONZALEZ, ALBERTO A	2021	82819	7.21
97033349	GONZALEZ, CINTYA NOEMI SANCHEZ	2021	90279	19.55
97037001	GONZALEZ, MARCO ANTONIO BASABE	2021	1001140	58.05
97037001	GONZALEZ, MARCO ANTONIO BASABE	2021	83545	14.19
97032503	GONZALEZ, NOHEMI CRUZ	2021	90214	14.19
32355560	GONZALEZ, SILVIA SANCHEZ	2021	82823	10.45
32458550	GOODWIN, ELIZABETH	2021	82830	19.24
97014410	GOPER VENEGAS, YESENIA	2021	87068	13.94

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32655800	GOULD, BRUCE D	2021	88344	43.90
134491	GOULD, KEARY KEON	2021	1001192	66.54
134491	GOULD, KEARY KEON	2021	1001345	73.84
32662090	GOUTIER, CLARA VELIA	2021	82836	33.87
134404	GRADY, MYKEEMEYIA DELLARICKA BERTISHAQ	2021	1001061	14.15
133714	GRAHAM, CLIFTON EUGENE	2021	1000121	41.69
32863100	GRAHAM, JOHN	2021	82839	10.82
126633	GRAHAM, SHANDA TENNILLE	2021	1001070	9.67
134428	GRAVES, MATTHEW CARL	2021	1001093	18.80
97049600	GREAT AMERICAN LEASING LLC	2021	1002570	128.00
97004497	GREEN DREAMS LANDSCAPE MANAGEMENT INC	2021	1001582	695.28
134490	GREEN, ALISA NICOLE	2021	1001188	17.58
33119490	GREEN, ANTHONY D	2021	82847	11.55
33221495	GREEN, STEFANI P	2021	82853	8.72
97033744	GREENE, TRAVIS AARON	2021	85297	11.95
121862	GREGSON, WILLIAM EDWARD	2021	88898	12.26
134660	GRIFFIN, MELISSA JEANETTE	2021	1001389	40.94
97033347	GRIFFIN, MICHAEL PATRICK	2021	82863	7.21
33657890	GRIMSTEAD, MELVA	2021	82865	46.11
97024243	GUERRERO CISNEROS, MAYRA GEOVANNA	2021	88900	35.77
127664	GUERRERO CISNEROS, MAYRA GEOVANNA	2021	1001451	41.08
127664	GUERRERO CISNEROS, MAYRA GEOVANNA	2021	1000171	42.69
33798750	GUERRERO, RICARDO ZUNIGA	2021	82869	12.40
134436	GUILLOTY, ELISABETH ANN	2021	1001109	139.65
135351	GUSMAN, MAYRA JADIRA	2021	1002284	13.12
97030376	HAGEN, SCOTTIE WAYNE JR	2021	89926	81.93
94764	HAGREEN, ROBERT BRUCE JR	2021	1000388	21.11
133951	HAJOCA CORPORATION	2021	1000466	78.63
97033501	HALL, JOE STEPHEN	2021	90345	27.00
97043387	HALL, MICHELLE LYNN	2021	91581	44.17
97036665	HAMLET, JOHN WESLEY	2021	90659	34.91
97002215	HAMPTON, DIMITRIUS MENELLE	2021	85425	70.45
97002215	HAMPTON, DIMITRIUS MENELLE	2021	1000434	22.10
97002215	HAMPTON, DIMITRIUS MENELLE	2021	1000224	6.99
97003581	HANCOCK, CAROLYN COOK	2021	85528	10.96
34766550	HANCOCK, RONALD GLENN	2021	82907	29.92
97023455	HAPPNIE-BURNS, SEAN ALEXANDER	2021	88672	8.62
97043679	HAPPY GOAT RANCH	2021	91642	163.75
35035600	HARDEE, JOHN FRANKLIN	2021	82913	37.04
134423	HARDY, SHUGREK PAGE	2021	1001088	31.40
97387	HARDY, SHUGREK PAGE	2021	1000942	14.93
133770	HARMON, SARAH JANE	2021	1000208	9.26
35302398	HARMON, THOMAS GENE JR	2021	82922	5.23
135478	HARNER, ALIZA ORIANA CHAMPAIGNE	2021	1002480	30.01
35360290	HARPER, JOHNNY	2021	82925	10.92

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35437200	HARRINGTON, BILLY MONROE &	2021	87981	8.08
35622375	HARRIS, ANTHONY GERALD	2021	82929	10.45
35751250	HARRIS, JESSI LENA JONES	2021	82933	39.05
35861500	HARRIS, SHEILA DENISE	2021	82937	21.21
97032359	HART, JAMES JOHN	2021	90142	163.23
36063390	HARTSELL, THOMAS CHARLES	2021	90146	7.25
135257	HASKELL, BEYONCIA RASHEE	2021	1002154	25.10
36417850	HAYES, JASON CALVIN	2021	82949	12.69
36537950	HEADEN, JAMES EDWARD &	2021	82954	27.95
134653	HEATON, DAVID MICHAEL	2021	1001378	29.02
128282	HEFFNER EQUIPMENT INC	2021	1002500	30.72
108089	HEFFNER EQUIPMENT INC	2021	1001419	101.53
135369	HEFFNER LAND DESIGN INC	2021	1002313	209.61
97008586	HEFFNER LANDSCAPING	2021	85894	102.45
97026502	HEICH, TYLER	2021	91983	18.20
133912	HELMS, TIMOTHY FREDERICK	2021	1000395	17.59
97043680	HELPING HANDS CLEANING SERVICE	2021	91643	72.05
97028718	HENDERSON, TROY DANIEL	2021	90667	463.01
134921	HENDRICK, ZACHUARY DANIEL	2021	1001640	26.68
97030121	HERITAGE FLOORING	2021	89718	115.50
97019506	HERNANDEZ-LOPEZ, ESMERALDA LISBET	2021	82777	9.51
97013237	HERNANDEZ-RODRIGUEZ, XIOMARA REBECCA	2021	86923	24.78
134475	HERNANDEZ-RODRIGUEZ, XIOMARA REBECCA	2021	1001164	26.92
92080	HERRING, TIMOTHY WILLIAM	2021	1001471	7.98
134896	HILL, PEARVENIA NICOLE	2021	1001609	19.44
37637500	HILL, RITA E	2021	82997	50.58
133775	HILL, SHALENA NIKKEA	2021	1000214	112.42
135332	HINSON, JAMES MICHAEL	2021	1002255	19.26
133730	HOLCOMB, ANNETTE MOORE	2021	1000151	9.04
97017857	HOLDER, BILLY JAMES	2021	87532	6.55
97045168	HOLDER, CHARLES LARRY	2021	92027	14.48
38352600	HOLLINGSWORTH, CHARLENE H	2021	83021	10.96
38522800	HOLTON, JAMES E &	2021	83025	42.44
134434	HOOVER, RICHARD DALE	2021	1001105	11.88
97024906	HOPKINS, JOSEPH KELLER	2021	89017	37.26
97009175	HORNER, RONNIE GENE	2021	86100	24.20
97009175	HORNER, RONNIE GENE	2021	90365	52.81
134266	HORTON, CHARLENE CONWELL	2021	1002326	6.44
134266	HORTON, CHARLENE CONWELL	2021	1000904	163.42
38941290	HORTON, JACKIE	2021	83037	59.08
448364	HORTON, KASHIF DEON	2021	1001469	432.85
39173310	HOWELL, ELIOT J	2021	83046	19.65
39318550	HUDSON, BRUFORD	2021	80274	121.17
97010912	HUDSON, CHACE	2021	86442	7.21
134153	HUNSUCKER, ALISHA LEANN	2021	1000740	130.55

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97036790	HUSSEY, BRANDI KAY	2021	90947	19.61
100002772	HUSSEY, CARRIE BETH	2021	85108	37.54
40084550	HUSSEY, JACK VERNON	2021	83076	15.92
97043275	IDOL HOSPITALITY LLC	2021	81662	120.10
97037362	INGRAM, BARBARA ANN	2021	91112	33.87
133995	INGRAM, GARY WAYNE	2021	1000526	104.74
97046764	INIGUEZ, RONALD CRAIG	2021	92456	12.06
97017946	INMAN, PAMELA ANN	2021	87556	50.48
97037026	ISABELLAS SPECTRUM DESIGNS	2021	90988	24.82
40751775	ISGRIG, TERRY W	2021	87085	23.42
97048264	J F M C PAINTING LLC	2021	86702	7.21
97040494	J VAPOR LLC	2021	86165	80.47
133887	JACKSON, AESHIA LEATRICE	2021	1000362	19.95
77786	JACKSON, CASEY WILSON	2021	1000346	36.06
97024909	JACKSON, RONALD PAUL	2021	89058	239.62
97024909	JACKSON, RONALD PAUL	2021	91321	47.61
77951	JAIMES-MORALES, JOSE CARMEN	2021	90675	19.22
97022625	JAZZY'S UPSCALE RESALE	2021	88510	52.46
97035985	JBR LEAK DETECTION AND SERVICE INC	2021	90759	105.73
124079	JBR POOL CONSTRUCTION INC	2021	89209	7.21
41443840	JEFFERSON, TRAVIS LEE	2021	92462	19.03
461973	JENNINGS, MARKHAM CARNE	2021	1001340	19.62
97046846	JIMENEZ MESA, EMILIO	2021	92467	145.54
97046846	JIMENEZ MESA, EMILIO	2021	1002518	17.00
134926	JOAS, MARK EDWARD	2021	1001646	5.79
135411	JOHNSON, ELIZABETH ANN	2021	1002380	12.45
133871	JOHNSON, GORDON LARRY	2021	1000338	107.85
99006522	JOHNSON, JOHN M	2021	81025	57.54
134673	JOHNSON, MARTIN WADE	2021	1001408	12.02
133957	JOHNSON, RICHARDINA	2021	1000474	119.01
134715	JOHNSON, WYZELL LENARD	2021	1001472	26.53
42846480	JONES, DONDI MONTREAL	2021	87093	18.25
42918090	JONES, GEORGE EDWARD	2021	83151	25.08
134164	JONES, GEORGE EDWARD JR	2021	1000756	10.92
135264	JONES, JAWAIA AMBRIEONA	2021	1002162	54.43
134710	JONES, JESSILENA ARRONDA	2021	1001465	91.12
42973300	JONES, JIM JAY	2021	83155	26.19
97027565	JONES, NAKIA LARANJA	2021	89244	14.62
135387	JONES, RONALD VINCENT JR	2021	1002344	171.24
97024253	JORDAN, DANA MARIE STEWART	2021	88910	55.12
97046160	JORDAN, MARK E	2021	92124	324.23
134455	JOSEPH, TYLER	2021	1001137	127.30
97031773	JT & JR LLC	2021	89729	222.02
97018576	JUDD, DANNY DALE	2021	87706	51.95
43378395	JUSTICE, CARL G	2021	83167	20.46

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97019491	K & R METAL ROOFS	2021	87866	47.27
133808	KARDONG, KIMBERLY ANN	2021	1000253	63.89
135090	KASHMER, JASON	2021	1001899	41.47
97046495	KAUKER, DAVID GEORGE	2021	92172	14.88
43557290	KEADY, ALAN VINCENT	2021	83175	7.21
134962	KEARNS, BRANDON DAVID	2021	1001708	42.80
97044868	KEARNS, SEAN PATRICK	2021	91968	36.78
135436	KELLY, CHRISTIAN JAMES	2021	1002418	27.32
97313	KELLY, FREDDIE WILLIAM JR	2021	1002122	7.51
43893250	KELLY, FREDDIE WILLIAM JR	2021	89258	5.23
43893300	KELLY, FREDDIE WILLIAM JR &	2021	83189	41.12
97015832	KELLY, JOSHUA LEE	2021	83190	50.15
134295	KELLY, LONNIE TYRONE	2021	1000953	1.21
113383	KELLY-COATES, ALISON	2021	1001739	6.80
97027048	KELSO, DEBRA LYNN	2021	83032	118.00
44086150	KEMP, MELINDA R L	2021	85565	12.90
134948	KENNEDY, DALE EDWIN	2021	1001687	9.37
44231200	KENNEDY, DEBORAH	2021	83202	7.21
97014181	KENNEDY, FARRAH EDWINA	2021	86993	199.92
44532000	KENT, JIMMY RAY	2021	83217	15.92
97015483	KETCHUM, DANIEL JOSEPH JR	2021	87257	13.48
97019552	KEY, WILLIAM WESLEY	2021	87912	14.41
135230	KHAMMANIVONG, KONEKEO	2021	1002106	74.68
99667	KICKLIGHTER, JOHNIE HUGHES III	2021	90680	131.30
97008910	KIDRON, MICHAEL B	2021	87098	15.77
127635	KIDRON, MICHAEL BERNARD	2021	1002384	119.28
133805	KIDRON, MICHAEL BERNARD	2021	1000248	130.39
44998300	KIMBALL, DAVID WAYNE	2021	89024	7.21
97043689	KIMBERLY LYONS PHOTOGRAPHY &	2021	91652	104.50
45047750	KIMBREW, FLOYD DAVIS	2021	83243	10.30
97030403	KING, RYAN MOSIAH	2021	89955	108.20
134060	KING, TYTIANA TASHONIA TYSHENA	2021	1000618	9.57
97012511	KING, VAUGHN MATTHEW	2021	86689	40.84
97043690	KNOTTED PINE RESTORATIONS	2021	91653	72.05
45641395	KNOWLES, MARK ROY	2021	83258	19.61
134965	KOKES, BRYAN LEE	2021	1001714	83.28
134094	KRIETENSTEIN, ZACHERY TYLAR	2021	1000661	12.05
97040272	KSG MOVERS LLC	2021	91547	102.83
134181	KUKE LLC	2021	1000781	252.89
97032667	LACY, BILLY WAYNE	2021	83279	8.79
46247995	LAMB, VIRGINIA	2021	83281	50.15
134450	LAMBERT, CHRISTOPHER LEWIS	2021	1001127	20.78
97016528	LANCE'S MOBILE BLAST	2021	87379	97.28
134293	LANIER, TERRY RAY JR	2021	1000949	43.69
46664425	LARA, SANTANA	2021	83293	20.46

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46842290	LATHAM, WILLIAM W III	2021	83297	23.31
97026781	LATON ENTERPRISES, LLC	2021	91216	9.21
97026781	LATON ENTERPRISES, LLC	2021	87036	12.26
46860175	LATON, LAWRENCE E	2021	83298	7.21
134322	LATYSHENKO, MARIA	2021	1000995	150.18
46979800	LAWN & TENNIS RACQUET &	2021	80323	12.46
107836	LAWRENCE, WILLIAM VAN	2021	1001000	76.50
97009192	LAWSON, BRONZIE HAROLD IV	2021	86103	23.62
135176	LAWSON, IFAT TYLAN	2021	1002031	21.26
125998	LEE, CARLA CLARK	2021	1001171	7.32
47421400	LEE, JAMES III	2021	83322	16.64
47451600	LEE, RICKY KEVIN	2021	86751	7.21
47542800	LEGRAND, MAURICE BARETTA	2021	83332	31.12
134224	LEGRAND, MIKOS ALEXANDER	2021	1000836	116.04
47564800	LEININGER, KERRY P & JANET A	2021	83333	10.37
135376	LENKEIT, BRAD ANDREW	2021	1002322	18.34
134192	LENNON, ANTONIO GEORGE	2021	1000800	58.34
97021186	LEONHARDT, CHRISTINE FAYE ROUSE	2021	88077	7.21
47797050	LEVINER, SHEILA WELCH	2021	90950	40.64
134319	LEVY, RAMELLE CHERISE	2021	1000992	7.81
82493	LEWIS, JAMES ELLIOTT	2021	92544	7.21
47994000	LEWIS, KEVIN C	2021	87895	5.81
134911	LEWIS, MENDY FUTRELL	2021	1001627	12.48
97021311	LEWIS, PATRICK MACKENZIE	2021	88180	13.94
97036551	LILES, JEFFERY LEE	2021	90693	61.13
134749	LILLY, ZACHARY SHANE	2021	1001526	76.04
97043691	LINDSAY'S GROOM ROOM	2021	91654	104.50
97037119	LITTLE MISS MOW IT ALL	2021	90998	72.05
99005538	LITTLE TEAPOT CHILDCARE CENTER	2021	81553	52.25
48453800	LITTLE, JAMES R	2021	83357	35.96
97002290	LITTLE, LESSIE JEAN	2021	85433	33.07
97003750	LIVENGOOD, KIMBERLY G	2021	86279	20.46
82501	LIVENGOOD, KIMBERLY GAIL	2021	1000068	5.72
82501	LIVENGOOD, KIMBERLY GAIL	2021	86295	9.21
135408	LIVENGOOD, LEROY CLAYTON	2021	1002377	35.16
97012742	LIVENGOOD, LEROY CLAYTON	2021	89176	5.41
97039492	LLOYD, STEVEN OSCAR	2021	1000541	7.03
97039492	LLOYD, STEVEN OSCAR	2021	91298	8.50
97032330	LOCKLEAR, SHELBI	2021	90124	9.95
48718750	LOCKLEAR, WOODROW JR	2021	83371	7.21
97012983	LOFTON, JOCKQUINN LEON	2021	90382	118.83
97012983	LOFTON, JOCKQUINN LEON	2021	86824	16.51
97009195	LONG, JASON CARTER	2021	86106	11.04
133854	LOPEZ REBOLLAR, MARTHA	2021	1000313	42.59
97024269	LOPEZ, CAROLINE MARGARET	2021	88914	7.74

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97031854	LOPEZ, CAROLINE MARGARET	2021	84006	9.50
130256	LOPEZ, CAROLINE MARGARET	2021	1001600	5.07
49578325	LOPEZ, CHRISTY ROBINSON	2021	83378	13.90
120772	LOPEZ, ZULEYMA GARCIA	2021	88129	14.59
49638350	LOURO, JOSEPH ERIC	2021	83383	9.21
48686700	LOVELY, THOMAS A	2021	83367	6.53
97006634	LOVING, PATRICIA YARBORO	2021	83257	12.04
49788090	LOWERY, BARBARA C	2021	83390	7.21
97033558	LOWERY, CHRISTOPHER ALAN	2021	90385	38.15
117800	LOY, THOMAS NEIL	2021	87836	101.94
49908800	LUCAS, WILLIAM F	2021	83397	7.21
97036807	LUCK, THELMA MYRICK	2021	84742	10.45
50006700	LUCK, TRAVIS RAY	2021	87109	13.94
50006700	LUCK, TRAVIS RAY	2021	83401	12.90
127731	LYCANS, STEVEN RONALD	2021	92557	37.97
50151200	LYERLY, ALAN R	2021	85440	55.41
134379	LYNCH, GASTON HUGH	2021	1001023	24.89
92106	LYNCH, GASTON HUGH	2021	86108	82.90
92106	LYNCH, GASTON HUGH	2021	1000951	12.64
99005117	MAB ACCOUNTING COMPANY, LLC	2021	81440	14.59
50305390	MABE, ABIGAIL LOUISE	2021	83414	11.39
50327000	MABE, GAIL (LE)	2021	85568	6.55
50339680	MABE, JEREMY	2021	83418	27.96
97015836	MABE, LISA KIM	2021	87321	7.21
50360100	MABE, RODNEY DANA	2021	83421	21.27
97021956	MABRY, BRUCE EDWARD	2021	88464	6.50
134145	MALLEN, CHRISTOPHER-WARREN YEI	2021	1000725	17.48
50779800	MANDUJANO, ALICIA DOMINGUEZ	2021	83437	13.48
97044593	MANESS, BRADLEY JAMES	2021	91949	7.16
51032560	MANESS, EARNESTINE R	2021	83448	84.37
97036560	MANESS, ERIC RATEFORD	2021	90703	11.44
97046507	MANESS, RONALD CLAY	2021	92184	43.63
51333755	MANESS, RONNIE WAYNE	2021	83462	12.12
51382000	MANESS, VICKIE R	2021	90546	7.21
51410390	MANESS, WENDELL HILBERT JR	2021	1000413	10.79
134558	MANTEL-PFANN, ELLEN	2021	1001228	17.36
84000	MANUEL, MANUEL FRANCISCO	2021	85223	40.64
84000	MANUEL, MANUEL FRANCISCO	2021	85222	7.21
97032416	MAPP, STEPHEN PATRICK	2021	90178	79.57
133726	MARGOLIS, SCOTT ALAN	2021	1000139	19.42
135150	MARION, CHRISTOPHER PAUL	2021	1002113	7.66
51802500	MARKHAM, RANDALL S	2021	85749	25.23
97018572	MARKS, DANIEL THOMAS	2021	87703	14.19
97025191	MARLIN HOLDINGS LTD	2021	89062	42.02
52088050	MARSH, CHARLES HAYWOOD	2021	83494	34.73

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135314	MARSH, PORCHE CAPRI LATJUAN	2021	1002229	256.44
52175490	MARSH, RODNEY W	2021	83500	7.21
134252	MARSH, RYAN ALEXANDER	2021	1000882	147.70
134252	MARSH, RYAN ALEXANDER	2021	1002146	27.58
134421	MARTIN, GARFIELD JR	2021	1001086	23.10
52474905	MARTIN, JOHN ALLEN &	2021	83510	9.44
135052	MARTIN, LESLIE COCKMAN	2021	1001842	5.12
108704	MARTIN, MICHAEL DEVON'E	2021	88027	7.21
134031	MARTIN, RONNIE LEE	2021	1000569	5.64
97046945	MARTINEZ CONDE, MIGUEL	2021	92579	67.57
52677390	MARTINEZ, ULISES AGUILAR	2021	83526	7.21
97035988	MARTINS AUTOMOTIVE EQUIPMENT REPAIR	2021	90783	71.30
97010309	MASHBURN, PAUL ANDERSON	2021	85652	12.83
97043695	MASSAGE BY KATHLEEN	2021	91658	104.50
52842400	MASTEN, DENNIS WAYNE JR	2021	85321	7.67
97021952	MATHER, FAITH WILSON	2021	84959	31.12
97018761	MATTHEWS ROOFING AND REMODELING	2021	87717	47.27
97009564	MATTHEWS, WILLIAM LEON	2021	86188	44.96
97009564	MATTHEWS, WILLIAM LEON	2021	88959	33.87
97046948	MATTY, JAMES JOHN	2021	92582	48.46
97045127	MATTY'S FINE FOODS	2021	92014	60.50
53404100	MAYHUE, KENNETH EARL	2021	89300	76.98
133736	MAYS, ERIC LERONE	2021	1000163	13.37
97045545	MB LEASING LLC 464	2021	92053	48.64
135450	MCCAIN, OCTAVIA LATTIA	2021	1002439	16.24
97027639	MCCLELLAN, PAGIETTE MARIE	2021	89305	20.03
97013215	MCCONNON, ANDREW STEEL	2021	86876	67.73
133960	MCCRAY, MARGARET MARIE	2021	1000479	55.28
128466	MCCRIMMON, SHAREEN WINNELL	2021	1000463	8.13
97021690	MCCULLOCH, SHEILA J	2021	88453	9.62
134878	MCCULLOUGH, KARIN LATRICE	2021	1001583	35.37
135024	MCDANIEL, ALYSSA JEAN	2021	1001797	99.82
97039208	MCFAYDEN, LATIFAH TAMERA	2021	88926	12.40
55209200	MCINNIS, MARVIN C	2021	83611	12.11
55304650	MCINTYRE, DENNIS JEROME JR	2021	83615	105.14
135086	MCKEITHAN, QUENTIN MARQUISE	2021	1001893	103.39
55527800	MCKEITHEN, TAKEEMA LASHIEL	2021	83621	44.33
55807690	MCKENZIE, MICHAEL BRENT	2021	83630	33.30
55878510	MCKENZIE, WILLIAM HOLT	2021	83634	7.21
133872	MCKINNON, TARON EUGENE	2021	1000339	90.14
133872	MCKINNON, TARON EUGENE	2021	1000815	71.76
133872	MCKINNON, TARON EUGENE	2021	1001350	89.43
134732	MCKINNON, TASHAWN SHERRIE	2021	1001505	5.30
134945	MCLAREN, STACY ANNE	2021	1001683	27.04
56179890	MCLAUGHLIN, LENORE	2021	83645	7.21

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100002775	MCLAUGHLIN, YOLANDA ANN	2021	88960	70.54
97002633	MCLELLAN, JANI DIANE	2021	85456	7.21
56476420	MCLEOD, IRVIN CLARENCE	2021	83650	7.21
56539910	MCLEOD, MICHAEL DANIEL	2021	83653	7.21
56539910	MCLEOD, MICHAEL DANIEL	2021	1001719	10.92
134700	MCLEOD, RICKEY MARTEZ	2021	1001446	29.54
56683490	MCMILLAN, BERNES	2021	86446	9.58
97046966	MCMILLAN, MILES THORTON	2021	92600	23.00
134262	MCNAIR, PAULETTE MONROE	2021	1000900	8.73
56911000	MCNEILL, ALFRED LAMONT	2021	83666	7.77
57020550	MCNEILL, DARRELL GARVIN	2021	83672	10.03
57021950	MCNEILL, DARRELL LYNN JR	2021	86116	6.29
130707	MCNEILL, DAVID EDWARD	2021	1002261	35.43
97020470	MCNEILL, JAMES BRANDON	2021	1001491	21.32
97046516	MCNEILL, LONNIE EARL	2021	92191	7.72
135117	MCNEILL, OCTAVIA ALECIA	2021	1001942	7.02
95104	MCRAE, GORDON	2021	1000108	12.70
134487	MCRAE, HELENA DENISE	2021	1001182	7.84
135368	MCRAE, LARRY JOSEPH	2021	1002312	18.64
57649750	MCRAE, ROI ORRIN	2021	83686	18.45
128266	MEACHAM, WADE ROOK	2021	1000371	96.46
97036098	MEAT & GREEK EATERY & MARKET	2021	90895	104.50
57815100	MEDLEY, THOMAS	2021	83691	10.45
134201	MEDLIN, CRYSTAL ANNE	2021	1000811	23.27
135468	MEJIA FLORES, ANAYELI	2021	1002468	30.19
58147850	MENDIGUREN, ROBERT J	2021	86952	12.40
133965	MENDIGUREN, ROBERT JOSEPH	2021	1000487	44.17
97036880	MENDOZA, FELIX ORTEGA	2021	90971	11.39
97038532	MENDOZA, SIXTO ALVAREZ	2021	91192	10.74
134267	MERCADO SALAZAR, SANTIAGO	2021	1000905	38.08
97021680	MERGIST, BROCK JAMES	2021	88445	5.62
134508	METTS, LEWIS MELVIN	2021	1001214	52.88
97044906	MI FAMILIA RESTAURANT INC	2021	80773	48.51
97024577	MICHAEL WAYNE TYNDALL	2021	88935	36.03
97012629	MICHALSKI, MATTHEW JOHN	2021	89324	76.98
58500350	MID-SOUTH URGENT CARE INC	2021	80396	251.54
97033636	MILAGROS MEDICAL PLLC	2021	90488	28.45
134413	MILES, JOHN CALVIN	2021	1001073	7.32
97033624	MILLER, AMANDA RENEE	2021	90472	7.21
97021676	MILLER, DENNIS EDMOND	2021	88442	14.63
135000	MINOTT MCBRIDE, METEKA LAFAAN	2021	1001765	31.33
97036100	MISTY MORNING RANCH	2021	90897	72.05
134681	MITCHELL, ANTHONY CARTER	2021	1001420	144.19
59034590	MITCHELL, BELINDA	2021	83727	22.04
134433	MITCHELL, JOHN BRADLEY II	2021	1001102	190.96

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97022961	MOD SHOP, THE	2021	88532	76.19
97043699	MONALISA II ITALIAN & AMERICAN	2021	91661	141.90
59358400	MONROE, CARL A	2021	83735	7.21
111983	MONROE, DELANTA MARCUS	2021	88790	73.61
135269	MONROE, ICI LYNN	2021	1002170	84.95
59508090	MONROE, KARI ANN	2021	83738	15.57
97046981	MONROE, MARIO DERRAIL	2021	92621	17.07
134716	MONROE, PAULETTE	2021	1001473	6.09
135120	MONROE, WILLIE HENDERSON JR	2021	1001978	99.84
97014169	MONTANEZ, DANIEL ARTURO	2021	90474	71.91
134411	MONTANEZ, JONATHAN JORGE	2021	1001069	17.27
97021258	MONTES, ANTHONY ROBERT	2021	88134	8.01
129121	MONTEZ, FRANK XAVIER	2021	1001744	38.98
97032122	MONTEZUMA, CARLOS	2021	89823	7.21
97043700	MOONSTONE	2021	91662	72.05
97047170	MOORE COUNTY HOME FOR AUTISTIC	2021	1000018	445.05
97047170	MOORE COUNTY HOME FOR AUTISTIC	2021	92802	64.42
59942450	MOORE, BRENDA P	2021	87223	27.96
97044643	MOORE, JENNIFER HECK	2021	91926	7.21
60212290	MOORE, MICHAEL WAYNE	2021	83768	31.64
134225	MOORE, REBECCA ANN	2021	1000837	15.28
97036574	MOORE, WILLIAM JOSEPH	2021	90720	71.30
134439	MORALES ESQUIVEL, ANGELA ANEL	2021	1001113	25.07
60355210	MORALES, DEBRA PEREZ	2021	83771	28.25
97040162	MORALES, KAREN ELIZABETH	2021	91479	67.92
97044646	MORGAN, CHRISTOPHER DARNELL	2021	91924	8.83
97033757	MORGAN, RODNEY CLARKSTON	2021	90562	13.84
9685	MORGAN, WAYNE PAGE	2021	1002273	67.42
128540	MORRISON, BETTY MARIE	2021	1002125	7.01
60968300	MORRISON, GUY	2021	1001317	6.01
61058250	MORRISON, JASON RAYMOND	2021	83807	76.74
109282	MORRISON, PANESSA ANN	2021	1002126	11.27
135397	MORRISSEY, PRISSEY CHIQUITIA ANNA	2021	1002359	159.01
135394	MOSS, DARRELL HUBERT	2021	1002354	48.82
135490	MRYGLOD, PAUL GABRIEL	2021	1002501	104.98
135174	MULLEN, JAMES PAUL III	2021	1002174	20.23
135174	MULLEN, JAMES PAUL III	2021	1002028	57.69
97037267	MULTER, PAUL	2021	91095	22.74
126991	MURCHISON, JUANTINE DESHAWN	2021	92733	124.23
135261	MUSE, TAMMY WEST	2021	1002159	23.12
97043703	MY SISTER'S PORCH	2021	91665	114.40
134208	MYERS, CHERYL BRIGMAN	2021	1000822	8.86
97023750	MYERS, ROBERT WAYNE	2021	88795	8.46
61976000	N C GOLF & TRAVEL INC	2021	80408	1,212.88
134895	NAGY, TARA LYNN	2021	1001606	44.22

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62218220	NATIONAL LAWN SERVICE	2021	83839	12.54
97039349	NAVA-SALAZAR, ANGEL GABRIEL	2021	83119	9.51
134121	NEEDHAM, JESSIE RAY RAGSDALE	2021	1000694	16.20
103744	NEEDHAM, JOHN STEVEN JR	2021	1000990	9.61
133835	NEEDHAM, MORGAN KATHERINE	2021	1000286	5.29
134589	NELUMS, SIESHA LINDA	2021	1001270	9.57
133806	NESBITT, JOHNNY LEE JR	2021	1000249	28.38
97023998	NESSER, DANIEL MATTHEW	2021	88877	211.35
134944	NEWSOME, TARIQ DAVEON	2021	1001679	35.60
62810550	NGUYEN, DON	2021	83867	22.44
134636	NICHOLS, DAVID WAYNE	2021	1001348	373.30
62925800	NICKERSON, JAMES O	2021	83870	14.41
135055	NIE KDAM, Y PUL PIL	2021	1001846	194.46
97019477	NIRSCHL, JONATHAN DEREK	2021	83123	11.39
97036105	NO DAYS OFF LANDSCAPING	2021	90899	72.05
97030245	NORDLANDER, OLOF PETER MIKAEL	2021	90002	108.20
97008463	NORMAN BLUE & SONS PLUMBING CO	2021	85872	36.03
97004861	NORRIS, WILLIAM A	2021	85623	39.05
99003737	NORTHERN LEASING SYSTEMS INC	2021	81377	20.14
97017683	NOVAE DESIGN GROUP	2021	87471	22.80
63298390	NOWRANG, BENI	2021	83882	10.85
97012641	NUCCI, RONALD ANTHONY JR	2021	86700	27.90
97012641	NUCCI, RONALD ANTHONY JR	2021	1000557	458.27
135199	OATES, JEREMY DARNELL	2021	1002064	16.64
97006364	OCAMPO, MARILU MELGAR	2021	85764	17.00
63420200	O'CONNELL, JUNE M	2021	83888	17.73
133996	O'CONNOR, BARTHOLOMEW ALAN	2021	1000528	10.38
97021542	OK AUTO SALES	2021	88347	48.31
134178	OLUFS, GABRIELA AZUCENA	2021	1000776	191.24
97036583	OLUFS, RYAN MICHAEL	2021	90734	48.09
134154	ONORATI, JOSEPH PAUL	2021	1000742	45.79
114412	ORDAZ, CARMEN JUSTINA	2021	1000923	15.21
117242	ORTIZ COBOS, ANA DELIA	2021	1001274	51.10
135167	ORTIZ COBOS, ANA DELIA	2021	1002019	48.60
117242	ORTIZ COBOS, ANA DELIA	2021	86125	13.59
117242	ORTIZ COBOS, ANA DELIA	2021	90007	74.43
97036902	OSORNIO, JOSE NATIVIDAD LEMUS	2021	90976	17.87
64199850	OVEDA, RICARDO CHAVEZ	2021	83906	14.19
64199850	OVEDA, RICARDO CHAVEZ	2021	90550	14.19
64409200	OXENDINE, WELDON & MARGARET	2021	83916	14.41
127538	PANOS, BONNIE JEAN	2021	1002455	11.23
97020733	PAPOCA, CESAR	2021	88028	7.21
97033679	PARBST, ERIK RAYMOND R	2021	90496	63.94
135143	PARKER, JACQUELINE JANETTE	2021	1001984	21.72
134992	PARKER, JAMES EDWARD	2021	1001753	77.40

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97021432	PARKER, WILLIAM PATRICK	2021	83920	16.53
97021433	PARKER, WILLIAM THOMAS	2021	88163	5.73
65405950	PATTERSON, JAMES HOOVER III	2021	83938	11.89
97026783	PATTERSON, KENNETH TYRONE	2021	87845	71.48
135274	PATTERSON, KENNETH TYRONE	2021	1002179	21.38
5458150	PATTERSON, MAX KEITH II	2021	89375	57.24
97036589	PAVLOV, KEARSTIN WOODS	2021	90741	91.90
133784	PEDACCHIO, TYSON GABRIEL	2021	1000225	610.47
134989	PENDER, DANIEL KEITH	2021	1001749	44.44
135026	PENDER, DANIEL KEITH	2021	1001800	53.87
65874100	PENNINGTON, CAROL SUE	2021	85240	15.92
115164	PENNINGTON, CAROL SUE	2021	1001034	59.67
97040165	PENNY, WAYNE DOUGLAS JR	2021	91462	12.85
97020729	PERALTA, MARIA ROSARIO AVELLA	2021	88024	7.21
97030257	PEREZ MARTINEZ, TOMAS	2021	90017	81.93
97027711	PEREZ MARTINEZ, TOMAS	2021	89378	57.24
97010389	PEREZ-GOMEZ, PATRICIA	2021	86303	7.21
134563	PERRYMAN, LARRY JAMES DAVIS	2021	1001233	1.52
134552	PERSING, ROBERT THOMAS JR	2021	1001222	6.23
66231700	PERSON, TIMOTHY DARRYL	2021	86955	19.87
135245	PETERSON, DAVID M	2021	1002131	10.83
66666650	PHILLIPS, JASON MICHAEL	2021	86127	10.63
35990	PHILLIPS, RHONDA I	2021	88139	15.38
97025241	PHILLIPS, WILLIAM TYLER	2021	89084	345.79
97027503	PHOENIX CONTRACTORS LLC	2021	89212	69.05
67029900	PIGG, JOHNNY R	2021	84001	10.82
67063300	PILSON, JAMES R	2021	84002	12.69
99005776	PINE CONE CLINIC PLLC	2021	81635	62.79
97043714	PINECONE FLOORING	2021	91673	104.50
97009388	PINEHURST TOBACCO INC	2021	86172	57.20
134906	PINNOCK, KELLY JO	2021	1001622	146.30
133669	PISTANI, KRISTEN LAURIE	2021	1000054	39.62
69008190	PLATA, GABINA NABOR	2021	84024	15.92
69008200	PLATT, DARRIN J	2021	84025	26.48
69121975	POINDEXTER, DONNA ELIZABETH	2021	84031	7.21
97046571	POPP, STEFANIE MICHELLE	2021	92697	17.67
97023753	PORTU, DANIEL RYAN	2021	88797	60.52
97028025	PRICE, JANE LORENE	2021	89613	27.81
70030550	PRITCHARD, RYAN GARRETT	2021	87149	13.94
97018744	PRO ROOFING COMPANY	2021	87716	23.56
97023270	PRO SEAL & STRIPING LLC	2021	88573	13.32
70090200	PROMISELAND GRADING LLC	2021	81602	130.44
134152	PROMISELAND GRADING LLC	2021	1000739	42.09
97036139	PROVENCHER, DARRICK ADAMS	2021	91734	304.24
134605	PROVENCHER, DARRICK ADAMS	2021	1001293	216.51

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134611	PROWSE, NICOLE ANNE	2021	1001303	8.35
70138530	PUCKETT, DWIGHT FRANKLIN JR	2021	84068	12.14
99003657	PUGH AND SMITH FUNERAL HOME	2021	81088	19.29
97022984	PUGH CAR WASH	2021	88546	70.95
97037125	PULSE K9 LLC	2021	91001	72.05
109106	PURCELL, BRITTANY RESHAE	2021	85018	13.25
70258100	PURCELL, KARL MATHIS	2021	84072	21.62
97043721	PURE BY SADE LLC	2021	91680	104.50
97013279	PURVIS, CHRISTOPHER DANIEL	2021	86956	12.40
97018557	PURVIS, JAMES PHILLIP	2021	87693	7.10
97009579	PURVIS, THOMAS WESLEY	2021	83750	7.21
97027508	QAR SEAFOOD LLC	2021	89213	21.85
97016582	QUALITY AUTO OF ABERDEEN LLC	2021	87388	57.20
134503	QUERY, KAYLA WRIGHT	2021	1001207	201.39
135366	RAGSDALE, RANDALL MARSHALL	2021	1002310	11.35
70909335	RAMIREZ, MARIA DEL ROCO GARCIA	2021	84100	7.21
70908855	RAMIREZ-BAEZA, RAYMUNDO	2021	84096	7.21
100619	RAMIREZ-GARCIA, CARLOS LEONEL	2021	92687	38.34
70909120	RAMIREZ-MORENO, RIGOBERTO	2021	84098	8.00
97015458	RAMIREZ-RODRIGUEZ, MARCOS G	2021	87246	7.21
97024374	RAMOS, HEIDI JOANA	2021	83525	11.39
70972350	RANGEL, JOSE LUIS-MEJIA	2021	84103	7.21
71130200	RAY, ANGELA MARIE	2021	84107	18.66
134758	RAY, ELIZABETH ANNE	2021	1001537	88.89
71210560	RAY, LORENZO JASPER	2021	84112	7.21
135275	RAY, TALIA LAUREN	2021	1002181	146.96
134171	RAY, WILLIAM CHAD	2021	1000766	29.06
134082	RAY-MCLEAN, KANISHA ZAKIYA	2021	1000644	144.56
71330980	RAYON, PABLO VALENTIN	2021	84115	27.66
97021440	RAYON-TORRES, PABLO VALENTIN	2021	88172	22.11
97021570	REAVES, SCOTT RYAN	2021	88368	30.77
134621	REESE, SUSAN ANNE	2021	1001319	42.80
48711450	REYES, VICTORIA LOCKLEAR	2021	83370	30.26
99004117	RHODES, JANE	2021	81210	9.75
134738	RICE, SUSAN EILEEN	2021	1001513	485.24
97049589	RICHARDSON, DANELLE RENEE	2021	1002543	7.86
72252250	RICHARDSON, DEBORAH ANN	2021	84143	33.87
97020417	RICHARDSON, EDGAR LEE JR	2021	84449	88.62
97049603	RICHARDSON, KEITH JUNIOR	2021	1002574	59.29
72360300	RICHARDSON, LENA M	2021	84148	7.21
72339395	RICHARDSON, YOLANDA	2021	84147	7.21
72467900	RICHEY, MARK ALAN SR	2021	85378	10.65
133813	RIDDICK REYNOLDS, XAVIER DUPREE	2021	1000261	25.41
97030272	RIDDLE, DAVID ROGER	2021	90029	10.85
72842950	RING, TOMMY WILLIAM	2021	84173	11.72

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72874985	RITCHIE, BARRY	2021	84174	13.84
97033764	RITTER, CHARLES GREGORY	2021	87638	10.82
129775	RIVERA GARCIA, CARLOS ROGELIO	2021	1001935	23.84
73239445	RIVERA-GARCIA, CARLOS ROGELIO	2021	84198	38.19
130462	ROBERTS, CANDY JO	2021	1000590	42.93
133707	ROBINSON, ALLISON NICOLE	2021	1000111	16.26
73632290	ROBINSON, JEREMY	2021	1000129	25.69
100000736	ROBINSON, JOSHUA	2021	86711	12.40
97010213	ROBINSON, THERESA	2021	86261	46.11
87465	ROBISON, ANTHONY GURLEY	2021	87808	12.87
97024000	ROCHESTER, WILLIE	2021	88878	113.74
73778220	RODRIGUEZ, ERIKA MORALES	2021	1000859	54.76
97023759	RODRIGUEZ, ESTEFANIE HERNANDEZ	2021	88802	1.73
117013	RODRIGUEZ, KARINA ZAMORA	2021	91993	10.03
73878600	RODRIGUEZ, LISA MARIE	2021	84234	19.24
97012661	ROGERS, RICHARD ANTHONY	2021	86712	19.92
97031857	ROLLINS, ADRIAN JOEL	2021	89667	11.72
74036560	ROMERO, CARLOS	2021	84236	11.61
97008608	RON NUCCI HAULING GRADING & LANDSCAPING	2021	85908	11.59
74083000	RORIE, FLOYD LEE	2021	85476	7.21
97011923	ROSITA'S TORTILLAS INC	2021	86529	143.52
74264710	ROSS, RAYMOND JOSEPH	2021	84241	7.21
97007481	ROSTAD, KYLE	2021	86453	39.99
135462	RUSSELL, EULAND BRIAN	2021	1002459	10.12
301628	RUSSELL, LARRY WAYNE	2021	91133	19.84
135453	RUSSELL, THOMAS J	2021	1002442	524.80
117352	RUTLAND, CRAIG NEIL	2021	88803	10.82
97021387	RYDER, LAWRENCE JOSEPH	2021	88271	11.48
97004915	S3A CONSULTING LLC	2021	85628	36.75
120323	SALMON, CHANTEL LEA	2021	1001094	37.98
75068700	SALMON, THOMAS RAY	2021	84271	35.74
135495	SAMKIN, RUFUS MARK	2021	1002509	68.29
135233	SAMUEL, LEVI JR	2021	1002110	11.14
135147	SAMUEL, LEVI JR	2021	1001988	147.25
135268	SAMUELS, DALILA ESHE	2021	1002167	7.43
97046600	SANCHEZ HERNANDEZ, CONCEPCION	2021	92667	22.48
97023762	SANCHEZ HERNANDEZ, ERICK	2021	88805	156.44
75131690	SANCHEZ, GERARDO VIVEROS	2021	84274	20.97
134305	SANDERS, CLINT EDWIN	2021	1000969	271.05
97000823	SANDERS, WILLIAM DAVID	2021	84288	60.02
97043769	SANDHILLS EXTERIOR CLEANING &	2021	91701	72.05
75472300	SANDHILLS ORTHOPEDIC & SPINE	2021	80548	362.48
97043770	SANDHILLS SCREEN PRINTING LLC	2021	91702	114.40
97025628	SANDHILLS TIRE AND AUTO	2021	89117	72.05
97019538	SAUNDERS, CLARENCE WAYNE	2021	85529	16.71

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75724350	SAUNDERS, JUSTIN LEE	2021	84304	24.71
97045220	SAVAGE, JUDY MILLER	2021	92038	80.41
76211000	SCHROEN, JANE	2021	84323	82.43
97023766	SCHUMACHER, AMANDA MARIE	2021	88808	10.82
76688800	SEAGRAVES, CHARLES WESLEY	2021	84345	26.60
134443	SEALY, LASHONDA ANNETTE	2021	1001118	91.34
134176	SEARLES, ANGELA GEORGIA	2021	1000774	7.90
97039385	SEAWELL, PHILIP RICHARD	2021	91227	329.13
77160720	SESSOMS, JERRY	2021	84360	7.21
97039597	SEYMORE, LEONARD III	2021	91335	264.79
134625	SHAMBERGER, CHRISTINA MARIA	2021	1001326	43.07
97004035	SHANE'S BARBER SHOP	2021	85543	57.20
97023029	SHEAR PERFECTION LLC	2021	88553	58.03
3456880	SHEARER, DONNA ALLRED	2021	82899	54.25
134002	SHEFFIELD, ADAM LEE	2021	1000538	123.29
97006093	SHEFFIELD, KELLY RYAN	2021	85703	7.21
135014	SHEPHERD, TERRY LEE	2021	1001786	82.65
97021392	SHEPLEY, CHRISTOPHER WAYNE	2021	88275	15.48
134202	SHEPLEY, CHRISTOPHER WAYNE	2021	1000813	276.02
97046610	SHERMAN, TODD ALAN	2021	92652	20.62
97022821	SHOECRAFT, JESSICA LYNNE	2021	1000355	144.50
78557300	SHORT, GREGORY	2021	84396	7.21
78563400	SHORT, IRVING WAYNE	2021	84397	7.93
134407	SHORT, RICHARD MICHAEL	2021	1001064	19.42
97036613	SHROYER, DON TERRI	2021	90772	71.30
97043283	SHUBERT, THOMAS ZACK	2021	91312	7.21
134399	SIEVERS, MICHAEL HOWARD	2021	1001054	7.76
134296	SILKWORM PROPERTIES LLC	2021	1000955	18.77
79002860	SIMMONS, SYLVIA	2021	84417	42.44
82434	SIMMONS, SYLVIA WEBB	2021	1001237	10.10
134155	SINEATH, ROBIN ANNETTE	2021	1001459	148.47
134155	SINEATH, ROBIN ANNETTE	2021	1000743	14.37
134155	SINEATH, ROBIN ANNETTE	2021	1001258	9.68
97015397	SINGLETARY, JEWEL B	2021	87915	7.21
79356000	SISTARE, JOSEPH LYNN	2021	84430	17.09
97043775	SKEETERS BEGONE LLC	2021	91705	114.40
97045131	SMALL TOWN SERVICES	2021	92018	72.05
97023768	SMITH, ANDREW RUDOLPH	2021	88812	83.06
97034761	SMITH, ANNE T &	2021	91122	9.52
133684	SMITH, ANNIE SPENCER	2021	1000075	7.84
135301	SMITH, CHARLES CANTRELL	2021	1002212	37.63
79996100	SMITH, DALE KENNETH	2021	90362	107.73
79996100	SMITH, DALE KENNETH	2021	84439	41.92
134444	SMITH, DONALD ALBERT	2021	1001119	11.04
134444	SMITH, DONALD ALBERT	2021	1001184	7.07

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80454300	SMITH, MARY OXENDINE	2021	84457	24.50
97021276	SMITH, MICHAEL WAYNE	2021	88155	182.85
135298	SMITH, NEZZIE MARVA	2021	1002207	208.37
133949	SMITH, SCOTT ELLIOTT	2021	1000457	10.64
80707400	SMITH, TIFFANY LORRIANE	2021	84469	8.72
135403	SMITH, WHITNEY TERREL	2021	1002369	122.06
97043785	SMOKEY MTN WOODWORX	2021	91708	95.15
133731	SNIPES, TOSHEBIA YOLANDA	2021	1000153	36.59
59981660	SOLES, JESSE R	2021	83757	44.25
97020715	SOLIS, RIGOBERTO JUAREZ	2021	84102	7.21
100000644	SOLIS, RIGOBERTO JUAREZ &	2021	86319	28.38
97030182	SOUTHERN CHOPSTIX LLC	2021	89804	60.50
97036211	SOUTHERN SALT ROOM INC	2021	90922	94.05
133913	SPEARS, BEN JAMES	2021	1000396	29.04
133913	SPEARS, BEN JAMES	2021	1000456	15.72
81574750	SPENCER, PATRICIA ANN	2021	84477	30.40
81650690	SPIVEY, CATHY MOORE	2021	84494	13.32
133987	SPOONER, THOMAS MARION	2021	1000514	442.60
8173390	SPRINGSTEAD, DUANE	2021	84499	7.21
97001104	STEPHENS, SHARONDA DENISE	2021	85381	10.30
97043799	STERLING PAINTING & HANDYMAN SVCS	2021	91716	104.50
134312	STEVENS, JACOB RICHARD	2021	1000980	10.48
99001654	STEVE'S PIZZA	2021	80832	313.00
97023035	STEVES TK PIZZA & HOT SUBS	2021	88555	190.46
89740	STEWART, JUSTIN JAMES	2021	1000418	18.39
97043800	STOCUM CONTRACTING	2021	91717	72.05
97036633	STOCUM, ERIN ROBERTS	2021	90779	15.31
82823090	STOCUM, LEWIS JACOB	2021	84544	192.33
97044709	STONE, BAILEY SCOTT	2021	91870	8.38
97044709	STONE, BAILEY SCOTT	2021	1001447	365.75
97027822	STONE, JESSE JAMES	2021	92028	40.64
97027822	STONE, JESSE JAMES	2021	89486	20.03
97027822	STONE, JESSE JAMES	2021	1001078	26.42
113996	STREETER, GERTRUDE CAGLE	2021	1000104	45.42
356254	STROMAN, ORLANDO GREGORY	2021	1001547	64.27
97030223	STRUCTURES CONSTRUCTION INC	2021	89782	13.45
97027824	STUCKEY, SAMUEL JR	2021	89488	32.26
97046633	STUCKEY, SAMUEL JR	2021	92627	27.12
134957	STUSAK, TARA LEEANN	2021	1001700	13.36
97014400	SUAREZ, ROGELIO AGUIRRE	2021	84570	25.08
83542750	SUAREZ, SERGIO RODRIGUEZ	2021	84571	64.14
97045229	SUGGS, PAUL RAYFORD JR	2021	92042	25.08
83692360	SULLIVAN, JOHN L	2021	84576	29.19
97046636	SULLIVAN, JONIE DONALD WAYNE	2021	92624	9.48
83921900	SWAIN, MATTIE SUE	2021	85461	9.73

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135470	SWINNIE, MARQUITA DESHARA	2021	1002470	16.40
97046642	SYKES, MATTHEW STEVEN	2021	92609	17.42
84451300	TAYLOR, ALAN DAWSON	2021	86142	10.63
134739	TAYLOR, BAXTER ORLANDO	2021	1001514	17.38
84474440	TAYLOR, BOBBIE KAY	2021	86143	11.05
130275	TAYLOR, BRADLEY RAY	2021	1002285	8.52
84491295	TAYLOR, CHARLES DANIEL	2021	84606	11.39
97046643	TAYLOR, DEREK CHRISTOPHER	2021	92607	37.97
84688990	TAYLOR, TAMMIE JEAN	2021	84612	39.05
133722	TAYLOR, TAMMIE JEAN	2021	1000135	15.48
135064	TAYLOR, TANZAY	2021	1001860	8.31
97027191	TEAGUE, ANTHONY CHARLES JR	2021	1000517	17.64
134173	TEAL, SENARA JEAN	2021	1000769	44.50
97018237	TENNEY, ALEX ROBERT	2021	87608	7.21
97036222	TERRAPIN HOLDINGS OF ABERDEEN LLC	2021	90929	102.96
97023798	TFAM SOLUTIONS LLC	2021	88833	1,749.23
97008088	THE COUNTRY SADDLER LLC	2021	85836	47.58
100003022	TH'FARM NURSERY LLC	2021	85159	130.41
74712	TH'FARM NURSERY LLC	2021	1000143	10.09
85438300	THOMAS, BRENDA L	2021	84624	53.39
134698	THOMAS, EMILY BETH	2021	1001444	25.71
85799200	THOMAS, MILBURN & HARRIETT	2021	84639	11.44
133705	THOMAS, MILBURN SAMUEL	2021	1000109	78.55
134442	THOMAS, RYAN CHRISTOPHER	2021	1001117	19.16
85872850	THOMAS, SARAH MARSHALL	2021	1000081	21.72
133991	THOMAS, TAAYLOR SHURWAN	2021	1000520	13.58
86077840	THOMPSON, DONALD WAYNE JR	2021	84654	30.20
97028074	THOMPSON, JAMES CURTIS	2021	89643	7.21
134747	THOMPSON, JOSEPH MONROE	2021	1001523	23.63
97037586	THREE GENERATIONS CONCRETE	2021	91163	72.05
86412900	TICKLE, DENNA RICHARDSON	2021	89410	64.01
134941	TICKLE, DENNA RICHARDSON	2021	1001670	89.59
97039424	TIMBERLAKE, CASSANDRA MARIE	2021	91257	41.36
97025165	TIME CATCHER PHOTOGRAPHY	2021	89047	1.47
97004324	TOBACCO PLUS	2021	85595	61.12
86601670	TOBAR, JOSE A	2021	84672	12.55
97030187	TODD PREVATTE RESTORATIONS INC	2021	89812	289.58
134193	TOLMAN, CHRISTOPHER JAMES	2021	1000802	71.84
134193	TOLMAN, CHRISTOPHER JAMES	2021	1000801	61.61
134654	TONEY, TAYLOR JENRINIQUE	2021	1001380	86.48
134735	TORRENCE, REYANNA MECHELE	2021	1001508	16.66
134731	TORRES, JOSE EDUARDO	2021	1001503	38.05
86829850	TOWNSEND, WILLIAM BROOKS III	2021	84678	33.07
97030226	TRANSFORM NC LLC	2021	89784	209.18
97009260	TRETTER, ALICIA MARIE	2021	86145	8.36

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97004328	TRIANGLE WINE COMPANY	2021	85596	30.67
97010974	TRUSELL, WILLIAM	2021	82978	31.12
135399	TWISS, MATTHEW A	2021	1002361	172.45
135282	TYNER, MICHAEL THOMAS	2021	1002183	16.59
87963200	URIBE, MARICRUZ AGUILAR	2021	84715	7.85
97027728	URQUIZA, ETHEL AVONCE	2021	89396	186.08
97036649	UTLEY, ISAAC	2021	90796	51.33
88034750	UTLEY, RUTH	2021	84718	7.21
135096	UTLEY, STEVEN LEROY JR	2021	1001908	54.61
88039025	VACCARO, MATTHEW PAUL	2021	87614	5.73
97037133	VALHALLA MOTORSPORTS LLC	2021	91005	114.40
135352	VAMPER, KIMBERLY ANN	2021	1002287	9.10
135061	VANBOSKERCK, TRENTON JOEL	2021	1001854	44.15
97010983	VAPE AIR	2021	86472	52.25
97020923	VAUGHN, JEREMY DOYLE	2021	89390	20.93
135487	VELAZQUEZ, DAVID ANTHONY	2021	1002496	11.67
88405825	VELSOR, WILLIAM M	2021	84735	33.87
134610	VERBAL, MELISA DESHAWN	2021	1001302	7.73
128210	VERBAL, PATRICIA LOUISE	2021	1000908	9.47
128210	VERBAL, PATRICIA LOUISE	2021	1001971	63.05
88468500	VEST, DAVID W	2021	84740	18.79
97010184	VILLEGAS, GABRIEL	2021	86238	18.79
133778	VOLK, SHARON SHAW	2021	1000218	30.56
88665300	VONCANNON, DONNA B	2021	87858	7.34
134452	VRABCAK, CHRISTOPHER MICHAEL	2021	1001132	51.87
89120350	WALL, CONSTANCE R	2021	84755	72.19
89129450	WALL, DAVID W	2021	84756	15.65
82065	WALL, PRINCESS CLARICE	2021	1002040	5.70
133663	WALLACE, KEANDRA SHAUNTE	2021	1000045	37.29
97018282	WALLACE, MICHAEL WAYNE	2021	87620	14.19
134231	WALLACE, WILLIAM ALEX	2021	1000851	11.55
89430500	WALLACE, WILLIAM L	2021	86448	7.21
89430500	WALLACE, WILLIAM L	2021	89118	7.21
134686	WARD, DAVID MICHAEL	2021	1001428	5.50
97019129	WARD, KRISTEN LYNN	2021	91445	2.60
97006272	WARRIOR GOLF EQUITIES LLC	2021	85740	609.26
79788	WASHINGTON, ANTHONY TYRONE	2021	90806	113.21
133904	WATTS, TROY STEVEN	2021	1000385	8.61
97019181	WEBER, GARY ALAN JR	2021	87859	111.60
90603900	WEST SIDE GARAGE	2021	80624	31.45
135241	WESTFORTH COOMBS, RACHEL CHRISTINA	2021	1002127	38.03
97019522	WHITAKER, JAMES ARTHUR	2021	87891	22.26
90945300	WHITAKER, JAMES L	2021	80629	105.24
97003612	WHITBY, FREDERICK S	2021	87670	5.87
133696	WHITBY, FREDERICK SCOTT	2021	1000098	23.08

MOORE COUNTY, NC
UNPAID 2021 PERSONAL PROPERTY TAXES

ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
91055290	WHITE, BRYAN KELLY III	2021	84814	119.73
91055290	WHITE, BRYAN KELLY III	2021	1000771	48.91
91079400	WHITE, DWAIN LEE	2021	84815	7.21
91157500	WHITE, LEROY MCSWAIN	2021	84818	7.21
134186	WHITE, OLLIE ARITA	2021	1000790	45.71
97013390	WHITE, STEVEN WILLIAM	2021	86959	5.62
135406	WHITEHORN, ROY DEAN	2021	1002375	13.26
135418	WHITT, RANDY DEAN II	2021	1002393	18.57
91606510	WICKER, RICKEY CURTIS JR	2021	84833	56.93
97044729	WILLIAMS, BRADLEY S	2021	91898	226.52
92121300	WILLIAMS, CATHERINE	2021	84851	7.99
97015484	WILLIAMS, EMILY DAWN	2021	87258	13.25
129093	WILLIAMS, ERNEST DEMON	2021	1000847	106.72
135101	WILLIAMS, JOSEPH BENJAMIN	2021	1001916	13.13
134657	WILLIAMS, JOSHUA AARON	2021	1001384	8.13
97033768	WILLIAMS, LAINE MANESS	2021	90233	7.35
97020307	WILLIAMS, RANDAL LEE	2021	84896	27.51
126408	WILLIAMS, RANDY LEE	2021	1001939	23.84
92993700	WILLIAMS, RODNEY C	2021	84902	35.82
97040177	WILLIAMS, SHAWN ANTHONY	2021	91451	10.28
97039330	WILLIAMS, TIMOTHY DALE	2021	88254	18.34
134132	WILLIAMSON, SANDRA MINOR	2021	1000708	17.96
97005128	WILSON, CHARLES JASON JR	2021	85641	42.44
134954	WILSON, ELLEN CONNOR	2021	1001695	93.06
93745425	WILSON, JOAN KAY	2021	85372	27.44
97046675	WILSON, KEITH HOWARD	2021	92489	12.50
97046677	WILSON, SCOTT GRADY	2021	92488	23.31
97025278	WILSON, STEVEN CHRISTOPHER	2021	89107	14.41
126706	WILSON, TAMARA CONSEPTIONE	2021	1000484	55.12
97033422	WIRELESS HELPERS INC	2021	88063	184.58
133823	WISCHMEIER, EARL ELMER	2021	1000273	58.97
356775	WOOD, ASHELY WILLIAMS	2021	1001243	10.53
135443	WOOD, FRANKLIN JOSEPH	2021	1002425	15.84
95403800	WOODARD, JAMES	2021	84957	88.11
95323460	WOODLAKE PROPERTIES, INC	2021	84956	52.00
97007021	WOODLAND, SYLVESTER C	2021	86962	12.40
97009597	WOODS, DONALD RAY	2021	86200	12.40
95568200	WORTHY, THOMAS JOSEPH	2021	84963	14.62
95568400	WORTHY, TIMOTHY ANDREW	2021	90081	30.44
97040181	WRIGHT, ANTHONY JAMES	2021	91453	18.36
95628570	WRIGHT, DEBORAH MARION	2021	84965	8.59
97023792	WRIGHT, NANCY ELLEN	2021	88828	7.21
97027574	WRONA, MARIUSZ	2021	89249	5.50
134302	YARBOROUGH, JEFFERY ALAN	2021	1000965	5.50
89970	YOW, ALAN KENNETH	2021	1000924	13.89

MOORE COUNTY, NC
UNPAID 2021 PERSONAL PROPERTY TAXES

ACCOUNT	NAME	BILL YEAR	BILL Number	UNPAID PRINCIPAL
96250350	YOW, JACKIE S	2021	84986	35.95
97021497	YOW, JOSHUA LEE	2021	1001126	88.73
96266150	YOW, LINDA JEAN	2021	84987	37.02
135498	YOW, WHITNEY LEANN	2021	1002514	85.67
97018509	YULE, TODD THURSTON	2021	87668	38.76
135016	ZALE, MATTHEW J	2021	1001788	46.52
96339975	ZAMUDIO, BALTAZAR E	2021	84990	62.31
96344700	ZANDERS, CLARA E	2021	85574	7.21
127321	ZECK, WALKER	2021	90084	126.40
UNPAID 2021 PERSONAL PROPERTY TAXES:				71,142.13

REPORT OF DELINQUENT PERSONAL PROPERTY TAXES

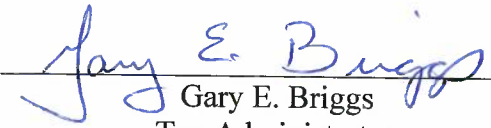
TO: Moore County Board of Commissioners

The undersigned tax collector respectfully reports that certain personal property taxes levied for the year 2021, remain uncollected, such uncollected taxes are being set out below. Said taxes are not liens upon real estate. The undersigned tax collector has made diligent efforts to collect said taxes by use of remedies against personal property as provided by law but has been unable to locate sufficient property belonging to delinquent taxpayers out of which the taxes might be collected. In every instance in which the tax collector has been able to discover through diligent inquiry the existence of property belonging to delinquent taxpayers within other taxing units in North Carolina, the undersigned has proceeded under the provisions of G. S. 105-364.

Per Attached Printout (Principal Amount) \$71,142.13

The undersigned requests that the above-listed taxes be charged to the Tax Administrator as delinquent taxes upon annual settlement.

This 19th day of July, 2022.



Gary E. Briggs
Tax Administrator

Sworn and subscribed to before me,
this the 19th day of July, 2022.

Laura M. Williams
Clerk to the Board of Commissioners

SETTLEMENT STATEMENT OF MINIMAL TAX BILLS

As required by North Carolina General Statute 105-321(f), the following totals represent a summary of minimal tax bills not charged to the Tax Administrator for collecting for 2021-2022.

Real and Personal

Total Bills	2,795
Total Due	\$8,326.83
Average Bill Amount	\$2.98

SETTLEMENT STATEMENT OF SMALL OVER/UNDER PAYMENTS

As required by North Carolina General Statute 105-357(c), the following totals represent a summary of small over/under payments that shall be reported to the governing body.

Real and Personal

Total Bills	1,738
Net Adjustment	(\$91.92)

§ 105-357. Payment of taxes.

(a) **Medium of Payment.** - Taxes shall be payable in existing national currency. Deeds to real property, notes of the taxpayer or others, bonds or notes of the taxing unit, and payments in kind shall not be accepted in payment of taxes. A taxing unit may not permit the payment of taxes by offset of any bill, claim, judgment, or other obligation owed to the taxpayer by the taxing unit. The prohibition against payment of taxes by offset does not apply to offset of an obligation arising from a lease or another contract entered into between the taxpayer and the taxing unit before July 1 of the fiscal year for which the unpaid taxes were levied.

(b) **Acceptance of Checks and Electronic Payment.** - The tax collector may accept checks and electronic payments, as defined in G.S. 147-86.20, in payment of taxes, as authorized by G.S. 159-32.1. Acceptance of a check or electronic payment is at the tax collector's own risk. A tax collector who accepts electronic payment of taxes may add a fee to each electronic payment transaction to offset the service charge the taxing unit pays for electronic payment service. A tax collector who accepts electronic payment or check in payment of taxes may issue the tax receipt immediately or withhold the receipt until the check has been collected or the electronic payment invoice has been honored by the issuer.

If a tax collector accepts a check or an electronic payment and issues a tax receipt and the check is returned unpaid (without negligence on the part of the tax collector in presenting the check for payment) or the electronic payment invoice is not honored by the issuer, the taxes for which the check or electronic payment was given shall be deemed unpaid; the tax collector shall immediately correct the copy of the tax receipt and other appropriate records to show the fact of nonpayment, and shall give written notice by certified or registered mail to the person to whom the tax receipt was issued to return it to the tax collector. After correcting the records to show the fact of nonpayment, the tax collector shall proceed to collect the taxes by the use of any remedies allowed for the collection of taxes or by bringing a civil action on the check or electronic payment.

A financial institution with which a taxing unit has contracted for receipt of payment of taxes may accept a check in payment of taxes. If the check is honored, the financial institution shall so notify the tax collector, who shall, upon request of the taxpayer, issue a receipt for payment of the taxes. If the check is returned unpaid, the financial institution shall so notify the tax collector, who shall proceed to collect the taxes by use of any remedy allowed for collection of taxes or by bringing a civil action on the check.

(1) **Effect on Tax Lien.** - If the tax collector accepts a check or electronic payment in payment of taxes on real property and issues the receipt, and the check is later returned unpaid or the electronic payment invoice is not honored by the issuer, the taxing unit's lien for taxes on the real property shall be inferior to the rights of purchasers for value and of persons acquiring liens of record for value if the purchasers or lienholders acquire their rights in good faith and without actual knowledge that the check has not been collected or the electronic payment invoice has not been honored, after examination of the copy of the tax receipt in the tax collector's office during the time that record showed the taxes as paid or after examination of the official receipt issued to the taxpayer prior to the date on which the tax collector notified the taxpayer to return the receipt.

(2) **Penalty.** - In addition to interest for nonpayment of taxes provided by G.S. 105-360 and in addition to any criminal penalties provided by law, the penalty for presenting in payment of taxes a check or electronic funds transfer that is returned or not completed because of insufficient funds or nonexistence of an account of the drawer or transferor is twenty-five dollars (\$25.00) or ten percent (10%) of the amount of the check or electronic invoice, whichever is greater, subject to a maximum of one

thousand dollars (\$1,000). This penalty does not apply if the tax collector finds that, when the check or electronic funds transfer was presented for payment, the drawer of the check or transferor of funds had sufficient funds in an account at a financial institution in this State to make the payment and, by inadvertence, the drawer of the check or transferor of the funds failed to draw the check or initiate a transfer on the account that had sufficient funds. This penalty shall be added to and collected in the same manner as the taxes for which the check or electronic payment was given.

(c) **Small Underpayments and Overpayments.** - The governing body of a taxing unit may, by resolution, permit its tax collector to treat small underpayments of taxes as fully paid and to not refund small overpayments of taxes unless the taxpayer requests a refund before the end of the fiscal year in which the small overpayment is made. A "small underpayment" is a payment made, other than in person, that is no more than one dollar (\$1.00) less than the taxes due on a tax receipt. A "small overpayment" is a payment made, other than in person, that is no more than one dollar (\$1.00) greater than the taxes due on a tax receipt.

The tax collector shall keep records of all underpayments and overpayments of taxes by receipt number and amount and shall report these payments to the governing body as part of his settlement.

A resolution authorizing adjustments of underpayments and overpayments as provided in this subsection shall:

- (1) Be adopted on or before June 15 of the year to which it is to apply;
- (2) Apply to taxes levied for all previous fiscal years; and
- (3) Continue in effect until repealed or amended by resolution of the taxing unit. (1939, c. 310, s. 1710; 1971, c. 806, s. 1; 1987, c. 661; 1989, c. 578, s. 3; 1989 (Reg. Sess., 1990), c. 1005, s. 8; 1991, c. 584, s. 2; 1999-434, s. 6; 2001-487, s. 25; 2002-156, s. 1; 2005-134, s. 1; 2005-313, s. 10.)

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

SUMMARY TAX SETTLEMENT
CURRENT YEAR TAX - 2021-2022 as of June 30, 2022

	Real/Personal Taxes County, General, Late ALS & Fire Districts including Levy, <u>Afterlists & Discoveries</u>	Real/Personal Taxes County, General, Late ALS & Fire Districts & Municipals including Levy, <u>Afterlists & Discoveries</u>	RP & MV* County, General, Late ALS & Fire Districts Real/Personal <u>& Motor Vehicles</u>	MV Only ** DMV - State System County, ALS, & Fire Motor Vehicle Tax <u>Valuation & Levy</u>
	Summary - Page 1	Summary - Page 2	Summary - Page 4	Summary - Page 14
Total Valuation - Main Levy	\$17,578,916,632	\$25,950,508,503	\$19,941,516,561	\$1,900,819,039
Utilities	\$362,820,466	\$461,267,787	\$0	\$0
Afterlists/Discoveries	<u>\$98,960,424</u>	<u>\$117,435,134</u>	<u>\$0</u>	<u>\$0</u>
Total Valuation	\$18,040,697,522	\$26,529,211,424	\$19,941,516,561	\$1,900,819,039
Gross Levy Billed	\$78,702,058	\$111,681,723	\$86,513,119	\$7,811,061
Total Adj, Releases, Refunds	<u>-\$1,287,425</u>	<u>-\$1,337,604</u>	<u>-\$1,287,425</u>	<u>\$0</u>
Adjusted Levy	\$77,414,633	\$110,344,119	\$85,225,694	\$7,811,061
Gross Collections	\$77,766,008	\$110,646,394	\$85,577,070	\$7,811,061
Less Relief/Refunds	<u>-\$550,872</u>	<u>-\$559,887</u>	<u>-\$550,872</u>	<u>\$0</u>
Net Collections	\$77,215,137	\$110,086,507	\$85,026,198	\$7,811,061
Balance Uncollected at 6/30/22	\$199,497	\$257,611	\$199,497	\$0
Collection Percentage 6/30/22	99.7423%	99.7665%	99.7659%	100.0000%

*Motor Vehicle Value has been added in to account for the collection for DMV collection of taxes.

** Motor Vehicle Taxes for the current fiscal year are collected by the state of North Carolina. The State began collections for MV taxes effective with Fiscal Year 2014/2015. Since that time the Tax Administrator is tasked with collections of the prior year MV taxes only. The column you see above for DMV "MV Only" is for informational purposes only.

Historical Information Only: (not printed on report)

Collections % for 6/30/22	99.7423%	99.7665%	99.7659%	100.0000%
Collections % for 6/30/21	99.7210%	99.7459%	99.7460%	100.0000%
Collections % for 6/30/20	99.5152%	99.5849%	99.5528%	100.0000%
Collections % for 6/30/19	99.6829%	99.7348%	99.7092%	100.0000%
Collections % for 6/30/18	99.5892%	99.6574%	99.6215%	100.0000%
Collections % for 6/30/17	99.5967%	99.6616%	99.6288%	100.0000%
Collection % for 6/30/16	99.6895%	99.7300%	99.7134%	100.0000%
Collection % for 6/30/15	99.4650%	99.5689%	99.4635%	97.0374%
Collection % for 6/30/14	99.6836%	99.7180%	99.5117%	95.2134%

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

REAL & PERSONAL PROPERTY TAX

CURRENT YEAR TAX - 2021 through 2022

Includes County General, Late, ALS and Fire Districts (Real/Personal Only)

		2021-2022		
		Cty,Gen, Late,ALS	Fire Districts	Total
Valuation:	Main Levy, Afterlists, Discoveries			
	Real Property	13,314,488,866	4,935,647,717	18,250,136,583
	Exemption/Deferred Value	(897,130,561)	(813,981,455)	(1,711,112,016)
	Personal Property	<u>706,806,911</u>	<u>333,085,154</u>	<u>1,039,892,065</u>
	Total Main levy	13,124,165,216	4,454,751,416	17,578,916,632
	Utilities	232,277,894	130,542,572	362,820,466
	Afterlists/Discoveries	<u>55,517,741</u>	<u>43,442,683</u>	<u>98,960,424</u>
	Total Valuation	13,411,960,851	4,628,736,671	18,040,697,522
Amount to be collected:				
	Main Levy	72,247,098.14	4,685,642.56	76,932,740.70
	Utilities	1,277,528.40	137,069.70	1,414,598.10
	Afterlists	<u>310,276.98</u>	<u>44,442.26</u>	<u>354,719.24</u>
	Gross Levy	73,834,903.52	4,867,154.52	78,702,058.04
	Total Reliefs/Releases	(142,774.04)		
	Total Adjustments	(593,779.06)		
	Total Relief/Refunds	<u>(550,871.84)</u>		
	Adjusted Levy			<u>(1,287,424.94)</u> 77,414,633.10
	Gross Collections	77,766,008.42		
	Less Relief/Refunds	<u>(550,871.84)</u>		
	Net Collections			<u>77,215,136.58</u>
	Balance Uncollected at 6/30/22			199,496.52
	Collection Percentage: County General, late, ALS			99.7423%
	Balance Uncollected at 6/30/22			
	County	162,375.02		
	ALS	13,641.15		
	Late	2,657.93		
	Fire	<u>20,822.42</u>		
		199,496.52		

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

REAL & PERSONAL PROPERTY TAX
Includes County General, Late, ALS , Fire Districts and Municipalities (no motor vehicles)
CURRENT YEAR TAX - 2021-2022

VALUATION: Main levy and all afterlists/discoveries

	<u>Main Levy</u>	<u>Utilities</u>	<u>Afterlists/ Discoveries</u>	<u>Total</u>
County General, Late, ALS	13,124,165,216	232,277,894	55,517,741	13,411,960,851
Fire Districts	4,454,751,416	130,542,572	43,442,683	4,628,736,671
Municipals	<u>8,371,591,871</u>	<u>98,447,321</u>	<u>18,474,710</u>	<u>8,488,513,902</u>
	25,950,508,503	461,267,787	117,435,134	26,529,211,424

LEVY: Main Levy and all afterlists/discoveries

County General, Late, ALS	73,834,903.52	
Fire Districts	4,867,154.52	
Municipals and Municipals Late	<u>32,979,664.96</u>	
Total Levy Billed		111,681,723.00
Total Reliefs/Releases	(181,511.23)	
Total Adjustments	(596,206.40)	
Total Relief/Refunds	<u>(559,886.64)</u>	
		<u>(1,337,604.27)</u>
Adjusted Levy		110,344,118.73
Gross Collections	110,646,394.11	
Less Relief/Refunds	<u>(559,886.64)</u>	
Net Collections		110,086,507.47
Balance Uncollected at 6/30/22		257,611.26

Collection percentage	
County General, Late, ALS, Fire Districts & Municipals	99.7665%

2021-22 Tax Uncollected at 6/30/22

County	162,375.02
ALS	13,641.15
Late	2,657.93
Fire	20,822.42
Municipals	<u>58,114.74</u>
Total	257,611.26

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

PRIOR YEAR REAL & PERSONAL PROPERTY TAXES (no motor vehicles)

Includes County General, Late, ALS and Fire Districts only

	2020/21	2019/20	2018/19	2017/18	2016/17	2015/16	2014/15	2013/14	2012/13	2011/12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	2001-2	2000 & Back	Summary
Beginning Balance July 1, 2021	209,483.75	120,277.11	58,579.07	39,498.11	27,548.08	20,396.34	15,685.57	13,132.46	12,564.29	10,277.74	11,742.19	3,531.17	2,805.23	2,351.44	1,849.44	2,064.69	2,175.33	1,748.14	1,017.38	5.42	5.28	556,738.23
Reliefs/Releases	(3,998.66)	(2,598.07)	(700.94)	(519.94)	(235.66)	(41.89)	(66.20)	(16.00)	(62.09)	(41.22)	(41.22)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(8,321.89)
Adjustments	9,440.27	764.58	339.34	705.64	75.07	30.05	61.71	(0.02)	44.57	(4.12)	(3.64)	0.00	11.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	11,465.39
Gross collections	(136,376.95)	(56,132.77)	(13,443.79)	(7,537.72)	(3,822.37)	(1,658.31)	(998.76)	(936.78)	(851.69)	(306.09)	(356.40)	(99.26)	(39.98)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(222,560.87)
Balance Uncollected 6/30/22	78,548.41	62,310.85	44,773.68	32,146.09	23,565.12	18,726.19	14,682.32	12,179.66	11,695.08	9,926.31	11,340.93	3,431.91	2,777.19	2,351.44	1,849.44	2,064.69	2,175.33	1,748.14	1,017.38	5.42	5.28	337,320.86
Collection Percentage Based on Original Levy	99.82%	99.87%	99.84%	99.89%	99.93%	99.97%	99.79%	99.98%	99.97%	99.98%	99.98%	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%	100.00%	100.00%	-
Balance Uncollected at June 30, 2022																						
County General	60,766.23	48,471.01	35,796.98	26,133.83	19,180.15	15,398.69	12,120.12	10,674.79	10,236.07	8,479.94	9,632.89	2,965.72	2,351.07	1,974.52	1,498.94	1,710.58	1,825.88	1,464.63	824.07	4.96	4.82	271,515.89
ALS	6,307.09	5,231.43	3,280.23	1,754.11	1,307.13	722.74	559.41	459.30	440.30	364.76	414.26	127.57	122.78	133.18	151.56	153.07	153.73	123.31	75.66	0.46	0.46	21,882.54
Late	2,013.65	1,033.37	976.15	699.38	549.99	564.88	798.66	0.00	0.00	410.09	498.17	0.10	0.00	0.00	0.00	-2.21	0.00	0.00	0.00	0.00	0.00	7,542.23
Fire Districts	<u>9,461.44</u>	<u>7,575.04</u>	<u>4,720.32</u>	<u>3,558.77</u>	<u>2,527.85</u>	<u>2,039.88</u>	<u>1,204.13</u>	<u>1,045.57</u>	<u>1,018.71</u>	<u>671.52</u>	<u>795.61</u>	<u>338.52</u>	<u>303.34</u>	<u>243.74</u>	<u>198.94</u>	<u>203.25</u>	<u>195.72</u>	<u>160.20</u>	<u>117.65</u>	<u>0.00</u>	<u>0.00</u>	<u>36,380.20</u>
Total	78,548.41	62,310.85	44,773.68	32,146.09	23,565.12	18,726.19	14,682.32	12,179.66	11,695.08	9,926.31	11,340.93	3,431.91	2,777.19	2,351.44	1,849.44	2,064.69	2,175.33	1,748.14	1,017.38	5.42	5.28	337,320.86

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

SUMMARY SETTLEMENT

Includes County General, Late, ALS and Fire Districts
 (Real/Personal Property & MV, DMV information)

TOTAL VALUATION (Main Levy & Utilities)	19,941,516,561 (includes MV DMV page 14)
GROSS LEVY	86,513,119.25 (includes MV DMV page 14)
TOTAL RELIEFS/RELEASES	(142,774.04)
TOTAL ADJUSTMENTS	(593,779.06)
TOTAL RELIEF/REFUNDS	<u>(550,871.84)</u>
ADJUSTED LEVY	85,225,694.31
GROSS COLLECTIONS	85,577,069.63 (includes MV DMV page 14)
LESS RELIEF/REFUNDS	<u>(550,871.84)</u>
NET COLLECTIONS	<u>85,026,197.79</u>
BALANCE UNCOLLECTED AS OF 6/30/22	199,496.52
COLLECTION RATE	99.7659%

BALANCE UNCOLLECTED AT June 30, 2022

	Real/Personal	Motor Vehicles	Total
COUNTY GENERAL	162,375.02	0.00	162,375.02
ALS	13,641.15	0.00	13,641.15
LATE	2,657.93	0.00	2,657.93
FIRE	<u>20,822.42</u>	<u>0.00</u>	<u>20,822.42</u>
TOTAL	199,496.52	0.00	199,496.52

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

Town of Aberdeen: Municipal Tax and Municipal Late

2021-2022 Tax

Main Levy	4,892,681.32	
Utilities	139,395.51	
Afterlists/Discoveries	<u>7,614.81</u>	
Gross Levy		5,039,691.64
Total Relief/Releases	(4,974.73)	
Total Adjustments	1,335.12	
Total Relief/Refunds	<u>(1,445.50)</u>	
	(5,085.11)	
Adjusted Levy		5,034,606.53
Gross Collections	5,026,839.25	
Less Relief/Refunds	<u>(1,445.50)</u>	
Net Collections		(5,025,393.75)

2021-22 Tax Balance Uncollected 6/30/22 9,212.78

Collection Percentage 99.8170%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	2001-2	2000 & Back	Summary
Beginning Balance 7/1/21	8,102.24	9,445.09	3,299.44	2,438.74	1,252.95	1,091.21	1,028.02	794.25	1,174.11	1,171.31	1,270.45	242.35	287.07	164.35	48.97	108.71	110.26	14.54	78.29	4.37	4.37	32,131.09
Relief/Releases	(536.33)	(118.62)	(125.97)	0.00	0.00	(23.65)	(19.78)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(824.35)
Adjustments	(0.02)	(0.08)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(0.10)
Gross Collections	<u>(4,378.24)</u>	<u>(1,883.54)</u>	<u>(878.11)</u>	<u>(415.02)</u>	<u>(43.79)</u>	<u>(38.71)</u>	<u>(14.23)</u>	<u>(14.23)</u>	<u>(14.23)</u>	<u>(14.23)</u>	<u>(14.23)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(7,708.56)</u>
Balance Uncollected 6/30/22	3,187.65	7,442.85	2,295.36	2,023.72	1,209.16	1,028.85	994.01	780.02	1,159.88	1,157.08	1,256.22	242.35	287.07	164.35	48.97	108.71	110.26	14.54	78.29	4.37	4.37	23,598.08
Collection Percentage																						
Based on Original Levy	99.90%	99.91%	99.97%	99.95%	99.98%	99.99%	99.98%	99.98%	99.94%	99.96%	99.98%	99.98%	99.99%	99.99%	99.98%	99.99%	99.99%	99.99%	99.99%	100.00%	100.00%	

Began Collecting Aberdeen Municipal Taxes 7-1-95.

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

Town of Cameron: Municipal Tax and Municipal Late

2021-2022 Tax

Main Levy	98,373.34	
Utilities	5,140.41	
Afterlists/Discoveries	<u>251.89</u>	
Gross Levy		103,765.64
Total Reliefs/Releases	(197.39)	
Total Adjustments	(24.95)	
Total Relief/Refunds	<u>0.00</u>	
		<u>(222.34)</u>
Adjusted Levy		103,543.30
Gross Collections	101,907.99	
Less Relief/Refunds	<u>0.00</u>	
Net Collections		(101,907.99)
2021-22 Tax Balance Uncollected 6/30/22		1,635.31
Collection Percentage		98.4207%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	Summary
Beginning Balance 7/1/21	1,722.91	344.89	154.79	207.99	89.92	42.32	19.61	19.61	19.61	32.18	29.65	19.61	2,703.09
Reliefs/Releases	(72.23)	(75.36)	(78.86)	(82.48)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(308.93)
Adjustments	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Gross Collections	<u>(1,476.97)</u>	<u>(154.71)</u>	<u>0.00</u>	<u>(47.25)</u>	<u>(20.56)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(1,699.49)</u>
Balance Uncollected 6/30/22	173.71	114.82	75.93	78.26	69.36	42.32	19.61	19.61	19.61	32.18	29.65	19.61	694.67
Collection Percentage													
Based on Original Levy	99.72%	99.80%	99.81%	99.97%	99.97%	100.00%	100.00%	100.00%	100.00%	100.00%	99.99%	99.99%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

Town of Carthage: Municipal Tax and Municipal Late

2021-2022 Tax

Main Levy	1,223,165.53	
Utilities	26,507.69	
Afterlists/Discoveries	<u>8,123.68</u>	
Gross Levy		1,257,796.90
Total Reliefs/Releases	(4,865.24)	
Total Adjustments	1,323.06	
Total Relief/Refunds	<u>(227.25)</u>	
	(3,769.43)	
Adjusted Levy		1,254,027.47
Gross Collections	1,245,382.84	
Less Relief/Refunds	<u>(227.25)</u>	
Net Collections		(1,245,155.59)
2021-22 Tax Balance Uncollected 6/30/22		8,871.88
Collection Percentage		99.2925%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	Summary
Beginning Balance 7/1/21	5,893.24	3,313.46	1,785.27	747.80	728.36	341.41	226.93	234.55	234.07	57.80	145.09	18.60	15.60	25.52	9.20	5.50	6.30	5.50	1.22	13,795.42
Reliefs/Releases	(60.76)	(69.54)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(130.30)
Adjustments	(0.42)	(0.55)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(0.97)
Gross Collections	<u>(3,171.04)</u>	<u>(1,342.26)</u>	<u>(697.87)</u>	<u>(23.86)</u>	<u>(33.53)</u>	<u>(23.86)</u>	<u>(14.02)</u>	<u>(13.04)</u>	<u>(13.04)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(5,332.52)</u>
Balance Uncollected 6/30/22	2,661.02	1,901.11	1,087.40	723.94	694.83	317.55	212.91	221.51	221.03	57.80	145.09	18.60	15.60	25.52	9.20	5.50	6.30	5.50	1.22	8,331.63
Collection Percentage																				
Based on Original Levy	99.57%	99.75%	99.63%	99.93%	99.94%	99.97%	99.99%	99.99%	99.99%	99.99%	99.99%	99.99%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	100.00%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

Village of Pinehurst : Municipal Tax, Municipal Late and R-PH Fire

2021-2022 Tax

Main Levy	11,314,562.69	
Utilities	82,982.48	
Afterlists/Discoveries	<u>9,441.50</u>	
Gross Levy		11,406,986.67
Total Reliefs/Releases	(7,567.30)	
Total Adjustments	2,629.42	
Total Relief/Refunds	<u>(2,485.89)</u>	
	<u>(7,423.77)</u>	
Adjusted Levy		11,399,562.90
Gross Collections	11,393,018.93	
Less Relief/Refunds	<u>(2,485.89)</u>	
Net Collections		(11,390,533.04)

2021-22 Tax Balance Uncollected 6/30/22 9,029.86

Collection Percentage 99.9208%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	Summary
Beginning Balance 7/1/21	8,140.58	3,449.51	2,034.78	394.09	69.02	70.95	170.64	54.26	70.61	82.78	115.88	27.13	16.80	32.20	46.51	46.51	46.51	43.51	48.20	14,960.47
Reliefs/Releases	(101.83)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(101.83)
Adjustments	(0.16)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(0.16)
Gross Collections	<u>(4,451.36)</u>	<u>(1,228.78)</u>	<u>(520.17)</u>	<u>(216.44)</u>	<u>(20.42)</u>	<u>(10.73)</u>	<u>(10.33)</u>	<u>(10.33)</u>	<u>(10.33)</u>	<u>(10.33)</u>	<u>(10.33)</u>	<u>(10.33)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(6,509.88)</u>
Balance Uncollected 6/30/22	3,587.23	2,220.73	1,514.61	177.65	48.60	60.22	160.31	43.93	60.28	72.45	105.55	16.80	16.80	32.20	46.51	46.51	46.51	43.51	48.20	8,348.60
Collection Percentage																				
Based on Original Levy	99.92%	99.95%	99.96%	99.99%	100.00%	100.000%	99.99%	99.999%	100.000%	100.000%	99.999%	99.997%	99.999%	99.999%	99.999%	100.000%	100.000%	100.000%	100.000%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-22

Town of Robbins : Municipal Tax, Municipal Late

2021-2022 Tax

Main Levy	389,499.69	
Utilities	24,885.61	
Afterlists/Discoveries	<u>51,886.67</u>	
Gross Levy		466,271.97
Total Reliefs/Releases	(1,374.67)	
Total Adjustments	(4,533.95)	
Total Relief/Refunds	<u>(1,032.98)</u>	
	<u>(6,941.60)</u>	
Adjusted Levy		459,330.37
Gross Collections	456,998.50	
Less Relief/Refunds	<u>(1,032.98)</u>	
Net Collections		(455,965.52)
2021-22 Tax Balance Uncollected 6/30/22		3,364.85
Collection Percentage		99.2674%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	Summary
Beginning Balance 7/1/21	1,853.31	1,013.41	486.42	228.32	326.95	175.30	94.40	26.45	25.47	17.09	73.17	6.67	6.67	0.00	123.42	123.42	123.42	123.42	50.39	4,877.70
Reliefs/Releases	(206.51)	(123.30)	(110.74)	(112.94)	(118.88)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(672.37)
Adjustments	0.00	0.00	0.00	112.94	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	112.94
Gross Collections	<u>(1,276.80)</u>	<u>(395.96)</u>	<u>(14.61)</u>	<u>(112.94)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(1,800.31)</u>
Balance Uncollected 6/30/22	370.00	494.15	361.07	115.38	208.07	175.30	94.40	26.45	25.47	17.09	73.17	6.67	6.67	0.00	123.42	123.42	123.42	123.42	50.39	2,517.96
Collection Percentage																				
Based on Original Levy	99.83%	99.85%	99.82%	99.87%	99.82%	99.92%	99.92%	99.99%	100.00%	100.00%	100.00%	99.988%	99.99%	100.00%	99.99%	99.99%	99.99%	99.99%	100.0000%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-22

Town of Southern Pines: Municipal Tax and Municipal Late

2021-2022 Tax

Main Levy	10,646,196.26	
Utilities	108,022.88	
Afterlists/Discoveries	<u>15,353.60</u>	
Gross Levy		10,769,572.74
Total Reliefs/Releases	(11,956.52)	
Total Adjustments	1,365.11	
Total Relief/Refunds	<u>(1,679.68)</u>	
		<u>(12,271.09)</u>
Adjusted Levy		10,757,301.65
Gross Collections	10,740,709.73	
Less Relief/Refunds	<u>(1,679.68)</u>	
Net Collections		(10,739,030.05)
2021-22 Tax Balance Uncollected 6/30/22		18,271.60
Collection Percentage		99.8301%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	Summary
Beginning Balance 7/1/21	27,541.15	9,589.17	5,572.54	3,199.50	2,782.40	2,312.38	2,346.91	1,632.46	1,299.56	2,204.12	1,205.87	231.55	111.91	156.28	166.60	162.45	135.34	132.72	39.85	60,822.76
Reliefs/Releases	(448.07)	(406.11)	(175.48)	(176.47)	(19.86)	0.00	(10.18)	0.00	(32.72)	(29.75)	(29.75)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1,328.39)
Adjustments	147.81	155.73	156.60	156.60	0.00	0.00	0.00	(0.02)	32.16	(2.97)	(2.62)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	643.29
Gross Collections	<u>(17,626.94)</u>	<u>(3,877.30)</u>	<u>(768.81)</u>	<u>(545.29)</u>	<u>(503.38)</u>	<u>(393.24)</u>	<u>(14.99)</u>	<u>(18.68)</u>	<u>(11.91)</u>	<u>(5.78)</u>	<u>(126.45)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(23,892.77)</u>
Balance Uncollected 6/30/22	9,613.95	5,461.49	4,784.85	2,634.34	2,259.16	1,919.14	2,321.74	1,613.76	1,287.09	2,165.62	1,047.05	231.55	111.91	156.28	166.60	162.45	135.34	132.72	39.85	36,244.89
Collection Percentage																				
Based on Original Levy	99.8760%	99.9459%	99.9861%	99.9980%	99.9840%	99.9800%	99.9800%	99.9923%	99.9900%	99.9700%	99.9900%	99.9900%	99.9900%	99.9999%	99.9890%	99.9980%	99.9999%	99.9999%	99.9999%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-22

Town of Taylortown: Municipal Tax and Municipal Late

2021-2022 Tax

Main Levy	588,525.89	
Utilities	16,258.84	
Afterlists/Discoveries	<u>1,702.00</u>	
Gross Levy		606,486.73
Total Reliefs/Releases	(498.24)	
Total Adjustments	(29.04)	
Total Relief/Refunds	<u>0.00</u>	
	(527.28)	
Adjusted Levy		605,959.45
Gross Collections	603,475.00	
Less Relief/Refunds	<u>0.00</u>	
Net Collections		(603,475.00)
2021-22 Tax Balance Uncollected 6/30/22		2,484.45
Collection Percentage		99.5900%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	Summary
Beginning Balance 7/1/21	2,027.14	768.61	419.54	527.75	399.52	79.16	69.36	65.64	32.40	28.98	46.19	8.20	8.20	8.20	7.48	5.80	5.80	10.73	4,518.70
Reliefs/Releases	(55.00)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(55.00)
Adjustments	(0.36)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(0.36)
Gross Collections	<u>(889.41)</u>	<u>16.63</u>	<u>(6.10)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(878.88)</u>
Balance Uncollected 6/30/22	1,082.37	785.24	413.44	527.75	399.52	79.16	69.36	65.64	32.40	28.98	46.19	8.20	8.20	8.20	7.48	5.80	5.80	10.73	3,584.46
Collection Percentage																			
Based on Original Levy	99.76%	99.89%	99.95%	99.88%	99.89%	99.93%	99.99%	99.99%	99.99%	99.99%	99.99%	100.00%	99.98%	99.989%	99.9899%	100.00%	100.00%	100.00%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-22

Town of Vass: Municipal Tax, Municipal Late

2021-2022 Tax

Main Levy	492,553.99	
Utilities	10,596.37	
Afterlists/Discoveries	<u>1,520.72</u>	
Gross Levy		504,671.08
Total Reliefs/Releases	(1,104.45)	
Total Adjustments	(6,336.87)	
Total Relief/Refunds	<u>(237.79)</u>	
	<u>(7,679.11)</u>	
Adjusted Levy		496,991.97
Gross Collections	493,833.28	
Less Relief/Refunds	<u>(237.79)</u>	
Net Collections		(493,595.49)
2021-22 Tax Balance Uncollected 6/30/22		3,396.48
Collection Percentage		99.3166%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	2010-11	2009-10	2008-9	2007-8	2006-7	2005-6	2004-5	2003-4	2002-3	Summary
Beginning Balance 7/1/21	3,184.19	1,904.53	1,436.33	1,362.35	635.57	648.60	755.97	835.79	599.88	342.20	721.58	471.59	105.69	2.83	2.01	1.16	1.16	1.16	3.70	13,016.29
Reliefs/Releases	(28.33)	(28.33)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(56.66)
Adjustments	(0.44)	(0.39)	(0.09)	(0.40)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(1.32)
Gross Collections	<u>(1,348.17)</u>	<u>(51.08)</u>	<u>(5.83)</u>	<u>(11.70)</u>	<u>(6.22)</u>	<u>(6.22)</u>	<u>(40.43)</u>	<u>(39.60)</u>	<u>(39.60)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(1,548.85)</u>
Balance Uncollected 6/30/22	1,807.25	1,824.73	1,430.41	1,350.25	629.35	642.38	715.54	796.19	560.28	342.20	721.58	471.59	105.69	2.83	2.01	1.16	1.16	1.16	3.70	11,409.46
Collection Percentage																				
Based on Original Levy	99.60%	99.70%	99.57%	99.62%	99.95%	99.87%	98.98%	99.99%	99.99%	100.0%	99.98%	99.99%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-2022

Town of Whispering Pines: Municipal Tax, Municipal Late

2021-2022 Tax

Main Levy	2,811,359.33	
Utilities	8,622.77	
Afterlists/Discoveries	<u>4,439.49</u>	
Gross Levy		2,824,421.59
Total Reliefs/Releases	(6,198.65)	
Total Adjustments	1,844.76	
Total Relief/Refunds	<u>(1,905.71)</u>	
		<u>(6,259.60)</u>
Adjusted Levy		2,818,161.99
Gross Collections	2,818,220.17	
Less Relief/Refunds	<u>(1,905.71)</u>	
Net Collections		(2,816,314.46)
2021-22 Tax Balance Uncollected 6/30/22		1,847.53
Collection Percentage		99.9344%

PRIOR YEAR TAXES

	2020-21	2019-20	2018-19	2017-18	2016-17	2015-16	2014-15	2013-14	2012-13	2011-12	Summary
Beginning Balance 7/1/21	1,986.72	634.84	187.57	177.20	149.05	149.27	97.71	88.80	88.80	30.13	3,590.09
Reliefs/Releases	(18.10)	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	(18.10)
Adjustments	188.89	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	188.89
Gross Collections	<u>(1,462.22)</u>	<u>(176.94)</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>0.00</u>	<u>(1,639.16)</u>
Balance Uncollected 6/30/22	695.29	457.90	187.57	177.20	149.05	149.27	97.71	88.80	88.80	30.13	2,121.72
Collection Percentage											
Based on Original Levy	99.92%	99.95%	99.95%	99.97%	99.96%	99.98%	99.98%	100.00%	100.00%	100.00%	

Began Collecting Whispering Pines Municipal Taxes 7/1/08.

MOORE COUNTY
TAX SETTLEMENT OF June 30, 2022
FISCAL YEAR 2021-22

2021-2022 Motor Vehicle Tax

Includes County General, ALS and Fire Districts **DMV*** Current Year only

County General Motor Vehicle Valuation		1,900,819,039
Gross Levy	7,811,061.21	
Total Reliefs/Releases	0.00	
Total Adjustments	0.00	
Total Relief/Refunds	<u>0.00</u>	
Adjusted Levy		7,811,061.21
Gross Collections	7,811,061.21	
Less Relief/Refunds	<u>0.00</u>	
Net Collections		7,811,061.21
Balance Uncollected on 6/30/22		0.00
Collection Percentage		100.0000%
Balance Uncollected:		
County	0.00	
ALS	0.00	
Fire	<u>0.00</u>	
	0.00	

RESOLUTION

WHEREAS, Moore County Tax Administrator has provided in his annual settlement preliminary reports containing the list of the names of persons owning real property whose taxes for 2021 remain unpaid and a list of persons owing taxes but listed no real property whose taxes remain unpaid; and

WHEREAS, North Carolina General Statute 105-373(a)(2) states that the governing body of the taxing unit shall enter upon its minutes the names of persons owing taxes but listed no real property whose taxes remain unpaid and whom it finds to be insolvent; and

WHEREAS, a diligent effort has been made to collect these taxes out of the personal property of the taxpayers concerned; and

WHEREAS, other means open to the collector have been used for collection of such taxes; and

WHEREAS, where applicable, collection outside the taxing unit has been attempted; and

WHEREAS, all information has been provided concerning those taxpayers as may be of interest to or required by the governing body; and

WHEREAS, the allowance of insolvents does not extinguish the claim for taxes; and

WHEREAS, the collector will continue to pursue collections of such taxes until the ten-year statute of limitations expires; and

WHEREAS, the Board of Commissioners by resolution should accept the lists as presented and declares that no one on the preliminary report of persons owing taxes but listed no real property should be determined insolvent; and

NOW, THEREFORE, BE IT RESOLVED, that the list of persons owing taxes but listed no real property whose taxes remain unpaid along with the list of unpaid 2021 real property taxes be charged to the Tax Administrator for collections as delinquent taxes.

Adopted this the 19th day of July, 2022.

Francis R. Quis, Chairman
Moore County Board of Commissioners

ATTEST:

Laura M. Williams
Clerk to the Board

Agenda Item: VIII.E.
Meeting Date: 07/19/2022

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Gary E. Briggs, Tax Administrator



DATE: July 5, 2022

SUBJECT: Charge of 2022-2023 Tax Levy

PRESENTER: Gary Briggs

REQUEST:

In accordance with North Carolina General Statute 105-321(b), charge the Tax Administrator with the collection of taxes for the tax levy 2022-2023.

BACKGROUND:

North Carolina General Statute 105-321(b) states that the Board of Commissioners shall adopt and enter into its minutes an order directing the Tax Collector (Tax Administrator) to collect the taxes charged in the tax records and receipts for the current fiscal year.

IMPLEMENTATION PLAN:

Upon being charged with 2022-2023 collections, the Tax Administrator will proceed in collecting real and personal property taxes for the current fiscal year.

FINANCIAL IMPACT STATEMENT:

N/A

RECOMMENDATION SUMMARY:

Motion to charge the Tax Administrator with the collections of all real, personal, public service company, and motor vehicle taxes for 2022-2023 levy year, and with the collections of all delinquent real, personal, public service company, and motor vehicle taxes.

SUPPORTING ATTACHMENTS:

North Carolina General Statutes 105-321 & 105-330.3
Authorization to Collect

§ 105-321. Disposition of tax records and receipts; order of collection.

(a) County tax records shall be filed in the office of the assessor unless the board of county commissioners shall require them to be filed in some other public office of the county. City and town tax records shall be filed in some public office of the municipality designated by the governing body of the city or town. In the discretion of the governing body, a duplicate copy of the tax records may be delivered to the tax collector at the time he is charged with the collection of taxes.

(b) Before delivering the tax receipts to the tax collector in any year, the board of county commissioners or municipal governing body shall adopt and enter in its minutes an order directing the tax collector to collect the taxes charged in the tax records and receipts. A copy of this order shall be delivered to the tax collector at the time the tax receipts are delivered to him, but the failure to do so shall not affect the tax collector's rights and duties to employ the means of collecting taxes provided by this Subchapter. The order of collection shall have the force and effect of a judgment and execution against the taxpayers' real and personal property and shall be drawn in substantially the following form:

State of North Carolina

County (or City or Town) of

To the Tax Collector of the County (or City or Town) of

_____:

You are hereby authorized, empowered, and commanded to collect the taxes set forth in the tax records filed in the office of _____ and in the tax receipts herewith delivered to you, in the amounts and from the taxpayers likewise therein set forth. Such taxes are hereby declared to be a first lien upon all real property of the respective taxpayers in the County (or City or Town) of _____, and this order shall be a full and sufficient authority to direct, require, and enable you to levy on and sell any real or personal property of such taxpayers, for and on account thereof, in accordance with law.

Witness my hand and official seal, this ____ day of _____, _____

_____) (Seal)

Chairman, Board of Commissioners of
_____ County

(Mayor, City (or Town) of

_____)
Attest:

Clerk of Board of Commissioners of _____ County
(Clerk of the City (or Town) of _____)

(c) The original tax receipts, together with any duplicate copies that may have been prepared, shall be delivered to the tax collector by the governing body on or before the first day of September each year if the tax collector has made settlement as required by G.S. 105-352. The tax collector shall give his receipt for the tax receipts and duplicates delivered to him for collection.

(d) Repealed by Session Laws 2006-30, s. 5, effective June 29, 2006.

(e) The governing body of a taxing unit may contract with a bank or other financial institution for receipt of payment of taxes payable at par and of delinquent taxes and interest for the current tax year. A financial institution may not issue a receipt for any tax payments received by it, however. Discount for early payment of taxes shall be allowed by a financial institution that contracts with a taxing unit pursuant to this subsection to the same extent as allowed by the tax collector. A financial institution that contracts with a taxing unit for receipt of payment of taxes shall furnish a bond to the taxing unit conditioned upon faithful

performance of the contract in a form and amount satisfactory to the governing body of the taxing unit. A governing body of a taxing unit that contracts with a financial institution pursuant to this subsection shall publish a timely notice of the institution at which taxpayers may pay their taxes in a newspaper having circulation within the taxing unit. No notice is required, however, if the financial institution receives payments only through the mail.

(f) **Minimal Taxes.** - Notwithstanding the provisions of G.S. 105-380, the governing body of a taxing unit that collects its own taxes may, by resolution, direct its assessor and tax collector not to collect minimal taxes charged on the tax records and receipts. Minimal taxes are the combined taxes and fees of the taxing unit and any other units for which it collects taxes, due on a tax receipt prepared pursuant to G.S. 105-320 in a total original principal amount that does not exceed an amount, up to five dollars (\$5.00), set by the governing body. The amount set by the governing body should be the estimated cost to the taxing unit of billing the taxpayer for the amounts due on a tax receipt or tax notice. Upon adoption of a resolution pursuant to this subsection, the tax collector shall not bill the taxpayer for, or otherwise collect, minimal taxes but shall keep a record of all minimal taxes by receipt number and amount and shall make a report of the amount of these taxes to the governing body at the time of the settlement. These minimal taxes shall not be a lien on the taxpayer's real property and shall not be collectible under Article 26 of this Subchapter. A resolution adopted pursuant to this subsection must be adopted on or before June 15 preceding the first taxable year to which it applies and remains in effect until amended or repealed by resolution of the taxing unit. A resolution adopted pursuant to this subsection shall not apply to taxes on registered motor vehicles.

(g) **Minimal Refunds.** - The governing body of a taxing unit that collects its own taxes may, by resolution, direct the taxing unit not to mail a refund for an overpayment of tax if the refund is less than fifteen dollars (\$15.00). Upon adoption of a resolution pursuant to this subsection, the taxing unit shall keep a record of all minimal refunds by receipt number and amount and shall make a report of the amount of these refunds to the governing body at the time of the settlement and shall implement a system by which payment of the refund may be made to a taxpayer who comes into the office of the taxing unit seeking the refund. Unless the taxpayer requests the minimal refund in person at the office of the taxing unit before the end of the fiscal year in which the refund is due, the taxing unit must implement a system to apply the minimal refund as a credit against the tax liability of the taxpayer for taxes due to the taxing unit for the next succeeding year. An overpayment of tax bears interest at the rate set under G.S. 105-241.21 from the date the interest begins to accrue until a refund is paid or applied in accordance with this section. Interest accrues from the later of the date the tax was paid and the date the tax would have been considered delinquent under G.S. 105-360. A resolution adopted pursuant to this subsection must be adopted on or before June 15 preceding the first taxable year to which it applies and remains in effect until amended or repealed by resolution of the taxing unit. (1939, c. 310, s. 1103; 1971, c. 806, s. 1; 1973, c. 476, s. 193; c. 615; 1987, c. 45, s. 1; 1989, c. 578, s. 1; 1991, c. 584, s. 1; 1995, c. 24, s. 1; c. 329, ss. 1, 2; 1999-456, s. 59; 2006-30, s. 5; 2012-79, s. 3.1; 2015-266, s. 2.)

§ 105-330.3. Listing requirements for classified motor vehicles; application for exempt status.

(a) **Registered Vehicles.** - The assessor must list a registered classified motor vehicle each year for each taxing unit in the name of the record owner as of the day on which the current vehicle registration is renewed or the day on which an owner to whom the vehicle is transferred applies for a new registration. The owner of a classified motor vehicle listed pursuant to this subsection need not list the vehicle as provided in G.S. 105-306. G.S. 105-312 does not apply to a classified motor vehicle listed pursuant to this subsection.

(a1) **Unregistered Vehicles.** - The owner of an unregistered classified motor vehicle must list the vehicle for taxes by filing an abstract with the assessor of the county in which the vehicle is located on or before January 31 following the date the owner acquired the unregistered vehicle or, in the case of a registration that is not renewed, January 31 following the date the registration expires, and on or before January 31 of each succeeding year that the vehicle is unregistered. If a classified motor vehicle required to be listed pursuant to this subsection is registered before the end of the fiscal year for which it was required to be listed, the following applies:

- (1) The vehicle is taxed as a registered vehicle, and the tax assessed pursuant to this subsection for the fiscal year in which the vehicle was required to be listed shall be released and/or refunded.
- (2) For any months for which the vehicle was not taxed between the date the registration expired and the start of the current registered vehicle tax year, the vehicle is taxed as an unregistered vehicle as follows:
 - a. The value of the motor vehicle is determined as of January 1 of the year in which the taxes are computed.
 - b. In computing the taxes, the assessor must use the tax rates and any additional motor vehicle taxes of the various taxing units in effect on the date the taxes are computed.
 - c. The tax on the motor vehicle is the product of a fraction and the number of months for which the vehicle was not taxed between the date the registration expires and the start of the current registered vehicle tax year. The numerator of the fraction is the product of the appraised value of the motor vehicle and the tax rate of the various taxing units. The denominator of the fraction is 12.
 - d. The taxes are due on September 1 following the date the notice was prepared. Taxes are payable at par or face amount if paid before January 6 following the due date. Taxes paid on or after January 6 following the due date are subject to interest charges. Interest accrues on taxes paid on or after January 6 pursuant to G.S. 105-360.
 - e. Repealed by Session Laws 2017-204, s. 5.1(a), effective for taxable years beginning on or after July 1, 2017.
- (3) A vehicle required to be listed pursuant to this subsection that is not listed by January 31 and is not registered before the end of the fiscal year for which it was required to be listed is subject to discovery pursuant to G.S. 105-312.

(b) **Exemption or Exclusion.** - The owner of a classified motor vehicle who claims an exemption or exclusion from tax under this Subchapter has the burden of establishing that the vehicle is entitled to the exemption or exclusion. The owner may establish prima facie entitlement to exemption or exclusion of the classified motor vehicle by filing an application for exempt status with the assessor within 30 days of the date taxes on the vehicle are due. When an approved application is on file, the assessor must omit from the tax records the classified motor vehicles described in the application. An application is not required for

vehicles qualifying for the exemptions or exclusions listed in G.S. 105-282.1(a)(1). The remaining provisions of G.S. 105-282.1 do not apply to classified motor vehicles.

(c) Duty to report changes. - The owner of a classified motor vehicle that has been omitted from the tax records as provided in subsection (b) of this section must report to the assessor any classified motor vehicle registered in the owner's name or owned by that person but not registered in the person's name that does not qualify for exemption or exclusion for the current year. This report must be made within 30 days after the renewal of registration or initial registration of the vehicle or, for an unregistered vehicle, on or before January 31 of the year in which the vehicle is required to be listed by subsection (a1) of this section. A classified motor vehicle that does not qualify for exemption or exclusion but has been omitted from the tax records as provided in subsection (b) is subject to discovery under the provisions of G.S. 105-312, except that in lieu of the penalties prescribed by G.S. 105-312(h) a penalty of one hundred dollars (\$100.00) is assessed for each registration period that elapsed before the disqualification was discovered.

(d) Criminal Sanction. - A person who willfully attempts, or who willfully aids or abets another person to attempt, in any manner to evade or defeat the taxes subject to this Article, whether by removal or concealment of property or otherwise, is guilty of a Class 2 misdemeanor. (1991, c. 624, s. 1; 2008-134, s. 62; 2009-445, s. 24(a); 2010-95, s. 22(c); 2012-79, s. 3.3; 2013-414, ss. 70(b), 71(a), (c); 2017-204, s. 5.1(a).)

**State of North Carolina
Moore County**

**ORDER OF THE BOARD OF COUNTY COMMISSIONERS
IN ACCORDANCE WITH NORTH CAROLINA GENERAL STATUTES 105-321 AND 105-330.3**

TO: GARY E. BRIGGS

TAX COLLECTOR OF MOORE COUNTY, TOWN OF ABERDEEN, TOWN OF CAMERON, TOWN OF CARTHAGE, VILLAGE OF PINEHURST, TOWN OF ROBBINS, TOWN OF SOUTHERN PINES, TOWN OF TAYLORTOWN, TOWN OF VASS, AND VILLAGE OF WHISPERING PINES

You are hereby authorized, empowered, and commanded to collect the taxes set forth in the tax records, current and delinquent, filed in the office of the Tax Collector, and in the tax receipts herewith delivered to you in the amounts and from the taxpayers likewise therein set forth. You are further authorized, empowered, and commanded to collect taxes charged and assessed as provided by law for adjustments, changes, and additions to the tax records and tax receipts delivered to which are made in accordance with law. Such taxes are hereby declared to be a first lien on all real property of the respective taxpayers in Moore County, Town of Aberdeen, Town of Cameron, Town of Carthage, Village of Pinehurst, Town of Robbins, Town of Southern Pines, Town of Taylortown, Town of Vass, and Village of Whispering Pines, Moore County Fire Service Districts and Advanced Life Support (ALS) Districts. This order shall be a full and sufficient authority to direct, require, and enable you to levy on and sell, any real or personal property, and attach wages and/or other funds, of such taxpayers, for and on account thereof, in accordance with law.

You are further authorized to call upon the Sheriff to levy upon and sell personal property under execution for the payment of taxes.

Within available funds in the budget ordinance and personnel positions established, the Tax Collector may appoint employees and they have authority to perform those functions authorized by the Machinery Act of Chapter 105 of North Carolina General Statutes and other applicable laws for current and previous year's taxes. County personnel presently in the Tax Collector's Office continue to serve in their respective positions.

WITNESS my hand and official seal, this the 19th day of July, 2022.

Francis R. Quis, Chairman
Moore County Board of Commissioners

Laura M. Williams
Clerk to the Board

MEMORANDUM TO BOARD OF COMMISSIONERS:

FROM: Debra Ensminger, Planning Director

DATE: July 1, 2022

SUBJECT: Planning & Inspections Fee Schedule Change to be effective 7/1/22

REQUEST:

Make a motion to approve the FY 2022-2023 fee schedule change for FY 2022-2023 for Planning & Inspections to be effective 7/1/22.

BACKGROUND:

After the FY23 budget was adopted by the Board of Commissioners, it was discovered that the Penalty Fees for Planning and Inspections had not been updated to be effective on 7/1/22 with the adopted budget.

IMPLEMENTATION PLAN:

To be effective 7/1/22 with the approved FY 2022-2023 Fee Schedules

FINANCIAL IMPACT STATEMENT:

To update the penalty fee for Planning and Inspections for FY23 from \$500 to \$250 for new residential or commercial construction not ready at time of inspections or same day cancelation from \$500 to \$250. Also add the following language under Penalty Fees "Any permit other than new residential or commercial construction not ready at time of inspection or same day cancelation cost of permit fees".

RECOMMENDATION SUMMARY:

Make a motion to approve the FY 2022-2023 fee schedule change for FY 2022-2023 for Planning & Inspections to be effective 7/1/22.

SUPPORTING ATTACHMENTS:

Fee Schedule

Fee Schedule

Planning & Inspections Page 3 of 4

Fee Schedule - Item	FY 2022/2023 Fee Amount
Electrical Permits:	
Residential:	
UP to 200 Amps	\$75
Over 200 Amps	\$75 plus \$0.15 per amp over 200
Commercial	\$75 plus \$0.15 per amp
Panel Fee	\$50 each
Change of Service:	
Residential	\$75 plus \$0.15 per amp over 200
Commercial	\$75 plus \$0.15 per amp
Miscellaneous Permits:	
Manufactured Home Set Up* excludes Mechanical Permits	
Manufactured Home Set Up Permit (Singlewide)	\$100
Manufactured Home Set Up Permit (Doublewide)	\$130
Manufactured Home Set Up Permit (Tripewide)	\$160
DayCare/Group Home/Therapeutic Home	\$100
ABC/ATF Licensing Permit	\$100
Temporary Power Permit	\$100
Farm Pole/Permanent Services	\$75.00
Generator fuel gas not included	\$100
Other Electrical: (Temporary Pole, Add'l wiring, etc.)	\$60
Flood Plain Determination	\$25
Pools	\$100 (\$50 Structure/\$50 Electrical)
Signs	
Sign only	\$50 per sign
Sign with electric	\$100 per sign
Elevators	\$100
Other Services and Fees:	
Copy of Already Created Map from Plotter	\$20
Copy of Moore County Unified Development Ordinance	\$25
Copy of Plat	\$2 each
Photocopies (8.5x11 & 11x17)	.15 per page black & white, .50 per page color
Re-inspection Fees If an inspection fails due to the need of manufacturer specifications, third party approval, fees will not be applied if the required information is provided by the contractor. Re-inspections fee will not apply to acts of God for example; weather related, unforeseen medical emergencies for example if an inspection is scheduled and the homeowner calls the same day due to sickness and the inspection cannot be completed.	1-5 violations \$100 6-10 violations \$150 11 or more violations \$200
Penalty Fees Re-inspections fee will not apply to acts of God for example weather related, unforeseen medical emergencies; for example if an inspection is scheduled and the homeowner calls the same day due to sickness and the inspection cannot be completed.	New residential or commercial construction not ready at time of inspections or same day cancellation \$500-\$250 Any permit other than new residential or commercial construction not ready at time of inspection or same day cancellation cost of permit fees.
Agricultural Buildings: (Electrical, Plumbing, Fuel Piping permits required)	Per Fee Schedule
School Built House Construction (Built by students through high school classes)	Waive Fees
Permit Renewal (residential only):	Expired up to 12 Months=\$100 or cost of original permit, whichever is less. 12-24 Months = \$200 or cost of original permit, whichever is less. >24 Months = Full cost of original permit.
Failure to Obtain Permit	Double Permit Fee
Plan Review Fee (commercial) - charged for all plans submitted	\$50 + \$0.001 per sq. ft.
County Projects:	
In House by Employees	Waive Fees
Contracted by Outside Work Force	Per Fee Schedule
North Carolina Home Owners Recovery Fund	\$10.00

MEMORANDUM TO MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Commissioner Nick Picerno and County Attorney Misty Leland

DATE: June 13, 2022

SUBJECT: Requesting the North Carolina General Assembly to Revise G.S. 115C-301(c2) Changing the State's Allotment of Enhancement Teachers from a K-5 allotment to a K-8 allotment

PRESENTER: Commissioner Nick Picerno and County Attorney Misty Leland

REQUEST:

The North Carolina General Assembly to revise G.S. 115C-301(c2), entitled Program Enhancement Teacher Allotment for Kindergarten through Fifth Grade, authorizing a Kindergarten through Eighth Grade allotment instead of Kindergarten through Fifth.

BACKGROUND:

Increasing the state's allotment of enhancement teachers (i.e., Health/PE, Art, Music, Band, Strings etc.) from a Kindergarten through Fifth Grade allotment to a Kindergarten through Eighth Grade allotment would allot Moore County Schools approximately 15-16 additional enhancement teacher positions. These additional enhancement teacher positions would reduce the burden on local cost for teaching positions and/or allow for those resources to be applied to reduce class sizes across the district.

FINANCIAL IMPACT STATEMENT:

The State is required to provide funding for instructional expenses for public school operations pursuant to G.S. 115C-408.

RECOMMENDATION SUMMARY:

The Moore County Board of County Commissioners requests the North Carolina General Assembly to revise G.S. 115C-301(c2), entitled Program Enhancement Teacher Allotment for Kindergarten through Fifth Grade, authorizing a Kindergarten through Eighth Grade allotment instead of Kindergarten through Fifth Grade.

**Resolution from the Moore County Board of County Commissioners
Requesting the North Carolina General Assembly to Revise G.S. 115C301(c2) Changing
The State's Allotment of Enhancement Teachers From a K-5 Allotment to a K-8 Allotment**

WHEREAS, increasing the state's allotment of enhancement teachers (i.e., Health/PE, Art, Music, Band, Strings etc.) from a Kindergarten through Fifth Grade allotment to a Kindergarten through Eighth Grade allotment would allot Moore County Schools approximately 15-16 additional enhancement teacher positions. These additional enhancement teacher positions would reduce the burden on local cost for teaching positions and/or allow for those resources to be applied to reduce class sizes across the district; and

WHEREAS, the State is required to provide funding for instructional expenses for public school operations pursuant to G.S. 115C-408.

NOW THEREFORE BE IT RESOLVED, the Moore County Board of County Commissioners requests the North Carolina General Assembly to revise G.S. 115C-301(c2), entitled Program Enhancement Teacher Allotment for Kindergarten through Fifth Grade, authorizing a Kindergarten through Eight Grade allotment instead of Kindergarten through Fifth Grade allotment.

This the 19th day of July 2022.

County of Moore

Frank R. Quis, Chair
Moore County Commissioners

Laura M. Williams, Clerk to the Board

§ 115C-301. Allocation of teachers; class size.

(a) Request for Funds. – The State Board of Education, based upon the reports of local boards of education and such other information as the State Board may require from local boards, shall determine for each local school administrative unit the number of teachers and other instructional personnel to be included in the State budget request.

(a1) Teacher Position Allotments. – Funds for classroom teachers in the State Public School Fund shall consist of the following position allotments:

- (1) Classroom teachers for kindergarten through twelfth grade, which shall include funds for program enhancement teachers for sixth through twelfth grade, self-contained exceptional children teachers, math, science, and computer teachers, and matching benefits.
- (2) Program enhancement teachers for kindergarten through fifth grade.

(b) Allocation of Positions. – The State Board of Education is authorized to adopt rules to allot instructional personnel and teachers, within funds appropriated.

(c) Maximum Class Size for Kindergarten Through Third Grade. – The average class size for kindergarten through third grade in a local school administrative unit shall at no time exceed the funded allotment ratio of teachers to students in kindergarten through third grade. At the end of the second school month and for the remainder of the school year, the size of an individual class in kindergarten through third grade shall not exceed the allotment ratio by more than three students. The funded class size allotment ratio for kindergarten through third grade shall be as follows:

- (1) For kindergarten, one teacher per 18 students.
- (2) For first grade, one teacher per 16 students.
- (3) For second grade, one teacher per 17 students.
- (4) For third grade, one teacher per 17 students.

In grades four through 12, local school administrative units shall have the maximum flexibility to use allotted teacher positions to maximize student achievement.

(c1) Class Size Exceptions for Kindergarten Through Third Grade. – Class size requirements for kindergarten through third grade provided in subsection (c) of this section shall not apply to the following classes:

- (1) Dual language immersion classes. For the purposes of this subsection, dual language immersion classes are classes in which (i) at least one-third of the students' dominant language is English and (ii) instruction involves both English and a target foreign language with a minimum of fifty percent (50%) of core content taught in the target foreign language in order to promote dual language proficiency for all students.
- (2) Program enhancement classes.

(c2) Program Enhancement Teacher Allotment for Kindergarten Through Fifth Grade. –

- (1) Definitions. – For the purposes of this section, "program enhancement" refers to any of the following:
 - a. Arts disciplines, including dance, music, theater, and the visual arts.
 - b. Physical education and health programs.
 - c. World languages.
 - d. Other supplemental classes as defined by the State Board of Education.
- (2) Allotment ratio calculation. – The allotment ratio for kindergarten through fifth grade program enhancement teachers shall be one teacher per 191 students.
- (3) Appropriation. – Beginning with the 2019-2020 fiscal year, there is appropriated from the General Fund to the Department of Public Instruction for the allotment for program enhancement teachers for kindergarten through

fifth grade an amount equal to the percentage of the total funds required to allot program enhancement teacher positions for kindergarten through fifth grade on a basis of one teacher per 191 students for each fiscal year as follows:

Fiscal Year	Appropriation
2019-2020	50%
2020-2021	75%
2021-2022 and each subsequent fiscal year thereafter	100%.

When developing the base budget, as defined by G.S. 143C-1-1, for each fiscal year specified in this subdivision, the Director of the Budget shall include the appropriated amount for that fiscal year.

(d), (e) Repealed by Session Laws 2013-363, s. 3.3(a), effective July 1, 2013.

(f) Biannual Reports. – At the end of October and end of February of each school year, each local board of education, through the superintendent, shall file a report, based on information provided by the principal, for each school within the local school administrative unit with the Superintendent of Public Instruction. The report shall be filed in a format prescribed by the Superintendent of Public Instruction and shall include the organization for each school in the local school administrative unit, including the following information:

- (1) For each class in each grade level at each school, the following:
 - a. The duties of the teacher.
 - b. The source of funds used to pay for the teacher.
 - c. The number of students assigned to the class, including all exceptions to individual class size maximums in kindergarten through third grade that exist at that time.
- (2) For each school, the following:
 - a. The number of program enhancement teachers.
 - b. The source of funds used to pay each program enhancement teacher.
- (3) The average class size for each grade from kindergarten through third grade in the local school administrative unit.
- (4) Any other information the Superintendent of Public Instruction may require.

The Superintendent of Public Instruction shall conduct periodic audits of the information reported by the local superintendent under this subsection to confirm the accuracy of reporting at the local school administrative unit and school level of the average and individual class size for students in kindergarten through third grade. If the Superintendent of Public Instruction finds that a local board of education is exceeding class size requirements without application to the State Board for an allotment adjustment or a waiver of those class size requirements, the State Board may impose the penalty set forth in subsection (j) of this section until such time the local board of education receives a waiver or the schools in the unit meet the class size requirements for kindergarten through third grade.

(g) Waivers and Allotment Adjustments. – Local boards of education shall report exceptions to the class size requirements set out for kindergarten through third grade and significant increases in class size at other grade levels to the State Board and shall request allotment adjustments at any grade level, waivers from the requirements for kindergarten through third grade, or both. Within 45 days of receipt of reports, the State Board of Education, within funds available, may allot additional positions at any grade level. The State Board shall not grant waivers for excess class size in kindergarten through third grade, except under the following circumstances:

- (1) Emergencies or acts of God that impact the availability of classroom space or facilities.
- (2) An unanticipated increase in student population of an individual school in excess of two percent (2%) of the average daily membership of that school.

- (3) Organizational problems in geographically isolated local school administrative units in which the average daily membership is less than one and one-half per square mile.
- (4) Classes organized for a solitary curricular area.
- (5) A charter school closure.

The State Board shall report on all waivers to the Joint Legislative Commission on Governmental Operations within 30 days of the grant of the waiver. The report shall include the local school administrative unit, school, and class or classes for which the waiver was granted, the statutory grounds for the waiver, and the terms of the waiver. A waiver for excess class size in kindergarten through third grade shall not become effective until the State Board submits the report to the Joint Legislative Commission on Governmental Operations.

Upon notification from the State Board that the reported exception does not qualify for an allotment adjustment or a waiver, the local board of education shall take action to correct the exception within 30 days. Within 60 days of notification by the State Board, the Superintendent of Public Instruction shall request an updated report from the local board of education on the size of each class in kindergarten through third grade for each school within the local school administrative unit. If the Superintendent of Public Instruction finds that a local board of education is continuing to exceed class size requirements, the State Board may impose the penalty set forth in subsection (j) of this section until such time the schools in the unit meet the class size requirements for kindergarten through third grade.

(g1) Notwithstanding any other provision of this section, the State Board of Education shall allot additional classroom teachers to schools containing grades kindergarten through 12 when consolidation is not feasible due to the geographic isolation of the school and the school meets at least one of the following criteria for geographic isolation:

- (1) The school is located in a local school administrative unit in which the average daily membership is less than 1.5 per square mile.
- (2) The school is located in a local school administrative unit for a county containing more than 150,000 acres of national forest owned by the federal government and managed by the United States Forest Service pursuant to G.S. 104-5.

The State Board shall allot teachers to geographically isolated schools pursuant to this subsection on the basis of one classroom teacher per grade level and shall allot teachers to the remainder of the local school administrative unit in accordance with the formulas for the regular classroom teacher allotment.

(h) State Board Rules. – The State Board of Education shall adopt rules necessary for the implementation of this section.

(i) Repealed by Session Laws 2013-363, s. 3.3(a), effective July 1, 2013.

(j) Penalty for Noncompliance. – A local superintendent shall complete a sworn affidavit attesting that the superintendent has complied with the requirements of subsections (c) through (g) of this section and include that affidavit with the biannual reports on individual class size required by subsection (f) of this section. If the State Board of Education determines that a local superintendent has willfully failed to comply with the requirements of this section, no State funds shall be allocated to pay the superintendent's salary for the period of time the superintendent is in noncompliance. The local board of education shall continue to be responsible for complying with the terms of the superintendent's employment contract. (1955, c. 1372, art. 6, s. 6; 1963, c. 688, s. 3; 1965, c. 584, s. 6; 1969, c. 539; 1973, c. 770, ss. 1, 2; 1975, c. 965, s. 3; 1977, c. 1088, s. 4; 1981, c. 423, s. 1; 1983 (Reg. Sess., 1984), c. 1034, ss. 12, 13; 1985, c. 479, s. 55(b)(3)b; 1987, c. 738, s. 181; 1987 (Reg. Sess., 1988), c. 1025, s. 15; c. 1086, s. 89(a); 2010-31, s. 7.22(a); 2013-363, s. 3.3(a); 2015-241, s. 8A.3(a); 2016-94, s. 8.33(a); 2017-9, s. 2(b); 2017-57, ss. 7.15(d), 7.19; 2017-157, s. 1(b); 2018-2, ss. 3(a)-(e), 5(d).)

§ 115C-301. Allocation of teachers; class size.

(a) Request for Funds. – The State Board of Education, based upon the reports of local boards of education and such other information as the State Board may require from local boards, shall determine for each local school administrative unit the number of teachers and other instructional personnel to be included in the State budget request.

(a1) Teacher Position Allotments. – Funds for classroom teachers in the State Public School Fund shall consist of the following position allotments:

(1) Classroom teachers for kindergarten through twelfth grade, which shall include funds for program enhancement teachers for sixth through twelfth grade, self-contained exceptional children teachers, math, science, and computer teachers, and matching benefits.

(2) Program enhancement teachers for kindergarten through fifth grade.

(b) Allocation of Positions. – The State Board of Education is authorized to adopt rules to allot instructional personnel and teachers, within funds appropriated.

(c) Maximum Class Size for Kindergarten Through Third Grade. – The average class size for kindergarten through third grade in a local school administrative unit shall at no time exceed the funded allotment ratio of teachers to students in kindergarten through third grade. At the end of the second school month and for the remainder of the school year, the size of an individual class in kindergarten through third grade shall not exceed the allotment ratio by more than three students. The funded class size allotment ratio for kindergarten through third grade shall be as follows:

- (1) For kindergarten, one teacher per 18 students.
- (2) For first grade, one teacher per 16 students.
- (3) For second grade, one teacher per 17 students.
- (4) For third grade, one teacher per 17 students.

In grades four through 12, local school administrative units shall have the maximum flexibility to use allotted teacher positions to maximize student achievement.

(c1) Class Size Exceptions for Kindergarten Through Third Grade. – Class size requirements for kindergarten through third grade provided in subsection (c) of this section shall not apply to the following classes:

(1) Dual language immersion classes. For the purposes of this subsection, dual language immersion classes are classes in which (i) at least one-third of the students' dominant language is English and (ii) instruction involves both English and a target foreign language with a minimum of fifty percent (50%) of core content taught in the target foreign language in order to promote dual language proficiency for all students.

(2) Program enhancement classes.

(c2) Program Enhancement Teacher Allotment for Kindergarten Through Fifth Grade. –

(1) Definitions. – For the purposes of this section, "program enhancement" refers to any of the following:

- a. Arts disciplines, including dance, music, theater, and the visual arts.
- b. Physical education and health programs.
- c. World languages.
- d. Other supplemental classes as defined by the State Board of Education.

(2) Allotment ratio calculation. – The allotment ratio for kindergarten through fifth grade program enhancement teachers shall be one teacher per 191 students.

(3) Appropriation. – Beginning with the 2019-2020 fiscal year, there is appropriated from the General Fund to the Department of Public Instruction for the allotment for program enhancement teachers for kindergarten through

fifth grade an amount equal to the percentage of the total funds required to allot program enhancement teacher positions for kindergarten through fifth grade on a basis of one teacher per 191 students for each fiscal year as follows:

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(d), (e) Repealed by Session Laws 2013-363, s. 3.3(a), effective July 1, 2013.

(f) Biannual Reports. – At the end of October and end of February of each school year, each local board of education, through the superintendent, shall file a report, based on information provided by the principal, for each school within the local school administrative unit with the Superintendent of Public Instruction. The report shall be filed in a format prescribed by the Superintendent of Public Instruction and shall include the organization for each school in the local school administrative unit, including the following information:

- (1) For each class in each grade level at each school, the following:
 - a. The duties of the teacher.
 - b. The source of funds used to pay for the teacher.
 - c. The number of students assigned to the class, including all exceptions to individual class size maximums in kindergarten through third grade that exist at that time.
- (2) For each school, the following:
 - a. The number of program enhancement teachers.
 - b. The source of funds used to pay each program enhancement teacher.
- (3) The average class size for each grade from kindergarten through third grade in the local school administrative unit.
- (4) Any other information the Superintendent of Public Instruction may require.

The Superintendent of Public Instruction shall conduct periodic audits of the information reported by the local superintendent under this subsection to confirm the accuracy of reporting at the local school administrative unit and school level of the average and individual class size for students in kindergarten through third grade. If the Superintendent of Public Instruction finds that a local board of education is exceeding class size requirements without application to the State Board for an allotment adjustment or a waiver of those class size requirements, the State Board may impose the penalty set forth in subsection (j) of this section until such time the local board of education receives a waiver or the schools in the unit meet the class size requirements for kindergarten through third grade.

(g) Waivers and Allotment Adjustments. – Local boards of education shall report exceptions to the class size requirements set out for kindergarten through third grade and significant increases in class size at other grade levels to the State Board and shall request allotment adjustments at any grade level, waivers from the requirements for kindergarten through third grade, or both. Within 45 days of receipt of reports, the State Board of Education, within funds available, may allot additional positions at any grade level. The State Board shall not grant waivers for excess class size in kindergarten through third grade, except under the following circumstances:

- (1) Emergencies or acts of God that impact the availability of classroom space or facilities.
- (2) An unanticipated increase in student population of an individual school in excess of two percent (2%) of the average daily membership of that school.

- (3) Organizational problems in geographically isolated local school administrative units in which the average daily membership is less than one and one-half per square mile.
- (4) Classes organized for a solitary curricular area.
- (5) A charter school closure.

The State Board shall report on all waivers to the Joint Legislative Commission on Governmental Operations within 30 days of the grant of the waiver. The report shall include the local school administrative unit, school, and class or classes for which the waiver was granted, the statutory grounds for the waiver, and the terms of the waiver. A waiver for excess class size in kindergarten through third grade shall not become effective until the State Board submits the report to the Joint Legislative Commission on Governmental Operations.

Upon notification from the State Board that the reported exception does not qualify for an allotment adjustment or a waiver, the local board of education shall take action to correct the exception within 30 days. Within 60 days of notification by the State Board, the Superintendent of Public Instruction shall request an updated report from the local board of education on the size of each class in kindergarten through third grade for each school within the local school administrative unit. If the Superintendent of Public Instruction finds that a local board of education is continuing to exceed class size requirements, the State Board may impose the penalty set forth in subsection (j) of this section until such time the schools in the unit meet the class size requirements for kindergarten through third grade.

(g1) Notwithstanding any other provision of this section, the State Board of Education shall allot additional classroom teachers to schools containing grades kindergarten through 12 when consolidation is not feasible due to the geographic isolation of the school and the school meets at least one of the following criteria for geographic isolation:

- (1) The school is located in a local school administrative unit in which the average daily membership is less than 1.5 per square mile.
- (2) The school is located in a local school administrative unit for a county containing more than 150,000 acres of national forest owned by the federal government and managed by the United States Forest Service pursuant to G.S. 104-5.

The State Board shall allot teachers to geographically isolated schools pursuant to this subsection on the basis of one classroom teacher per grade level and shall allot teachers to the remainder of the local school administrative unit in accordance with the formulas for the regular classroom teacher allotment.

(h) State Board Rules. – The State Board of Education shall adopt rules necessary for the implementation of this section.

(i) Repealed by Session Laws 2013-363, s. 3.3(a), effective July 1, 2013.

(j) Penalty for Noncompliance. – A local superintendent shall complete a sworn affidavit attesting that the superintendent has complied with the requirements of subsections (c) through (g) of this section and include that affidavit with the biannual reports on individual class size required by subsection (f) of this section. If the State Board of Education determines that a local superintendent has willfully failed to comply with the requirements of this section, no State funds shall be allocated to pay the superintendent's salary for the period of time the superintendent is in noncompliance. The local board of education shall continue to be responsible for complying with the terms of the superintendent's employment contract. (1955, c. 1372, art. 6, s. 6; 1963, c. 688, s. 3; 1965, c. 584, s. 6; 1969, c. 539; 1973, c. 770, ss. 1, 2; 1975, c. 965, s. 3; 1977, c. 1088, s. 4; 1981, c. 423, s. 1; 1983 (Reg. Sess., 1984), c. 1034, ss. 12, 13; 1985, c. 479, s. 55(b)(3)b; 1987, c. 738, s. 181; 1987 (Reg. Sess., 1988), c. 1025, s. 15; c. 1086, s. 89(a); 2010-31, s. 7.22(a); 2013-363, s. 3.3(a); 2015-241, s. 8A.3(a); 2016-94, s. 8.33(a); 2017-9, s. 2(b); 2017-57, ss. 7.15(d), 7.19; 2017-157, s. 1(b); 2018-2, ss. 3(a)-(e), 5(d).)

IX.A.
Agenda Item:
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Laura M. Williams, Clerk
DATE: 07/12/2022
SUBJECT: Appointments / Agricultural Advisory Board

REQUEST:

Reappoint four members to the Agricultural Advisory Board.

BACKGROUND:

Current terms of service for Agricultural Advisory Board members Glenn Bradley, Tim McDonald, Doug Reagan, Reid Whitaker expire July 31. Each is recommended for reappointment.

IMPLEMENTATION PLAN:

Clerk will make notification of appointments and update records.

RECOMMENDATION SUMMARY:

Make a motion to reappoint Glenn Bradley, Tim McDonald, Doug Reagan, and Reid Whitaker to the Agricultural Advisory Board for three-year terms expiring July 31, 2025.

IX.B.
Agenda Item:
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Laura M. Williams, Clerk
DATE: 07/12/2022
SUBJECT: Appointments / Board of Health

REQUEST:

Appoint at-large member to the Moore County Board of Health.

BACKGROUND:

The term of service for Board of Health at-large member B.J. Goodridge expires July 31 and Ms. Goodridge has served the term limit.

IMPLEMENTATION PLAN:

Clerk will make notification of appointment and update records.

RECOMMENDATION SUMMARY:

Make a motion to appoint an at-large member to the Moore County Board of Health for a three-year term commencing August 1, 2022 and expiring July 31, 2025.

ATTACHMENTS:

Appointment Applications

IX.C.
Agenda Item:
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Laura M. Williams, Clerk
DATE: 07/12/2022
SUBJECT: Appointments / Juvenile Crime Prevention Council

REQUEST:

Appoint youth member to the Juvenile Crime Prevention Council.

BACKGROUND:

Application has been received for one of the vacant youth member positions on the Juvenile Crime Prevention Council.

IMPLEMENTATION PLAN:

Clerk will make notification of appointment and update records.

RECOMMENDATION SUMMARY:

Make a motion to appoint Abbagayle Wood to the Juvenile Crime Prevention Council for a two-year term expiring July 31, 2024.

ATTACHMENTS:

Appointment Application

IX.D.
Agenda Item:
Meeting Date: 07/19/2022

MEMORANDUM TO THE MOORE COUNTY BOARD OF COMMISSIONERS:

FROM: Laura M. Williams, Clerk

DATE: 07/12/2022

SUBJECT: Appointments / Nursing and Adult Care Home Community Advisory Committee

REQUEST:

Reappoint four members to the Nursing and Adult Care Home Community Advisory Committee.

BACKGROUND:

Current terms of service for Nursing and Adult Care Home Community Advisory Committee members expire as follows: Jeffrey Mercer (7/31/22), Madeline Mercer (7/31/22), Barbara Hainline (8/31/22), Silva Porter-Deal (9/30/22). The CAC Chair has confirmed that each is willing to continue service and has recommended their reappointments.

IMPLEMENTATION PLAN:

Clerk will make notification of appointments and update records.

RECOMMENDATION SUMMARY:

Make a motion to reappoint Jeffrey Mercer, Madeline Mercer, Barbara Hainline, and Silva Porter-Deal to the Nursing and Adult Care Home Community Advisory Committee for three-year terms.